

Senate Commerce Committee Coast Guard Nominee Questionnaire, 119th Congress

Instructions for the nominees: The Senate Committee on Commerce, Science, and Transportation (the “Committee”) requests that you provide typed answers to each of the following questions. It is also requested that you type the question in full before each response. Do not leave any questions blank. Type “None” or “Not Applicable” if a question does not apply to you. Begin each section (*i.e.*, “A”, “B”, etc.) on a new sheet of paper. Electronically submit your completed questionnaire to the Committee in PDF format and ensure that sections A through E of the completed questionnaire are in a text searchable and that any hyperlinks are active and can be clicked. Section F may be scanned for electronic submission and need not be searchable.

Incomplete questionnaires may delay the nomination process.

A. BIOGRAPHICAL INFORMATION AND QUALIFICATIONS

1. Name (Include any former names or nicknames used):

Michael E. Campbell (Mike)

2. Position to which nominated:

Rear Admiral, U.S. Coast Guard

3. Date of Nomination:

22 October 2025

4. Address (List current place of residence and office addresses):

[REDACTED]

[REDACTED]

[REDACTED]

5. Date and Place of Birth:

[REDACTED]

6. Provide the name, position, and place of employment for your spouse (if married) or domestic partner, and the names and ages of your children (including stepchildren and children by a previous marriage).

SPOUSE:

Elizabeth A Campbell
Procurement Sourcing Senior Manager, Florida Blue, Jacksonville,
Florida (Also retired from the USCGR as a CAPTAIN in 2018.)

CHILDREN:

Alicia B. Campbell (25)
Shannon A. Campbell (24)

7. List all college and graduate schools attended, whether or not you were granted a degree by the institution. Provide the name of the institution, the dates attended, the degree received, and the date of the degree.
 - **United States Coast Guard Academy, July 1991 – May 1994, BS Naval Architecture and Marine Engineering (Graduated 18 May 1994)**
 - **Johns Hopkins University Class of 2007: MS Systems Engineering**
 - **National Defense University Class of 2017: MS National Resource Strategy**
8. List all post-undergraduate employment, including the job title, name of employer, and inclusive dates of employment, and highlight all management-level jobs held and any non-managerial jobs that relate to the position for which you are nominated.

I have served as an active duty Coast Guard Officer since 18 May 1994. Please see my official Coast Guard biography and chronology of work history for detailed information.

9. Attach a copy of your resume.

My official Coast Guard biography and chronology of work history are attached.

10. List any advisory, consultative, honorary, or other part-time service or positions with Federal, State, or local governments, other than those listed above after 18 years of age.

None.

11. List all positions held as an officer, director, trustee, partner, proprietor, agent, representative, or consultant of any corporation, company, firm, partnership, or other business, enterprise, educational, or other institution.

None.

12. List all memberships you have had after 18 years of age or currently hold with any civic, social, charitable, educational, political, professional, fraternal, benevolent or religiously affiliated organization, private club, or other membership organization (You do not have to list your religious affiliation or membership in a religious house of worship or institution). Include dates of membership and any positions you have held with any organization. Please note whether any such club or organization restricts membership on the basis of sex, race, color, religion, national origin, age, or disability.

- **US Coast Guard Academy Alumni Association, 1994-present**
- **Coast Guard Aviation Association, 1998-present**
- **Project Management Institute, 2008-present**
- **Marine's Memorial Association, 2016-present**

None of these organizations restrict membership on the basis of sex, race, color, religion, national origin, age, or disability.

13. Have you ever been a candidate for and/or held a public office (elected, non-elected, or appointed)? If so, indicate whether any campaign has any outstanding debt, the amount, and whether you are personally liable for that debt.

No.

14. List all memberships and offices held with and services rendered to, whether compensated or not, any political party or election committee within the past ten years. If you have held a paid position or served in a formal or official advisory position (whether compensated or not) in a political campaign within the past ten years, identify the particulars of the campaign, including the candidate, year of the campaign, and your title and responsibilities.

None.

15. Itemize all political contributions to any individual, campaign organization, political party, political action committee, or similar entity of \$200 or more for the past ten years.

None.

16. List all scholarships, fellowships, honorary degrees, honorary society memberships, military medals, and any other special recognition for outstanding service or achievements.

Legion of Merit (2)

Meritorious Service Medal (3)

CG Commendation Medal (3)

CG Achievement Medal (4)

Eisenhower School Distinguished Graduate and Ambassador's Award for Excellence in Research and Writing in the Field of Diplomacy and International Affairs (2017)

Department of Homeland Security Senior Fellow (2010)

17. List all books, articles, columns, letters to the editor, Internet blog postings, or other publications you have authored, individually or with others. Include a link to each publication when possible. If a link is not available, provide a digital copy of the publication when available.

None.

18. List all speeches, panel discussions, and presentations (e.g., PowerPoint) that you have given on topics relevant to the position for which you have been nominated. Include a link to each publication when possible. If a link is not available, provide a digital copy of the speech or presentation when available.

Remarks at the delivery of the first H60 Helicopter hull from Sikorsky Aerospace, Troy, Alabama. (30 November 2023) (attached)

Remarks at Offshore Patrol Cutter (Stage 2) start of construction ceremony, Mobile, AL. (29 August 2024) (attached)

Panel member at Center for Maritime Strategy 4th annual Congressional Maritime Intensive discussion on the future of Naval Aviation (13 August 2025) (served as a panelist, no link or digital copy is available)

19. List all public statements you have made during the past ten years, including statements in news articles and radio and podcasts and television appearances, which are on topics relevant to the position for which you have been nominated, including dates. Include a link to each statement when possible. If a link is not available, provide a digital copy of the statement when available.

None.

20. List all digital platforms (including social media and other digital content sites) on which you currently or have formerly operated an account, regardless of whether or not the account was held in your name or an alias. Include the full name of an “alias” or “handle”, including the complete URL and username with hyperlinks, you have used on each of the named platforms. Indicate whether the account is active, deleted, or dormant. Include a link to each account if possible.

Facebook: Mike Campbell

(<https://www.facebook.com/mike.campbell.7503314>)

LinkedIn: Mike Campbell

(<https://www.linkedin.com/in/mike-campbell-8947031>)

Instagram: MECampbell94

([Instagram](#))

21. Identify each instance in which you have testified orally or in writing before Congress in a governmental or non-governmental capacity and specify the date, committee, and subject matter of each testimony.

None.

22. Given the current mission, major programs, and major operational objectives of the Coast Guard, what in your background or employment experience do you believe affirmatively qualifies you for appointment to the position for which you have been nominated, and why do you wish to serve in that position?

I bring over 31 years of diverse operational, mission support, and leadership experience within the Coast Guard. Early in my career, I excelled in frontline operations, managing shipboard maintenance, flying aircraft, and deploying across the Western Hemisphere to fulfill nearly all Coast Guard missions. This experience deepened my understanding of the proficiency required for high-risk operations and technical engineering support.

After earning my first graduate degree in Systems Engineering, I joined the Coast Guard's Deepwater program as an Acquisition Program Manager, contributing to the establishment of the CG-9 Acquisition Directorate. I was among the first to achieve DHS Level III Acquisition PM certification and led the \$1.1B H-65 Conversion Sustainment Project, successfully guiding CG-9 through its first Acquisition Decision Event approval. Additionally, I completed a three-month rotational assignment with Customs and Border Patrol, gaining insights into resource management through the Planning, Programming, Budgeting, and Execution process.

In my recent senior leadership roles, I commanded two high-tempo aviation units, overseeing hundreds of personnel in executing safe, high-risk operations throughout the Western Hemisphere. This experience honed my skills in leadership, crew training, resource allocation, and operational risk management, balancing mission objectives with personnel safety.

As the Chief of Staff for the Coast Guard Southwest (formerly Eleventh) District, I served as the principal advisor to the District Commander, managing a diverse operational area of 3.3 million square miles, 4 state district that includes a large district staff, 6 major commands, and more than 5,600 Active Duty, Reserve, Civilian, and Auxiliary workforce. I fostered strong relationships with federal, state, and local agencies, as well as international partners across ten South and Central American nations.

Currently, as the Coast Guard Chief Acquisition Officer, I direct a multibillion-dollar portfolio of over 30 acquisition programs, overseeing cost, schedule, performance, and compliance, while leading a team of more than 800 professionals.

I am honored to continue serving in an agency that delivers exceptional value to the American public. My extensive experience has shaped my strategic vision for our service, and I am committed to leading our dedicated team in addressing future challenges. I embrace our Secretary's and Commandant's vision for Future Force 28, and I am passionate about leading our operational mission and support areas into the future.

23. What do you believe are your responsibilities, if confirmed, to ensure that the Coast Guard has proper management and accounting controls, and what experience do you have in managing a large organization?

If confirmed, I view one of my primary responsibilities as reinforcing a service-wide culture of fiscal stewardship regarding taxpayer dollars. Throughout my career, I have been consistently impressed by our workforce's ability to achieve more with limited resources while effectively executing missions, even with aging equipment. Thanks to substantial Congressional support over the past decade, we have made significant strides in modernizing our oldest assets. However, we still have work to do in updating our entire fleet and shore infrastructure. It is crucial that every Coast Guard member has the appropriate tools and equipment to fulfill our vital missions.

Equally important is fostering a culture that prioritizes the care and maintenance of these assets. While leadership can implement management processes to encourage responsible behavior, true stewardship must be embraced organization-wide. Our personnel must adopt the mindset of treating equipment as if it were their own investment. I believe our Coast Guard members have demonstrated this commitment, and I aim to enhance management and accounting controls while strengthening this culture of stewardship for the future.

In my roles as Commanding Officer of two major aviation commands, District Chief of Staff, Program Executive Officer, and currently as the Coast Guard Chief Acquisition Officer, I have led thousands of Coast Guard personnel and managed annual operating and procurement

budgets totaling billions of dollars. My extensive experience in managing large organizations has allowed me to develop and refine my strategic leadership and management skills across nearly all Coast Guard mission areas, while effectively overseeing the fiscal management of significant annual budgets.

24. What do you believe to be the top three challenges facing the Coast Guard, and why?

a. Recruiting, Training, and Retaining a Tech-Savvy Workforce:

The skills and motivations of today's workforce differ significantly from when I joined the service 35 years ago. However, our recruiting practices, human resource policies, and training systems have not evolved accordingly. We must develop nimble and adaptive human resource strategies that respond effectively to the needs of the workforce we aim to attract. As our missions expand and our tools modernize, we need to reimagine our service to appeal to a more dynamic, and technically proficient generation, positioning ourselves as the employer of choice. Additionally, we must create flexible training programs that equip our personnel with the technical and leadership skills necessary for career progression, encouraging them to remain within our workforce.

b. Innovative Use of New Technology:

The corporate sector is already benefiting from advancements in sensors, big data, and artificial intelligence. The Coast Guard must accelerate the integration of these technologies into our operations. We should be willing to invest in and adopt mission-enhancing technologies while accepting the inherent risks associated with early adoption. The potential costs of waiting for a perfect solution often outweigh the risks of initial failures, especially as off-the-shelf technology becomes increasingly accessible. Embracing small unmanned systems, sensor networks, space-based domain awareness, and AI can significantly enhance our operational efficiency and reduce costs. While we are making progress, we need to adopt these technologies more swiftly and accept calculated risks in pursuit of improved outcomes.

c. Adequate Acquisition Workforce to Execute the 2025 OBBA funds:

One of the greatest challenges facing the U.S. Coast Guard (USCG) will be the effective execution of the \$25 billion appropriated by Congress through the 2025 One Big Beautiful Bill Act. The bill provides the service

with an unprecedented scale of funding relative to its typical annual budget. This allocation is approximately 20 times the amount the USCG usually receives in a single fiscal year for capital procurements, creating significant pressure to manage and execute these funds quickly and effectively. However, the Coast Guard's acquisition workforce has not grown proportionally to match this dramatic increase in funding, which poses a critical challenge in terms of capacity and capability. Without sufficient personnel to oversee the planning, procurement, contracting, and management of projects tied to this funding, the service risks delays and inefficiencies in providing needed capability to front line operations. The strain on the existing workforce could hinder the USCG's ability to meet the ambitious goals set forth by the legislation, including modernizing its fleet, enhancing infrastructure, and improving operational readiness to address evolving maritime threats.

B. POTENTIAL CONFLICTS OF INTEREST

1. Describe all financial arrangements, deferred compensation agreements, and other continuing dealings with business associates, clients, or customers. Please include information related to retirement accounts, such as a 401(k) or pension plan.

Please see my nominee PFDR.

2. Do you have any commitments or agreements, formal or informal, to maintain employment, affiliation, or practice with any business, association, or other organization during your appointment? If so, please explain.

No.

3. Indicate any investments, obligations, liabilities, or other relationships which could involve potential conflicts of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

None. Please see my nominee PFDR. If any conflicts of interest or potential conflicts of interest arise, I will obtain advice from a Coast Guard ethics official and follow that advice.

4. Describe any business relationship, dealing, or financial transaction which you have had during the last ten years, whether for yourself, on behalf of a client, or acting as an agent, that could in any way constitute or result in a possible conflict of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

None, but if any conflict of interest or potential conflict of interest arises, I will obtain advice from a Coast Guard ethics official and follow that advice.

5. Identify any other potential conflicts of interest and explain how you will resolve each potential conflict of interest.

None, but if any conflict of interest or potential conflict of interest arises, I will obtain advice from a Coast Guard ethics official and follow that advice.

6. Describe any activity during the past ten years, including the names of clients represented, in which you have been engaged for the purpose of directly or indirectly influencing the passage, defeat, or modification of any legislation or affecting the administration and execution of law or public policy.

None.

7. Do you agree, if confirmed, to ensure that you and other members of your organization protect from retaliation any military member, federal employee, or contractor employee who testifies before, or communicates with this Committee, its subcommittees, and any other appropriate committee of Congress?

Yes

C. LEGAL MATTERS

1. Have you ever been disciplined or cited for a breach of ethics, professional misconduct, or retaliation by, or been the subject of a complaint to, any court, administrative agency, the Office of Special Counsel, an Inspector General, professional association, disciplinary committee, or other professional group? If yes:
 - a. Provide the name of the court, agency, association, committee, or group;
 - b. Provide the date the citation, disciplinary action, complaint, or personnel action was issued or initiated;
 - c. Describe the citation, disciplinary action, complaint, or personnel action;
 - d. Provide the results of the citation, disciplinary action, complaint, or personnel action.

In preparing this questionnaire, I was notified that I was named as a subject in a 2023 complaint made by a civilian employee to the Department of Homeland Security (DHS), Office of Inspector General (OIG). The complaint was made after I determined the employee engaged in misconduct. I was informed that the DHS OIG referred this matter to the Coast Guard in October 2024. I was informed that the allegation was determined to be unsubstantiated and the matter was closed. This complaint is related to the matters discussed in my answers to question C.5.

2. Have you ever been investigated, arrested, charged, or held by any Federal, State, or other law enforcement authority of any Federal, State, county, municipal, or foreign government entity, other than for a minor traffic offense? If so, please explain.

No.

3. Have you or any business or nonprofit of which you are or were an officer ever been involved as a party in an administrative agency proceeding, criminal proceeding, or civil litigation? If so, please explain.

No.

4. Have you ever been convicted (including pleas of guilty or *nolo contendere*) of any criminal violation other than a minor traffic offense? If so, please explain.

No.

5. Have you ever been accused, formally or informally, of sexual assault, sexual harassment, or discrimination on the basis of sex, race, religion, whistleblower activity, or any other basis? If so, please explain.

In 2023, while assigned as the U.S. Coast Guard Director of Acquisition Programs, Program Executive Officer, in Washington, D.C., I was named in an Equal Employment Opportunity pre-complaint by a civilian employee who alleged reprisal by her supervisory chain. I was informed the employee withdrew the complaint. The employee then made another informal complaint which I understand was also closed with no adverse findings. Both informal complaints are related to the matter discussed in my answer to question C.1.

6. Please advise the Committee of any additional information, favorable or unfavorable, which you feel should be disclosed in connection with your nomination.

None.

D. RELATIONSHIP WITH COMMITTEE

1. Will you ensure that your department/agency/commission/corporation complies with deadlines for information set by congressional committees, and that your department/agency/commission/corporation endeavors to timely comply with requests for information from individual Members of Congress, including requests from members in the minority?

Yes.

2. Will you ensure that your department/agency/commission/corporation does whatever it can to protect congressional witnesses and whistleblowers from reprisal for their testimony and disclosures?

Yes.

3. Will you cooperate in providing the Committee with requested witnesses, including technical experts and career employees, with firsthand knowledge of matters of interest to the Committee?

Yes.

4. Are you willing to appear and testify before any duly constituted committee of the Congress on such occasions as you may be reasonably requested to do so

Yes.

5. Do you agree, if confirmed, to keep this Committee, its subcommittees, other appropriate Committees of Congress, and their respective staffs apprised of new information that materially impacts the accuracy of testimony, briefings, reports, records—including documents and electronic communications, and other information you or your organization previously provided?

Yes.

6. Do you agree, if confirmed, and on request, to provide this Committee and its subcommittees with records and other information within their oversight jurisdiction, even absent a formal Committee request?

Yes.

7. Do you agree, if confirmed, to ensure that you and other members of your organization protect from retaliation any military member, federal employee, or contractor employee who testifies before, or communicates with this Committee, its subcommittees, and any other appropriate committee of Congress?

Yes.

(Nominee is to include this signed affidavit along with answers to the above questions.)

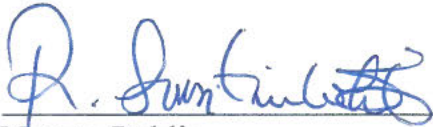
F. AFFIDAVIT

I, MICHAEL E. CAMPBELL being duly sworn, hereby states that he/she has read and signed the foregoing Statement on Biographical and Financial Information and that the information provided therein is, to the best of his/her knowledge, current, accurate, and complete.



Signature of Nominee

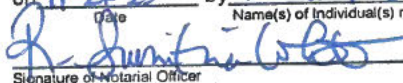
Subscribed and sworn before me this 21 day of November, 2025.



Notary Public



District of Columbia
Signed and sworn to (or affirmed) before me
on 11-21-25 by Michael E. Campbell
Date Name(s) of Individual(s) making Statement



Signature of Notarial Officer

Notary Public
Title of Office

My commission expires: 01-31-2028

Rear Admiral Michael E. Campbell

Chronology of Work History

Current Assignment

2025-Pres: USCG Director of Systems Engineering / Chief Acquisition Officer, RDML

Assignment History

2023-2025: USCG Director of Acquisition Programs / Program Executive Officer, RDML
2021-2023: Southwest (formerly Eleventh) Coast Guard District, Chief of Staff, CAPT
2020-2021: Southwest (formerly Eleventh) Coast Guard District, Chief of Response, CAPT
2017-2020: USCG HITRON Jacksonville, Commanding Officer, CAPT
2016-2017: National Defense University, Eisenhower School, Duty Under Instruction, CDR/CAPT
2014-2016: USCG Air Station San Francisco, Commanding Officer, CDR
2011-2014: USCG Air Station/Sector Field Office Port Angeles, Executive Officer, CDR
2007-2011: CG-931, Acquisition Project Manager, H65 Conversion Project, LCDR/CDR
2005-2006: Johns Hopkins University, Aero Engineer PG School, Duty Under Instruction, LCDR
2001-2005: USCG HITRON Jacksonville, Aviation Engineer Officer, Instructor Pilot, LT/LCDR
1998-2001: USCG Group-Air Station Atlantic City, Asst Group Engineer, Aviator, LT
1997-1998: Naval Flight Training, Duty Under Instruction, LTJG
1996-1997: Naval Engineering Support Unit New Orleans, Port Engineer, LTJG
1994-1996: USCGC NORTHLAND, Damage Control Assistant, OOD/EOW, ENS/LTJG

Educational Summary

2025 DoD Joint Warfighter's Course
2024 MIT Sloan School of Management, Business Dynamics Course
2024 Johns Hopkins Whiting School of Engineering, Leading Data and AI-Enabled Organizations
2023 Defense Acquisition University Senior Executive Acquisition Course
2018 Naval PG School Center for Homeland Defense and Security Executive Leaders Program
2017 NDU Eisenhower School, Masters of Science in National Resource Strategy
2017 Defense Acquisition University Senior Acquisitions Course
2009 Defense Acquisition University Technical Leadership in Systems Engineering
2008 Naval Post Graduate School Advanced Acquisition Program
2007 Johns Hopkins University, Masters of Science in Systems Engineering
1994 USCGA, Bachelors of Science in Naval Architecture Marine Engineering

Military Personal Awards and Significant Recognition

LOM (2), MSM (3), COM (3), ACH (4), LOC (2)
2017 Eisenhower School Distinguished Graduate and Ambassador's Award for Excellence in Research and Writing in the Field of Diplomacy and International Affairs
2010 Department of Homeland Security Senior Fellow



Rear Admiral Mike E. Campbell
Director of Systems Integration and
Chief Acquisitions Officer



Rear Admiral Campbell currently serves as the U.S. Coast Guard's Director of Systems Integration and Chief Acquisition Officer. In these roles, he oversees all Coast Guard acquisition programs within a \$25 billion portfolio, encompassing support, personnel, finance, contracting, and research and development activities. Additionally, he is responsible for the integration of aeronautical, naval, facilities, autonomous systems, command, control, communications, computer & information technology, as well as all engineering, logistics, and sustainment activities for the service's 25,000 facilities, 2,100 cutters and boats, and 200 aircraft in support of Coast Guard missions.



Previously, Rear Admiral Campbell served as Director of Acquisition Programs and Program Executive Officer, where he managed all Coast Guard acquisition programs aimed at modernizing and recapitalizing surface, air, command and control, and logistics assets to support the Coast Guard's maritime missions.

His early assignments included roles as Engineer and Deck Watch Officer aboard CGC Northland and as a Port Engineer at Naval Engineering Support Unit, New Orleans. After earning his wings in 1998, he held several operational aviation assignments, including HH-65A/B Aircraft Commander at Group-Air Station Atlantic City, Engineer Officer of Helicopter Interdiction Tactical Squadron (HITRON), Executive Officer of Air Station/Sector Field Office Port Angeles, and Commanding Officer of Air Station San Francisco and HITRON in Jacksonville, Florida.

Rear Admiral Campbell also served as the H-65 Helicopter Conversion/Sustainment Project Manager, leading a \$1.15 billion project to modernize 102 H-65 helicopters. He was Chief of Response for the Eleventh Coast Guard District and most recently served as Chief of Staff, advising the District Commander on all Coast Guard operations.

He holds a Bachelor of Science in Naval Architecture and Marine Engineering from the Coast Guard Academy, a Master of Science in Systems Engineering from The Johns Hopkins University, and a Master of Science in National Resource Strategy from the National Defense University Eisenhower School. He is a DHS Senior Fellow, a graduate of the Center for Homeland Defense and Security Executive Leaders Program, and has held a DHS Level III Program Management certification since 2008.

Originally from Cape May, New Jersey, Rear Admiral Campbell received his commission from the Coast Guard Academy in 1994. He and his wife, Beth, are the proud parents of two daughters, Lia and Shannon.

Rear Admiral Campbell's military awards include two Legions of Merit, three Meritorious Service Medals, three Coast Guard Commendation Medals, and multiple unit awards.

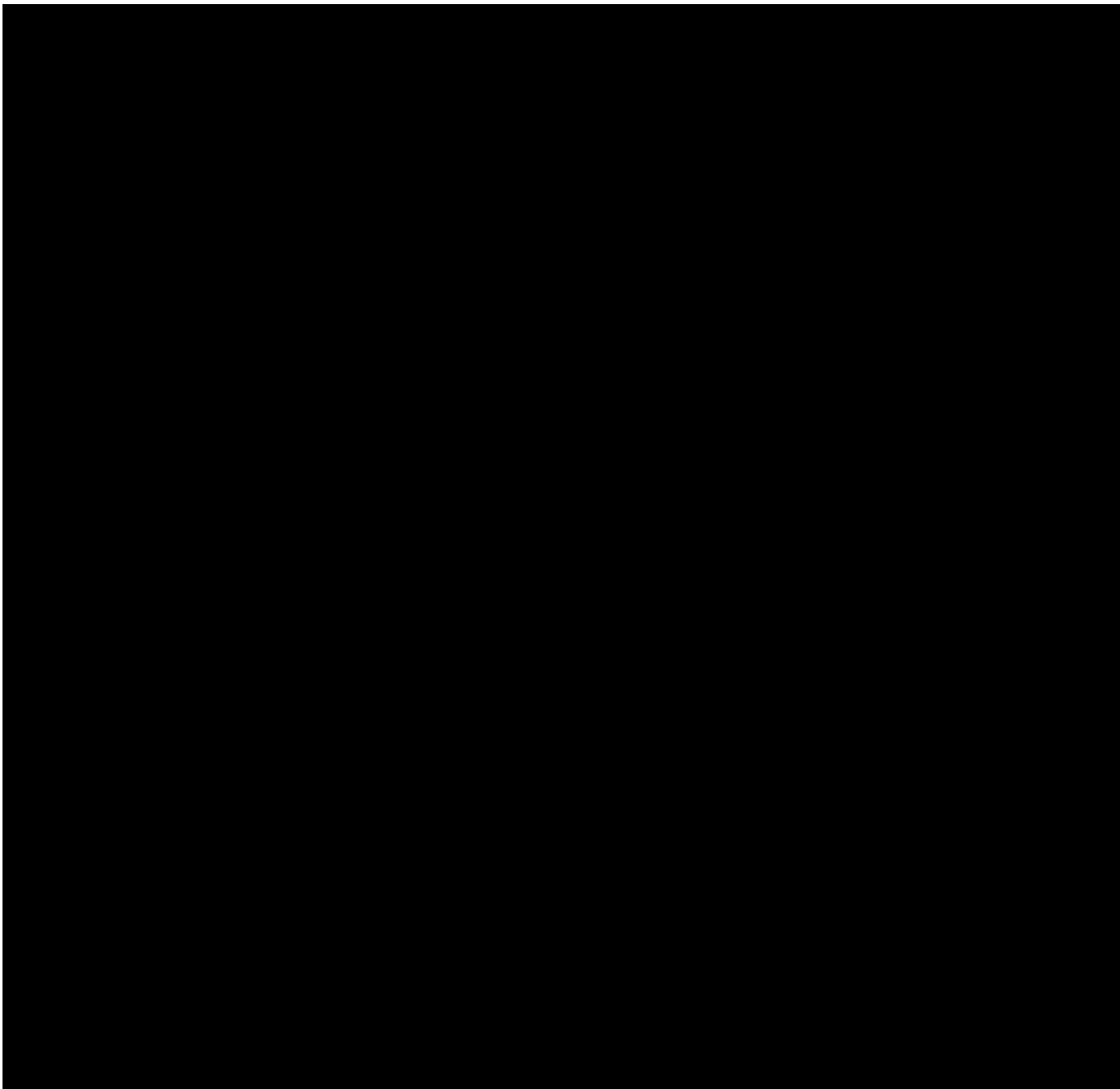
**Addendum to the questionnaire submitted to the Senate Committee on
Commerce, Science, and Transportation, 119th Congress
by RDML Michael E. Campbell, U.S. Coast Guard**

Upon further review, I have identified four additional items that are responsive to question A.18 on the Committee's questionnaire. They are:

- 12/10/2025: Panel Member, "[The Coast Guard's Moment: Expanding Capacity to Strengthen the Joint Force](#)", [2025 Eastern Defense Summit](#), Charleston, SC.
- 5/24/2023: Remarks, [Remarks on LA Fleet Week, LAFW City Council Presentation, DVIDS](#)
- 10/5/2022: Remarks, "[U.S. Coast Guard – Statutory Mission and Defense Readiness](#)", [Maritime 2022 Sealift and Seapower: Capabilities and Emerging Technology](#)
- 06/07/21: Remarks, "[HITRON History Series: Mike Campbell, Capt. USCG Part 1 of 2](#)"

Upon further review, I have identified eight additional items that are responsive to question A.19 on the Committee's questionnaire. They are:

- 9/18/2025: Quote, [Coast Guard Maintenance Pier Set for \\$11M Refresh, USNI News](#)
- 9/1/2025: Quote, [Coast Guard uses first part of record funding to buy 10 more cutters | Stars and Stripes](#)
- 9/2024: Quote, [Offshore Patrol Cutter Construction Starts at Austal USA, Maritime Magazine](#)
- 8/29/2024: Quote, [Austal USA in Mobil Starts \\$3-billion construction project for U.S. Coast Guard, WKRG News](#)
- 8/29/2024: Quote, [Construction begins on new Coast Guard offshore patrol cutter, FOX10 News](#)
- 12/1/2023: Quote, [Sikorsky delivers first replacement MH-60T airframe to U.S. Coast Guard, Sikorsky Press Release](#)
- 11/30/2023: Quote, [USCG to acquire more former Navy H-60s amid shift to all-Sikorsky helicopter fleet, Flight Global](#)
- 6/15/2017: Quote, [Coast Guard's HITRON crew conducts change of command ceremony, News4Jax](#)



The undersigned certifies that the information contained in the public addendum is true and correct.

Signed  Date: 19 Feb 2026
RDML Michael E. Campbell, USCG