

Senate Commerce Committee Coast Guard Nominee Questionnaire 119th Congress

Instructions for the nominees: The Senate Committee on Commerce, Science, and Transportation (the “Committee”) asks you to provide typed answers to each of the following questions. It is requested that the nominee type the question in full before each response. Do not leave any questions blank. Type “None” or “Not Applicable” if a question does not apply to the nominee. Begin each section (i.e., “A”, “B”, etc.) on a new sheet of paper. Electronically submit your completed questionnaire to the Committee in PDF format and ensure that sections A through E of the completed questionnaire are in a text searchable and that any hyperlinks can be clicked. Section F may be scanned for electronic submission and need not be searchable.

A. BIOGRAPHICAL INFORMATION AND QUALIFICATIONS

1. Name (Include any former names or nicknames used):

Christopher James Hulser
Nickname: Chris

2. Position to which nominated:

Rear Admiral (lower half), U.S. Coast Guard

3. Date of Nomination:

07 November 2025

4. Address (List current place of residence and office addresses):

[REDACTED]
[REDACTED]
[REDACTED]

[REDACTED]
[REDACTED]
[REDACTED]

5. Date and Place of Birth:

[REDACTED]

6. Provide the name, position, and place of employment for your spouse (if married) and the names and ages of your children (including stepchildren and children by a previous marriage).

Leslie Anne Hulser
Executive Vice President, Corporate Strategy
Persistent Systems, LLC
601 West 26th St, Suite 905
New York, NY 10001

Children: Alexandra Anne Hulser (“Alex”), Age 22

7. List all college and graduate schools attended, whether or not you were granted a degree by the institution. Provide the name of the institution, the dates attended, the degree received, and the date of the degree.
- **United States Coast Guard Academy, July 1993 – May 1997, BS Government: Graduated May 21, 1997.**
 - **University of Maryland, University College, 2001-2003, no degree earned, online credits towards an MBA.**
 - **Harvard Kennedy School, August 2009 – May 2010, MPA: Graduated May 27, 2010**
 - **Marine Corps War College, August 2015 – May 2016, Master of Strategic Studies: Graduated June 8, 2016**
 - **MIT Seminar XXI – 1 year part-time professional certificate; attended September 2018 – May 2019. Graduated May 2019.**
8. List all post-undergraduate employment, including the job title, name of employer, and inclusive dates of employment, and highlight all management-level jobs held and any non-managerial jobs that relate to the position for which you are nominated.

I have served as a Coast Guard Officer since 1997. Please see my official Coast Guard biography and chronology of work history for information relating to my Coast Guard positions.

From 2002-2004, I was employed as a part time (1-2 days per month) “Relief Pilot” for NBC’s “Chopper 11” news helicopter in San Francisco.

9. Attach a copy of your resume.

My official Coast Guard biography and chronology of work history are attached.

10. List any advisory, consultative, honorary, or other part-time service or positions with Federal, State, or local governments, other than those listed above after 18 years of age.

None.

11. List all positions held as an officer, director, trustee, partner, proprietor, agent, representative, or consultant of any corporation, company, firm, partnership, or other business, enterprise, educational, or other institution.

None.

12. Please list each membership you have had after 18 years of age or currently hold with any civic, social, charitable, educational, political, professional, fraternal, benevolent or religiously affiliated organization, private club, or other membership organization. (For this question, you do not have to list your religious affiliation or membership in a religious house of worship or institution). Include dates of membership and any positions you have held with any organization. Please note whether any such club or organization restricts membership on the basis of sex, race, color, religion, national origin, age, or disability.

- **1st Presbyterian Church, Board of Trustees (2011-12, 2019-20)**
- **National Naval Officers Association (frequent participant throughout career; lifetime member as of 2024)**
- **Federal Asian Pacific American Council (frequent participant throughout career; lifetime member as of 2023)**

- **Coast Guard Aviation Association (member since 2000)**
- **Coast Guard Academy Alumni Association (member since 1997)**

None of these organizations restricts membership on the basis of sex, race, color, religion, national origin, age, or disability.

13. Have you ever been a candidate for and/or held a public office (elected, non-elected, or appointed)? If so, indicate whether any campaign has any outstanding debt, the amount, and whether you are personally liable for that debt.

No.

14. List all memberships and offices held with and services rendered to, whether compensated or not, any political party or election committee within the past ten years. If you have held a paid position or served in a formal or official advisory position (whether compensated or not) in a political campaign within the past ten years, identify the particulars of the campaign, including the candidate, year of the campaign, and your title and responsibilities.

None.

15. Itemize all political contributions to any individual, campaign organization, political party, political action committee, or similar entity of \$200 or more for the past ten years.

None.

16. List all scholarships, fellowships, honorary degrees, honorary society memberships, military medals, and any other special recognition for outstanding service or achievements.

Military medals:

Legion of Merit (3)

Defense Meritorious Service Medal

Meritorious Service Medal

Joint Service Commendation Medal

U.S. Coast Guard Commendation Medal (2)

U.S. Coast Guard Achievement Medal (3)

Honors:

Honorary U.S. Coast Guard Chief Petty Officer (2012)

Honorary U.S. Coast Guard Investigative Service Officer (2012)

17. List each book, article, column, letter to the editor, Internet blog posting, or other publication you have authored, individually or with others. Include a link to each publication when possible. If a link is not available, provide a digital copy of the publication when available.

- ***Tomorrow looks different for Aviation Training.*** U.S. Naval Institute Proceedings Magazine. March 2024. Vol. 150/3/1,453 (Co-author with LT Michelle Hernandez).
<https://www.usni.org/magazines/proceedings/2024/march/tomorrow-looks-different-aviation-training>
- ***Safeguarding Coast Guard Aviation's Talent Supply Chain.*** U.S. Naval Institute, Proceedings Magazine. May 2021. Vol. 147/5/1,419
<https://www.usni.org/magazines/proceedings/2021/may/safeguarding-coast-guard-aviations-talent-supply-chain>
- ***An Obligation to Train & Equip.*** LinkedIn Blog, March 21, 2021.
<https://www.linkedin.com/feed/update/urn:li:ugcPost:6779433202562961408/>
- ***Honoring the Manners of our Profession (winning in a contested environment).*** Linked In Blog, May 18, 2021.
<https://www.linkedin.com/pulse/honoring-manners-our-profession-during-covid-19-winning-hulser/?trackingId=m6T%2FXQdVD9XIX4N2b0vsew%3D%3D>
- ***America's Strategic Will: Our greatest asset or most critical vulnerability?*** Marine Corps War College Essay, April 2016. (This was unpublished, runner-up to the Chairman of the Joint Chiefs of Staff Essay Contest. (Co-authored w/ BGEN Matt Good, USMC and my classmate at MCWAR.) (Attached)
- ***Sometimes "Thank You" is enough...a leadership lesson from Hurricane Maria Response Operations.*** Linked In Blog Article. November 23, 2017.

<https://www.linkedin.com/pulse/sometimes-thank-you-enough-a-leadership-lesson-from-hurricane-hulser/?trackingId=tdTwzscGPYtDMQOfDLfaDg%3D%3D>

- ***Maternity & Parental Leave in the Coast Guard.* Harvard Kennedy School Essay, April 2010. (Unpublished, runner-up for the Susan Eaton annual essay contest on policy proposals.) (Attached)**
18. List all speeches, panel discussions, and presentations (e.g., PowerPoint) that you have given on topics relevant to the position for which you have been nominated. Include a link to each publication when possible. If a link is not available, provide a digital copy of the speech or presentation when available.
- **2022 Coast Guard Aviation Association “Roost.” 30-minute presentation on Coast Guard Aviation Training (I do not have a hyperlink for, or digital copy of, my remarks).**
 - **In addition to this external engagement, I provided numerous remarks internal to the Coast Guard, including changes of commands, retirements, and all hands.**
19. List all public statements you have made during the past ten years, including statements in news articles and radio and television appearances, which are on topics relevant to the position for which you have been nominated, including dates. Include a link to each statement when possible. If a link is not available, provide a digital copy of the statement when available.
- ***ATC Mobile Skipper.* Flight Suit Friday Podcast, August 2021. (Coast Guard Aviation has a podcast, I was interviewed as the Commanding Officer of the Aviation Training Center.) (Note: 2-Part Series, Episodes 18 and 19.)**
[E18: ATC Mobile Skipper, CAPT Hulser \(pt. 1\) - Flight Suit Friday | Podcast on Spotify](#)
[E19: ATC Mobile Skipper, CAPT Hulser \(pt. 2\) - Flight Suit Friday | Podcast on Spotify](#)
 - ***An interview with CAPT Chris Hulser.* The Wright Way Podcast. May 2022. (My daughter’s High School interviewed me as a local leader profile). Found on Spotify:**

Capt. Chris Hulser - The Wright Way | Podcast on Spotify

20. List all digital platforms (including social media and other digital content sites) on which you currently or have formerly operated an account, regardless of whether or not the account was held in your name or an alias. Include the full name of an “alias” or “handle,” including the complete URL and username with hyperlinks, you have used on each of the named platforms. Indicate whether the account is active, deleted, or dormant. Include a link to each account if possible.

- **Linked In: “Christopher Hulser”**
(<https://www.linkedin.com/in/christopherhulser/>).
- **Facebook: “Christopher Hulser”**
(<https://www.facebook.com/Christopher.J.Hulser>).
- **Instagram: “@chulser”** ([Christopher Hulser \(@chulser\) • Instagram photos and videos](#)).

21. Please identify each instance in which you have testified orally or in writing before Congress in a governmental or non-governmental capacity and specify the date and subject matter of each testimony.

None.

22. Given the current mission, major programs, and major operational objectives of the Coast Guard, what in your background or employment experience do you believe affirmatively qualifies you for appointment to the position for which you have been nominated, and why do you wish to serve in that position?

I feel I have much to offer the Service and our Nation. Most of my career has been spent in Coast Guard (CG) operations – aboard Cutters, managing aviation operations, and participating across the national enterprise in joint and international assignments. Outside of CG operations, I have been fortunate to serve in mission support, policy, and talent management roles.

The CG has many challenges ahead – a growing demand signal for services in the Pacific area, modernization and growth of nearly *all* of our aged shore infrastructure, cutter and aviation fleet, and, like the other Armed Services, a challenge to recruit and retain a capable workforce. It is in this last area I feel

most ready to serve at the executive level and make a difference. My passion within the military is “people policy,” which includes attraction, recruiting, retention, and talent management efforts. I believe Americans are drawn to serve in the CG because of the value proposition we offer the Nation. The CG’s 11 statute missions are vital to America’s prosperity; bringing the right people “aboard” – and keeping them – is critical.

As a CG member, we have the privilege of executing invaluable missions – not just for the Nation, but also the world. Creating policies which support members and their families and employ systems which help retain our talented members need to be a high priority. Well-supported people are *ready* members, and *ready* members are instruments of power which make the Service and Nation stronger.

At a time when unemployment is historically low, and our young people have more options than ever before, it is critically important we creatively focus on recruiting, training, and retaining the best talent. I am passionate in this area and believe I can contribute to this mission space and as an executive at large in an organization which I love.

23. What do you believe are your responsibilities, if confirmed, to ensure the Coast Guard has proper management and accounting controls, and what experience do you have in managing a large organization?

All military officers need to be accountable to civilian control – it is the basis for our system, and the core tenant of civilian control of the military. As a 28-year military officer I understand the need for proper management and accounting controls and welcome oversight from our civilian leadership. Executives in the military (Flag Officers and Senior Executive Service members) bear the most amount of responsibility to these controls as we lead the organization.

Over my career I have been honored to serve in increasing positions of leadership, culminating in Command of our largest CG Air Station in Mobile, AL, and now as the Deputy Assistant Commandant in charge of Workforce Management. These two roles taught me valuable lessons about managing a

large organization, and I believe will serve me well if confirmed to serve as an executive in the CG.

For example, while in command in Mobile, I coordinated aviation training for the Coast Guard, led aviation Search and Rescue across the Gulf of America, and managed the CG's aviation special missions' programs (such as the Aerial Gunner program used to stop the flow of drugs in the Caribbean Basin). In this position it became clear to me that *patriotism, readiness, and positive culture* are critical to all organizations and must be underlying cornerstones of our activities. Whether it be a ship underway, an office floor at our Pay Center in Topeka, or a hangar deck at an Air Station – these values must be embraced, cultivated, and enforced. The more senior one is in the organization, the more responsible for the existing environment.

24. What do you believe to be the top three challenges facing the Coast Guard, and why?

The CG is in an unprecedented period of value to the nation. While the CG stands ready to continue to succeed in all 11 statutory missions, we face challenges. Chief among these are the need to attract, recruit, train, and retain the best talent to grow the CG. Secondly, we require recapitalization of the right assets, resourcing and infrastructure to safeguard America's Marine Transportation System (MTS), operationally control the border, and execute all missions. Finally, the nation is at a crossroads with how we want to resource and equip the CG to be present in the Arctic.

Like all the Armed Services, the CG is competing for a shrinking talent pool of those with a propensity to serve. This is at a time of historic national unemployment and a dwindling number of candidates medically eligible to serve. These factors demand the CG be at the "top of our game" with resources and strategies to compete for this finite talent pool. At the same time, retention of existing members — notably by maintaining an environment founded on core values of honor, respect, and devotion to duty — is crucial.

The MTS has long been the lifeblood of America, and controlling the borders surrounding the MTS and our nation is paramount. To keep pace with industry, outpace our adversaries, and advances in technology, the CG needs to ensure we possess the proper strategic asset mix and effective shore-side

infrastructure to support our missions. Nowhere is this more evident than throughout the Indo-Pacific theater where there is near unending demand signal for CG leadership and presence. Smart growth of our workforce and nearly every asset is needed.

Finally, America is an Arctic nation, who's safety and security are tied to the polar regions; we are woefully lacking in polar assets. America's adversaries and partners alike are attaching greater emphasis to Arctic programs, which include resourcing, assets, research, and technology. CG programs like the Polar and Arctic Security Cutters will be vital to America's success in both polar regions.

B. POTENTIAL CONFLICTS OF INTEREST

1. Describe all financial arrangements, deferred compensation agreements, and other continuing dealings with business associates, clients, or customers. Please include information related to retirement accounts, such as a 401(k) or pension plan.

Please see my nominee PFDR.

2. Do you have any commitments or agreements, formal or informal, to maintain employment, affiliation, or practice with any business, association, or other organization during your appointment? If so, please explain.

No.

3. Indicate any investments, obligations, liabilities, or other relationships which could involve potential conflicts of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

Please see my nominee PFDR. If any conflicts of interest or potential conflicts of interest arise, I will obtain advice from a Coast Guard ethics official and follow that advice.

4. Describe any business relationship, dealing, or financial transaction which you have had during the last ten years, whether for yourself, on behalf of a client, or acting as an agent, that could in any way constitute or result in a possible conflict of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

None, but if any conflict of interest or potential conflict of interest arises, I will obtain advice from a Coast Guard ethics official and follow that advice.

5. Identify any other potential conflicts of interest, and explain how you will resolve each potential conflict of interest.

None, but if any conflict of interest or potential conflict of interest arises, I will obtain advice from a Coast Guard ethics official and follow that advice.

6. Describe any activity during the past ten years, including the names of clients represented, in which you have been engaged for the purpose of directly or indirectly influencing the passage, defeat, or modification of any legislation or affecting the administration and execution of law or public policy.

None.

C. LEGAL MATTERS

1. Have you ever been disciplined or cited for a breach of ethics, professional misconduct, or retaliation by, or been the subject of a complaint to, any court, administrative agency, an Inspector General, the Office of Special Counsel, professional association, disciplinary committee, or other professional group?
If yes:

In 2023, as the Commanding Officer of Aviation Training Center (ATC) Mobile, I received an inquiry from the Coast Guard Investigative Service (CGIS) on a complaint made to the Department of Homeland Security, Office of Inspector General. The complaint alleged that ATC Mobile coordinated a personal flight on an ATC Mobile helicopter for an active duty Coast Guard Captain and his son. I informed CGIS that I authorized a Restricted Orientation Flight for the Captain and his son. The Captain's son, an Eagle Scout, was considered a potential recruit and the Restricted Orientation Flight was authorized by Coast Guard policy to support recruiting efforts. I did not hear back from CGIS after providing my response. In preparing for this questionnaire, I was notified that this matter was closed and there was no evidence to support that any misconduct occurred.

2. Have you ever been investigated, arrested, charged, or held by any Federal, State, or other law enforcement authority of any Federal, State, county, or municipal entity, other than for a minor traffic offense? If so, please explain.

No.

3. Have you or any business or nonprofit of which you are or were an officer ever been involved as a party in an administrative agency proceeding, criminal proceeding, or civil litigation? If so, please explain.

No.

4. Have you ever been convicted (including pleas of guilty or *nolo contendere*) of any criminal violation other than a minor traffic offense? If so, please explain.

No.

5. Have you ever been accused, formally or informally, of sexual harassment or discrimination on the basis of race, color, national origin, religion, sex

(including gender identity, sexual orientation, and pregnancy), age, disability, genetic information, marital status, parental status, political affiliation, engagement in a protected Equal Employment Opportunity/Equal Opportunity (EEO/EO) activity, whistleblower activity, or any other basis? If so, please explain.

In 2023, when I was the Commanding Officer of Aviation Training Center Mobile, I was identified as an alleged discriminating individual in a pre-complaint filed by an enlisted member on the bases of race and sex after I issued him a Notification of Intent to Discharge for commission of a serious offense. I issued the member the Notification of Intent to Discharge after ordering an administrative investigation into the member's alleged conduct and discussing the findings of that investigation with my servicing legal office. The member chose not to file a formal complaint and the matter was closed.

6. If you have ever served as a general court-martial convening authority involving sexual misconduct or assault, have you ever disapproved the findings of a court-martial related to the offense(s) or reduced the sentence adjudged by a court-martial, other than in connection with a pre-trial agreement?

No.

7. Please advise the Committee of any additional information, favorable or unfavorable, which you feel should be disclosed in connection with your nomination.

None.

D. RELATIONSHIP WITH COMMITTEE

1. Will you ensure that your department/agency complies with deadlines for information set by congressional committees, and that your department/agency endeavors to timely comply with requests for information from individual Members of Congress, including requests from members in the minority?

Yes.

2. Will you ensure that your department/agency does whatever it can to protect congressional witnesses and whistleblowers from reprisal for their testimony and disclosures?

Yes.

3. Will you cooperate in providing the Committee with requested witnesses, including technical experts and career employees, with firsthand knowledge of matters of interest to the Committee?

Yes.

4. Are you willing to appear and testify before any duly constituted committee of the Congress on such occasions as you may be reasonably requested to do so?

Yes.

5. Do you agree, if confirmed, to keep this Committee, its subcommittees, other appropriate Committees of Congress, and their respective staffs apprised of new information that materially impacts the accuracy of testimony, briefings, reports, records—including documents and electronic communications, and other information you or your organization previously provided?

Yes.

6. Do you agree, if confirmed, and on request, to provide this Committee and its subcommittees with records and other information within their oversight jurisdiction, even absent a formal Committee request?

Yes.

7. Do you agree, if confirmed, to ensure that you and other members of your organization protect from retaliation any military member, federal employee, or contractor employee who testifies before, or communicates with this Committee, its subcommittees, and any other appropriate committee of Congress?

Yes.

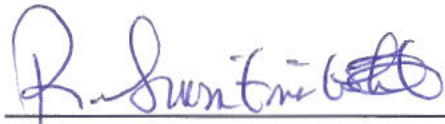
(Nominee is to include this signed affidavit along with answers to the above questions.)

F. AFFIDAVIT

Christopher Huber being duly sworn, hereby states that he/she has read and signed the foregoing Statement on Biographical and Financial Information and that the information provided therein is, to the best of his/her knowledge, current, accurate, and complete.


Signature of Nominee

Subscribed and sworn before me this 01 day of December, 2025.


Notary Public



District of Columbia
Signed and sworn to (or affirmed) before me
on 12-01-25 by Christopher Huber
Date Name(s) of Individual(s) making Statement

Signature of Notarial Officer
Notary Public
Title of Office
My commission expires: 01-31-2028



Captain Christopher J. Hulser
(Acting) Deputy Assistant Commandant for
Workforce Management, U.S. Coast Guard



Captain Hulser is currently the (acting) Deputy Assistant Commandant for Workforce Management. He is a 28-year veteran of the U.S. Coast Guard and a career aviator.

Operations

Captain Hulser's first assignment was aboard the Cutter *SPENCER* (Boston, MA). In 1999, he earned his "Wings of Gold" at U.S. Navy Flight School in Pensacola, FL. He served at Air Stations San Francisco, Miami, and Houston – as well as abroad as an Exchange Pilot with the Royal Canadian Air Force. Culminating a 23-year aviation career, he commanded the Coast Guard's Aviation Training Center from 2020-2023, where he oversaw Enterprise Aviation Training, Special Missions, as well as Search and Rescue across the Gulf of America.



Education

Captain Hulser earned his Master of Public Administration degree from Harvard University's John F. Kennedy School of Government where he received the distinction of being named the *Lucius N. Littauer Fellow* for academic and leadership accomplishment. He is also a proud graduate of the U.S. Marine Corps War College, or *MCWAR*, with a Master of Strategic Studies, where he was named the class *Distinguished Graduate*. Most recently, Captain Hulser completed the year-long Massachusetts Institute of Technology Seminar XXI Program for emerging executive leaders. He is a 1997 graduate of the Coast Guard Academy.

Staff

From 2010 to 2012, Captain Hulser served as the Military Aide to the 24th Commandant. From 2016 to 2018, he completed a Joint Services Tour with U.S. NORTHCOM (J3). From 2018-2020, he returned to Headquarters as the Director of Military Personnel (CG-13) and was responsible for the development and oversight of military policy for the Coast Guard's 55K person workforce. Following his command tour at the Aviation Training Center CAPT Hulser reported back to Headquarters as the Executive Assistant to the 27th and perspective 28th Commandant.

Captain Hulser is married to Leslie (Gordon) Hulser, originally from Cape Cod, Massachusetts. They have one daughter, Alexandra, who is 22 years old and a senior at UCLA.

Date updated: 11/25

CAPT Christopher J. Hulser

Current Assignment

(Acting) Deputy Assistant Commandant for Workforce Management, Washington, D.C.

Assignment History

May 23 – July 25	Executive Assistant to the Commandant, CAPT
June 20 – April 23	Commanding Officer, Aviation Training Center, CAPT
May 19 – Jun 20	CG-13, (Acting) Director, Military Personnel, CAPT
May 18 – May 19	CG-13 Deputy, CG Reserves & Military Personnel, CAPT
Jun 16 – May 18	NORTHCOM (J36), Domestic Ops Branch Chief, CDR
Jun 15 – Jun 16	Senior Service School, Marine Corps War College, CDR
Jun 12 – Jun 15	CGAS Houston Operations, then Executive Officer, CDR
Jun 10 – Jul 12	Military Aide to the 24 th Commandant, LCDR
May 09 – Jun 10	Graduate School, Harvard University, LCDR
Aug 07 – May 09	CGAS Miami, Rotary Wing Aviator/Dept. Head, LCDR
Mar 04 – Aug 07	Foreign Exchange Pilot, Royal Canadian Air Force, LT
Jan 01 – Mar 04	CGAS San Francisco, Rotary Wing Aviator/Div. Off, LT
Jul 99 – Jan 01	US Navy Flight School, Fixed & Rotary Wing, LTJG
May 97 – Jul 99	CGC SPENCER, Deck Watch Officer/Asst. Ops, ENS

Educational Summary

2020 MIT Seminar XXI
2016 Marine Corps War College, MA, **Distinguished Graduate*
2015 International Homeland Security Fellowship – Tel Aviv, Israel
2010 Harvard University, MPA, **Littauer Fellow/Honor Graduate*
1997 US Coast Guard Academy, BS

Military Personal Awards and Significant National Recognition or Achievement

LOM (3), DMSM (1), MSM (1), Joint COM (1), COM (2), ACH (3)
(4) Witherspoon Inspirational Ldshp Award nominations ('99, 03, 08), (2015 Runner Up)
Royal Canadian Air Force *Ian Fraser Award* (Heroism in Aviation Rescue) (2006)

Significant Current Professional Credentials or Recent Activities

Naval Aviation News: *Tomorrow Looks Different for Helo Training* (Apr, 2024)
Naval Institute Proceedings: *Training thru the Storm* (May, 2020)
DoD Dual Status Cmdr (DSC) & Joint Task Force (JTF) Cmdr Qualifications (2018)
Marine Corps War College Essay Contest Winner, *America's Strategic Will* (2016)
Joint Professional Military Education – JPME (Phase I: 2015, Phase II: 2016)
Recruit Company Mentor (Yankee 192), Training Center Cape May (2015)
FAA Airline Transport Pilot (ATP), Flight Examiner (FE), Qualified in 7 Military Acft
Honorary Chief Petty Officer (2012), Honorary CGIS Agent (2012)
24th Commandant's Transition Team (Mar – May 2010)