

Senate Commerce Committee Coast Guard Nominee Questionnaire
119th Congress

Instructions for the nominees: The Senate Committee on Commerce, Science, and Transportation (the “Committee”) asks you to provide typed answers to each of the following questions. It is requested that the nominee type the question in full before each response. Do not leave any questions blank. Type “None” or “Not Applicable” if a question does not apply to the nominee. Begin each section (i.e., “A”, “B”, etc.) on a new sheet of paper. Electronically submit your completed questionnaire to the Committee in PDF format and ensure that sections A through E of the completed questionnaire are in a text searchable and that any hyperlinks can be clicked. Section F may be scanned for electronic submission and need not be searchable.

A. BIOGRAPHICAL INFORMATION AND QUALIFICATIONS

1. Name (Include any former names or nicknames used):

Patrick John Dougan Jr.

Patrick J. Dougan; Patrick Dougan; Pat; PD; Dixie

2. Position to which nominated:

Rear Admiral (lower half), U.S. Coast Guard

3. Date of Nomination:

16 March 2026

4. Address (List current place of residence and office addresses):

[REDACTED]

[REDACTED]

[REDACTED]

5. Date and Place of Birth:

[REDACTED]

6. Provide the name, position, and place of employment for your spouse (if married) and the names and ages of your children (including stepchildren and children by a previous marriage).

Spouse: Leontine J. Dougan; works from home- online seller

Sons: Connor P. Dougan 20; Trevor J. Dougan 18

7. List all college and graduate schools attended, whether or not you were granted a degree by the institution. Provide the name of the institution, the dates attended, the degree received, and the date of the degree.

US Coast Guard Academy July 1992- May 1996. Bachelor of Science, Management 24 May 1996

Quinnipiac University September 2005-Jan 2007, Sep 2010-Nov 2010. Master of Science, Organizational Leadership. Jan 2011

8. List all post-undergraduate employment, including the job title, name of employer, and inclusive dates of employment, and highlight all management-level jobs held and any non-managerial jobs that relate to the position for which you are nominated.

I have been on active duty as an officer in the Coast Guard since my commissioning in May of 1996. Please see my Coast Guard biography and chronology of work history for detailed information.

In addition to my Coast Guard duties, I served as a U.S. Soccer Grassroots referee from Sep 2018 to Dec 2025.

9. Attach a copy of your resume.

My Coast Guard biography and chronology of work history are attached.

10. List any advisory, consultative, honorary, or other part-time service or positions with Federal, State, or local governments, other than those listed above after 18 years of age.

None.

11. List all positions held as an officer, director, trustee, partner, proprietor, agent, representative, or consultant of any corporation, company, firm, partnership, or other business, enterprise, educational, or other institution.

None.

12. Please list each membership you have had after 18 years of age or currently hold with any civic, social, charitable, educational, political, professional, fraternal, benevolent or religiously affiliated organization, private club, or other membership organization. (For this question, you do not have to list your religious affiliation or membership in a religious house of worship or institution). Include dates of membership and any positions you have held with any organization. Please note whether any such club or organization restricts membership on the basis of sex, race, color, religion, national origin, age, or disability.

- B. Surface Navy Association: 2022-present. Member. Unrestricted membership.**
C. US Coast Guard Academy Alumni Association: 1996-present. Member. Restricted to USCGA Alumni otherwise unrestricted access
D. US Soccer Member: 2019-2025. Unrestricted access

None of these clubs or organizations restricts membership on the basis of sex, race, color, religion, national origin, age, or disability.

13. Have you ever been a candidate for and/or held a public office (elected, non-elected, or appointed)? If so, indicate whether any campaign has any outstanding debt, the amount, and whether you are personally liable for that debt.

No.

14. List all memberships and offices held with and services rendered to, whether compensated or not, any political party or election committee within the past ten years. If you have held a paid position or served in a formal or official advisory position (whether compensated or not) in a political campaign within the past ten years, identify the particulars of the campaign, including the candidate, year of the campaign, and your title and responsibilities.

None.

15. Itemize all political contributions to any individual, campaign organization, political party, political action committee, or similar entity of \$200 or more for the past ten years.

None.

16. List all scholarships, fellowships, honorary degrees, honorary society memberships, military medals, and any other special recognition for outstanding service or achievements.

US Coast Guard Legion of Merit

5 US Coast Guard Meritorious Service Medals

4 US Coast Guard Commendation Medals

US Coast Guard Achievement Medal

Armed Forces Expeditionary Medal

Other personal and unit awards.

Coast Guard Permanent Cutterman

Honorary Chief Petty Officer

17. List each book, article, column, letter to the editor, Internet blog posting, or other publication you have authored, individually or with others. Include a link to each publication when possible. If a link is not available, provide a digital copy of the publication when available.

None.

18. List all speeches, panel discussions, and presentations (e.g., PowerPoint) that you have given on topics relevant to the position for which you have been nominated. Include a link to each publication when possible. If a link is not available, provide a digital copy of the speech or presentation when available.

- **Alameda Elk Lodge Veterans Day Dinner 2021: Keynote address. I do not have a copy of the speech. Press release link:**
[Alameda Elks honor vets, especially Coast Guard this year](#)

- **US Coast Guard Women's Leadership Initiative (WLI) Alameda event 2022. Panel speaker. (USCG event, no press; I do not have a link or copy of a statement)**
- **2021 US Coast Guard Chiefs Call to Initiation (Alameda Chapter) Dinner; Guest Speaker. Speech draft attached. (internal CG, no press; I do not have a link to the event)**
- **2024 US Coast Guard Major Cutters Commanding Officers Conference: Strengthening Service Culture- Community Representative opening. (internal Coast Guard event, no press; I do not have a link or copy of the remarks)**
- **2024 US Coast Guard Major Cutters Commanding Officers Conference: Personnel Panel Discussion. (internal Coast Guard event, no press. I do not have a link and do not have a copy of the remarks).**
- **2023 US Coast Guard Sector Commanders Conference: Coast Guard Personnel Service Center Question and Answer presentation. I do not have a link nor do I have a digital copy of the questions and answers.**
- **2018 Major Cutter Commanding Officers Conference: Coast Guard Personnel Service Center- Officer Personnel Management Question and Answer session. I do not have a link nor digital transcript of this event.**

In addition to the items listed above, as a senior Coast Guard officer I am routinely called upon to provide other remarks internal to the Coast Guard for events such as all hands, promotions, advancements and retirement ceremonies.

19. List all public statements you have made during the past ten years, including statements in news articles and radio and television appearances, which are on topics relevant to the position for which you have been nominated, including dates. Include a link to each statement when possible. If a link is not available, provide a digital copy of the statement when available.

- **5 Apr 2019 CGC WAESCHE Drug Off-Load Press Event. I do not have a copy of the statement. Press release link:**

<https://www.southcom.mil/MEDIA/NEWS-ARTICLES/Article/1808186/coast-guard-offloads-more-than-71-tons-of-cocaine-in-san-diego/>

20. List all digital platforms (including social media and other digital content sites) on which you currently or have formerly operated an account, regardless of whether or not the account was held in your name or an alias. Include the full name of an “alias” or “handle,” including the complete URL and username with hyperlinks, you have used on each of the named platforms. Indicate whether the account is active, deleted, or dormant. Include a link to each account if possible.

A. Linked In (active): Patrick Dougan:

https://usg01.safelinks.protection.office365.us/?url=https%3A%2F%2Fwww.linkedin.com%2Fin%2Fpatrick-dougan-6b8a04253%3Futm_source%3Dshare%26utm_campaign%3Dshare_via%26utm_content%3Dprofile%26utm_medium%3Dios_app&data=05%7C02%7Cpatrick.j.dougan%40uscg.mil%7C32e7a010f73e4a7e980708de56dc93d6%7C369ba0d502cb4d2f94fd9212cc24b78c%7C0%7C0%7C639043702539821260%7CUnknown%7CTWFpbGZsb3d8eyJFbXB0eU1hcGkiOnRydWUsIlYiOiIwLjAuMDAwMCIslIAiOiJXaW4zMlIsIkFOIjoiTWFpbCIslldUIjoyfQ%3D%3D%7C0%7C%7C%7C&sdata=uViGVYITuIhhCiGfmSzjllg9fQzkQriXzjSOVUCfkb4%3D&reserved=0

B. Facebook (active): Patrick Dougan: [Facebook](#)

C. Instagram (active): @pdougan96: [Patrick Dougan \(@pdougan96\) • Instagram photos and videos](#)

D. YouTube (active): @patrickdougan3528

E. Google (active): Patrick.j.dougan@gmail.com

21. Please identify each instance in which you have testified orally or in writing before Congress in a governmental or non-governmental capacity and specify the date and subject matter of each testimony.

None.

22. Given the current mission, major programs, and major operational objectives of the Coast Guard, what in your background or employment experience do you believe affirmatively qualifies you for appointment to the position for which you have been nominated, and why do you wish to serve in that

position?

I am honored to have been selected for Read Admiral (lower half) in the Coast Guard, and if confirmed, I believe can serve the Coast Guard and American public well. I have served in senior operational, mission support, and personnel leadership roles that required balancing immediate mission execution with prudent application of operational and Service risk. Key to my growth and success was working with and leading the best people the nation has to offer. I worked hard to understand, advocate for, and deliver their needs at the unit level and as individuals to get the best from them in the performance of their duties, as well as to help them grow personally and professionally in the Service.

My operational experience includes serving as Chief of Operations for Pacific Area, where I oversaw high-tempo, complex operations across the Indo-Pacific, Eastern Pacific, and Arctic regions. In this role, I oversaw cutter, aviation, and deployable specialized forces, and worked across the interagency in support of maritime security, law enforcement, and defense objectives in areas key to strategic competition, maritime governance, and maritime domain awareness. At a strategic level, as Director of Maritime Security, Law Enforcement, and Defense Operations, I was responsible for aligning global Coast Guard operations with national security objectives, integrating activities across the Departments of Homeland Security and War, and with interagency partners. These responsibilities required Service-level decision making and prioritization of limited resources to achieve strategic effects all while managing future readiness of our major assets and deployable forces.

As Executive Assistant to the Deputy Commandant for Mission Support, I gained direct insight into the challenges of sustaining readiness while modernizing aging platforms, infrastructure, and logistics systems. As Chief of Officer Personnel Management, I managed and shaped the Coast Guard's officer workforce, working through the officer life-cycle including recruiting, retention, talent management and career development. These assignments helped build a unique understanding of how people, funding, and capability intersect to deliver operational success. Additionally, I witnessed that when any of those are negatively impacted the mission suffers.

My perspective is grounded in 13 plus years of sea time with three command-at-sea tours, including command of a National Security Cutter. Leading crews through demanding operational deployments, which took members away from their families, while executing maritime security, law enforcement, and defense missions reinforced the value of crew readiness and morale and their impact on mission performance. When our crews have the right support and their families are taken care of (housing, medical, child-care, education) then the service-member can place the appropriate focus on his/her duties without worry, reducing personnel risk and ensuring mission accomplishment.

Taken together, my career reflects lessons learned across operations, mission support, personnel management, and command, aligned with the Coast Guard's most pressing priorities. I believe these experiences have prepared me to lead at the flag level where I can advance mission execution through application of warranted risk and help to lead the Coast Guard and its women and men forward in an increasingly complex and contested maritime environment.

23. What do you believe are your responsibilities, if confirmed, to ensure that the Coast Guard has proper management and accounting controls, and what experience do you have in managing a large organization?

If confirmed, I will be responsible for ensuring that resources entrusted to the Service are managed with integrity, transparency, and accountability to achieve Service priorities and mission execution. This includes establishing and perpetuating a strong command climate that prioritizes ethical behavior, compliance with statutory and regulatory frameworks, and self-accountability. Flag officers are entrusted to see the big picture and tie strategic objectives to budgeting and operational employment. Additionally, and just as important if not more so, is being a steward and champion for the Coast Guard workforce.

In my role as Executive Assistant to the Deputy Commandant for Mission Support, and in my current temporary assignment as Executive Assistant to the Commandant of the Coast Guard I learned today's decisions on asset management must be made while keeping an eye on future operational and budgetary impacts as well as what these decisions do to affect future risk to mission.

During my three command tours and my assignment as Chief of Operations for the Pacific Area, I worked to mitigate persistent parts shortages, maintenance backlogs and technical obsolescence which plague our operational fleet of cutters and aircraft directly impacting mission performance and placing undue risk on our personnel. As Chief of Officer Personnel Management in the Personnel Services Center, I lead the total workforce management of the Coast Guard officer corps and worked to mitigate billet vacancies to maintain readiness across the Coast Guard currently, while also ensuring the future health of the officer corps.

24. What do you believe to be the top three challenges facing the Coast Guard, and why?

The top challenge for the Coast Guard is growing, developing, and retaining its workforce. Past persistent recruiting shortfalls, high operational tempo, and competition from the private sector have stretched the already lean service. Expanding the workforce requires sustaining and improving the recruitment seen over the last 2 years, improved training capacity, and a strong HR IT system to guide personnel decisions. Without a stable, resilient workforce, mission success is at risk- especially as we expand the fleet of cutters and aircraft which demand skilled crews not only to operate, but to maintain these assets. There is no force multiplier better than a well-trained, well equipped and prepared crew.

The second major challenge is ensuring the Coast Guard's top-line budget keeps pace with mission demands to avoid future readiness shortfalls. Although the One Big Beautiful Bill Act provided vital recapitalization for aging cutters, aircraft, boats, and infrastructure, flat or unpredictable funding undermines sustained operations and support, and workforce growth and training. If the annual budget falls behind the current and future needs, it will force tough tradeoffs, often prioritizing short-term operational capacity over long-term asset readiness and personnel growth and proficiency. By 2025, readiness was at its lowest in decades. While the One Big Beautiful Bill Act and Force Design 2028's blueprint to modernize the Coast Guard improved capability and current readiness, without

sustained annual investment, the Service risks another decline and the ability to sustain readiness moving forward.

The third critical issue is adapting the Coast Guard's operating model to an increasingly complex and contested maritime environment. Expanding Arctic access, gray-zone competition, cyber threats to maritime infrastructure, global and domestic contingencies, and border security are increasing both the scope and sophistication of operations. Meeting these demands at speed and scale requires additional capacity- particularly arctic and polar security cutters- more aircraft and capable boats, stronger data integrations, closer interagency coordination, and great investment in intelligence, surveillance, and reconnaissance (ISR). Ultimately, how the Coast Guard evolves its operating model will be as consequential as the assets it fields.

B. POTENTIAL CONFLICTS OF INTEREST

1. Describe all financial arrangements, deferred compensation agreements, and other continuing dealings with business associates, clients, or customers. Please include information related to retirement accounts, such as a 401(k) or pension plan.

None. Please see my nominee PFDR.

2. Do you have any commitments or agreements, formal or informal, to maintain employment, affiliation, or practice with any business, association, or other organization during your appointment? If so, please explain.

None.

3. Indicate any investments, obligations, liabilities, or other relationships which could involve potential conflicts of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

None, please see my nominee PFDR. If any conflicts of interest or potential conflicts of interest arise, I will obtain advice from a Coast Guard ethics official and follow that advice.

4. Describe any business relationship, dealing, or financial transaction which you have had during the last ten years, whether for yourself, on behalf of a client, or acting as an agent, that could in any way constitute or result in a possible conflict of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

None, but if any conflict of interest or potential conflict of interest arises, I will obtain advice from a Coast Guard ethics official and follow that advice.

5. Identify any other potential conflicts of interest, and explain how you will resolve each potential conflict of interest.

None, but if any conflict of interest or potential conflict of interest arises, I will obtain advice from a Coast Guard ethics official and follow that advice.

6. Describe any activity during the past ten years, including the names of clients represented, in which you have been engaged for the purpose of directly or indirectly influencing the passage, defeat, or modification of any legislation or affecting the administration and execution of law or public policy.

None.

C. LEGAL MATTERS

1. Have you ever been disciplined or cited for a breach of ethics, professional misconduct, or retaliation by, or been the subject of a complaint to, any court, administrative agency, an Inspector General, the Office of Special Counsel, professional association, disciplinary committee, or other professional group?
If yes:

No

- a. Provide the name of court, agency, association, committee, or group;
- b. Provide the date the citation, disciplinary action, complaint, or personnel action was issued or initiated;
- c. Describe the citation, disciplinary action, complaint, or personnel action;
- d. Provide the results of the citation, disciplinary action, complaint, or personnel action.

Not applicable

2. Have you ever been investigated, arrested, charged, or held by any Federal, State, or other law enforcement authority of any Federal, State, county, or municipal entity, other than for a minor traffic offense? If so, please explain.

No.

3. Have you or any business or nonprofit of which you are or were an officer ever been involved as a party in an administrative agency proceeding, criminal proceeding, or civil litigation? If so, please explain.

No

4. Have you ever been convicted (including pleas of guilty or *nolo contendere*) of any criminal violation other than a minor traffic offense? If so, please explain.

Yes. 2000, Dade County FL. I was issued a citation for driving with an expired registration. I went before the magistrate, showed proof I registered my vehicle after being stopped, and pled No Contest.

5. Have you ever been accused, formally or informally, of sexual harassment or discrimination on the basis of race, color, national origin, religion, sex

(including gender identity, sexual orientation, and pregnancy), age, disability, genetic information, marital status, parental status, political affiliation, engagement in a protected Equal Employment Opportunity/Equal Opportunity (EEO/EO) activity, whistleblower activity, or any other basis? If so, please explain.

No

6. If you have ever served as a general court-martial convening authority involving sexual misconduct or assault, have you ever disapproved the findings of a court-martial related to the offense(s) or reduced the sentence adjudged by a court-martial, other than in connection with a pre-trial agreement?

No

7. Please advise the Committee of any additional information, favorable or unfavorable, which you feel should be disclosed in connection with your nomination.

Nothing to report.

D. RELATIONSHIP WITH COMMITTEE

1. Will you ensure that your department/agency complies with deadlines for information set by congressional committees, and that your department/agency endeavors to timely comply with requests for information from individual Members of Congress, including requests from members in the minority?

Yes

2. Will you ensure that your department/agency does whatever it can to protect congressional witnesses and whistleblowers from reprisal for their testimony and disclosures?

Yes

3. Will you cooperate in providing the Committee with requested witnesses, including technical experts and career employees, with firsthand knowledge of matters of interest to the Committee?

Yes

4. Are you willing to appear and testify before any duly constituted committee of the Congress on such occasions as you may be reasonably requested to do so?

Yes

5. Do you agree, if confirmed, to keep this Committee, its subcommittees, other appropriate Committees of Congress, and their respective staffs apprised of new information that materially impacts the accuracy of testimony, briefings, reports, records—including documents and electronic communications, and other information you or your organization previously provided?

Yes

6. Do you agree, if confirmed, and on request, to provide this Committee and its subcommittees with records and other information within their oversight jurisdiction, even absent a formal Committee request?

Yes

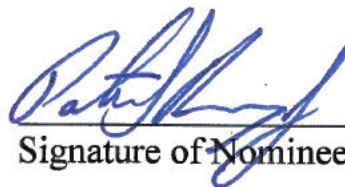
7. Do you agree, if confirmed, to ensure that you and other members of your organization protect from retaliation any military member, federal employee, or contractor employee who testifies before, or communicates with this Committee, its subcommittees, and any other appropriate committee of Congress?

Yes

(Nominee is to include this signed affidavit along with answers to the above questions.)

F. AFFIDAVIT

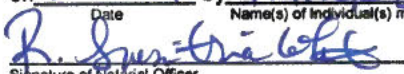
Patrick J. Dougan being duly sworn, hereby states that he/she has read and signed the foregoing Statement on Biographical and Financial Information and that the information provided therein is, to the best of his/her knowledge, current, accurate, and complete.


Signature of Nominee

Subscribed and sworn before me this 23 day of March, 2026.


Notary Public

District of Columbia
Signed and sworn to (or affirmed) before me
on 3-23-26 by Patrick Dougan
Date Name(s) of individual(s) making Statement


Signature of Notarial Officer

Notary Public
Title of Office

My commission expires: 01-31-2028





Captain Patrick J. Dougan
Executive Assistant to the Coast Guard Commandant



Captain Dougan currently serves as the Executive Assistant (EA) to the Coast Guard Commandant. In this capacity, he is a principal advisor to the Commandant on policy, strategy and resource initiatives across all operations and mission support activities, providing decision support and recommendations to shape and execute strategic direction, policy and enterprise communications. He reported to the EA position following his assignment as Director of Law Enforcement, Maritime Security, and Defense Operations (CG-5RE). He is a 29-year veteran of the U.S. Coast Guard, career cutterman with over 13 years of time at sea, and is an Honorary Chief Petty Officer.



Operations

His first assignment after receiving a commission was as Deck Watch Officer and First Lieutenant on USCGC THETIS home ported in Key West, Florida (1996-98). Subsequent afloat assignments include Weapons Officer, USCGC DALLAS in Charleston, South Carolina (1998-2000); Commanding Officer of USCGC SITKINAK and USCGC DRUMMOND in Key West, Florida (2002-2004); Executive Officer in USCGC SPENCER in Boston, Massachusetts (2007-09); then returning to Boston as Commanding Officer in USCGC ESCANABA (2013-15). He concluded his time at sea as Commanding Officer on USCGC WAESCHE in Alameda, California (2018-2020).

Education

Captain Dougan is a 1996 graduate of the U. S. Coast Guard Academy where he earned a Bachelor of Science Degree in Management. He also holds a Master of Science in Organizational Leadership from Quinnipiac University located in Hamden, Connecticut.

Staff

Captain Dougan's previous shore and staff assignments include Executive Officer of Coast Guard District Seven Tactical Law Enforcement Team, Miami, Florida; Nautical Science Instructor at the Coast Guard Academy in New London Connecticut; and within the Drug and Migrant Interdiction Division, Office of Maritime Law Enforcement at U.S. Coast Guard Headquarters. In 2015 he served as the Officer Assignments Branch Chief, in Coast Guard Personnel Services Center- OPM. He then served as Chief of Operations for Coast Guard Pacific Area in Alameda, CA. He returned to Coast Guard Personnel Service Center in 2022 as Chief of Officer Personnel Management (OPM). Following that, he served as the Executive Assistant to the Deputy Commandant for Mission Support (DCMS) from 2024-2025.

He is a native of Marlborough, Connecticut and is married to Mrs. Leontine (DeGalan) Dougan of Rotterdam, The Netherlands. They have two sons, Connor (20) and Trevor (18).

CAPTAIN Patrick J. Dougan

Current Assignment

Jan 26 – Present Executive Assistant to the Commandant of the Coast Guard

Assignment History

Jul 25 – Jan 26 Director for Maritime Law Enforcement, Maritime Security and Defense Operations (CG-5RE)
Apr 24 – Jul 25 Executive Assistant for the Deputy Commandant for Mission Support
Jul 22 – Apr 24 Personnel Service Center, Chief, Officer Personnel Management (OPM)
Jun 20 – Jun 22 Pacific Area, Chief of Operations (PAC-3)
Apr 18 – Jun 20 CGC WAESCHE, Commanding Officer
Jul 15 – Apr 18 PSC-OPM (OPM-2) Officer Assignments Branch Chief
May 13 – Jul 15 CGC ESCANABA, Commanding Officer
Aug 09 – May 13 COMDT (CG-MLE), Drug /Migrant Interdiction Division
Apr 07 – Aug 09 CGC SPENCER, Executive Officer
Aug 04 – Apr 07 CG Academy Professional Studies, Nautical Science Instructor
Jun 02 – Aug 04 CGC SITKINAK/ CGC DRUMMOND, Commanding Officer
Jul 00 – Jun 02 District 7 TACLET, Executive Officer
Jul 98 – Jul 00 CGC DALLAS, Weapons Officer
May 96 – Jul 98 CGC THETIS, DWO, 1st Lieutenant

Educational Summary

2011 Quinnipiac University, MS in Organizational Leadership
1996 USCGA, BS in Management

Military Personal Awards and Significant National Recognition or Achievement

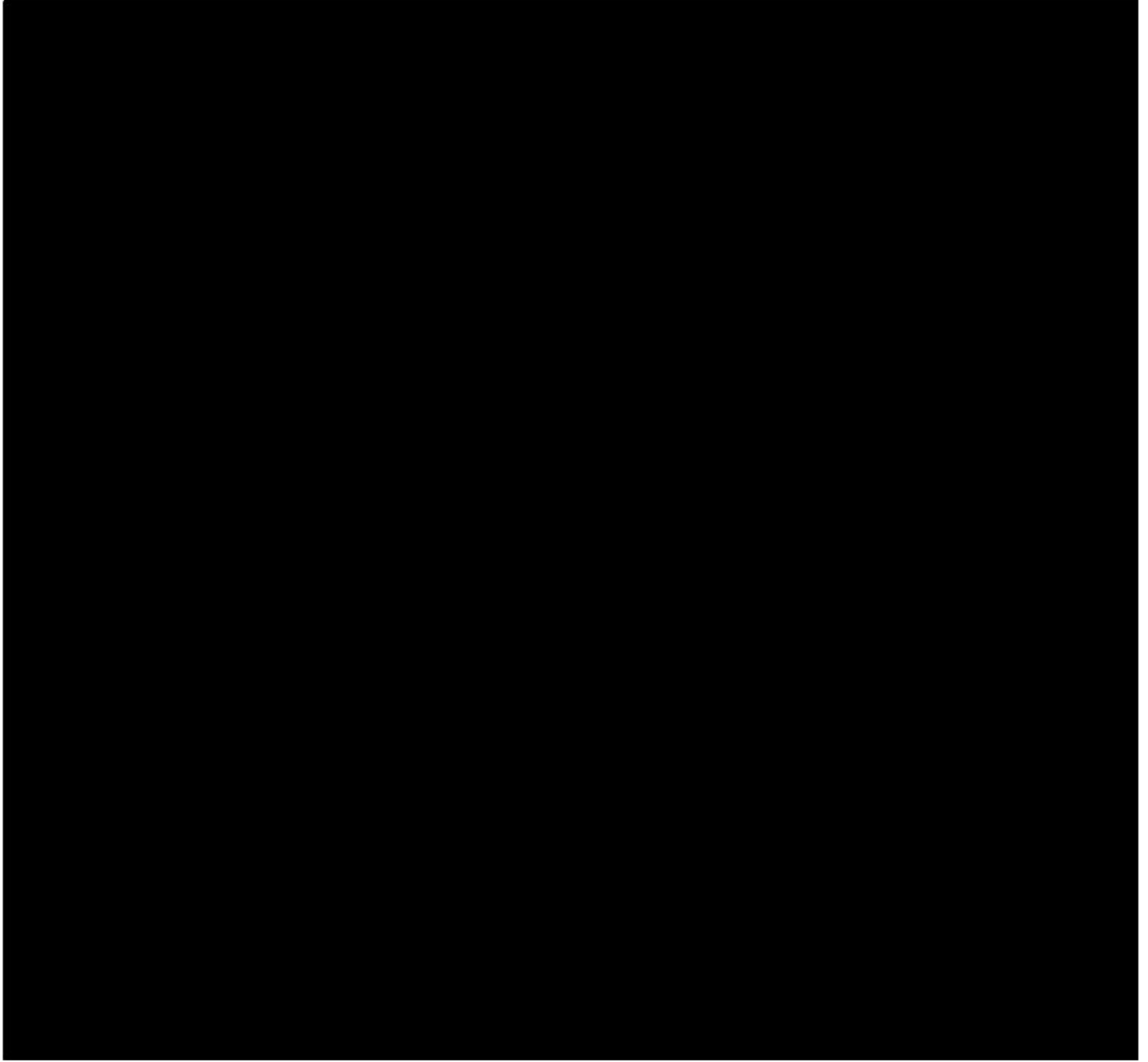
LOM, MSM (5), COM (4), ACH, Armed Forces Expeditionary Medal

Significant Current Professional Credentials or Recent Activities

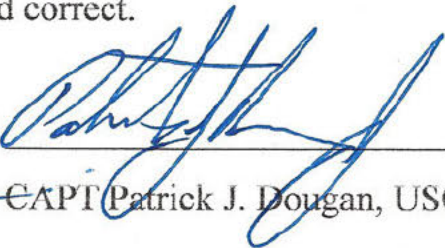
Honorary Chief Petty Officer, May 2020.
Acting PSC Deputy: May 2023- July 2023
Leadership Development Center: Newcomb Award 2018
Member- Surface Naval Officers Association

**Addendum to the questionnaire submitted to the Senate Committee on
Commerce, Science, and Transportation, 119th Congress
by CAPT Patrick J. Dougan, U.S. Coast Guard**

Upon further review, I wish to clarify information contained in my Public Financial Disclosure Report (PFDR) and section A. 12 of my Senate Questionnaire. In Part 1 of my PFDR I reported that I held a position outside of the United States Government with "United States Soccer Federation, Inc (U.S. Soccer) beginning in August of 2019. Through this position I have previously served as a referee for kids' soccer.



The undersigned certifies that the information contained in the public addendum is true and correct.

Signed  Date: 01 June 2026
— CAPT Patrick J. Dougan, USCG