

Children: Tyler 31 (No longer a dependant)
Alex 31 (Daughter in law – never a dependant)
Amanda 27 (No longer a dependant)
Connor 23 (No longer a dependant)
Ryan 22 (No longer a dependant)

7. List all college and graduate schools attended, whether or not you were granted a degree by the institution. Provide the name of the institution, the dates attended, the degree received, and the date of the degree.

Bachelor of Science in Management, U.S. Coast Guard Academy, 1990
Master of Business Administration in Financial Management, University of Baltimore, 2001
Seminar XXI, Massachusetts Institute of Technology (MIT), 2016

8. List all post-undergraduate employment, including the job title, name of employer, and inclusive dates of employment, and highlight all management-level jobs held and any non-managerial jobs that relate to the position for which you are nominated.

I have been a Coast Guard officer on active duty since May of 1990. Please see my attached official Coast Guard biography and chronology of work history.

9. Attach a copy of your resume.

My official Coast Guard Biography and chronology of work history are attached.

10. List any advisory, consultative, honorary, or other part-time service or positions with Federal, State, or local governments, other than those listed above after 18 years of age.

- *Agency Representative to the Propeller Club of Jacksonville, FL (July 2012 – June 2015)*
- *Agency Representative to the Propeller Club of Port of Canaveral, FL (July 2012 – June 2015)*
- *U.S. Coast Guard Academy Board of Trustees (August 2018 – May 2022)*

11. List all positions held as an officer, director, trustee, partner, proprietor, agent, representative, or consultant of any corporation, company, firm, partnership, or other business, enterprise, educational, or other institution.

- *Vice President on the National Executive Committee of the American Society of Military Comptrollers (ASMC) (July 2019 – May 2020) – (held in personal capacity)*
- *Volunteer (various) for the Boy Scouts of America in Jacksonville, FL and Stafford, VA (2009-2016) - (held in personal capacity)*
- *Treasurer, Austin Ridge Homeowners Association, Stafford, VA (2009 - 2012)*

12. Please list each membership you have had after 18 years of age or currently hold with any civic, social, charitable, educational, political, professional, fraternal, benevolent or religiously affiliated organization, private club, or other membership organization. (For this question, you do not have to list your religious affiliation or membership in a religious house of worship or institution). Include dates of membership and any positions you have held with any organization. Please note whether any such club or organization restricts membership on the basis of sex, race, color, religion, national origin, age, or disability.

- *American Society of Military Comptrollers (AMSC): Dates of Membership – 2001 – 2020; Positions held - Vice President on the National Executive Committee from July 2019 – May 2020*
- *Military Officer Association of America: Dates of Membership – 2011 - Present*
- *Boy Scouts of America: Dates of Membership – 2009-2016; Positions held - Cub Master, Den Leader, Staff Member*
- *US Coast Guard Alumni Association: Dates of Membership – 1990 - Present*
- *Fraternal Order of Eagles: Dates of Membership – 2019 – 2020*
- *The Army and Navy Club, Washington D.C. – Dates of Membership - 2016 - Present*

None of these organizations restricts membership on the basis of sex, race, color, religion, national origin, age, or handicap. Boy Scouts of America (BSA) did previously exclude girls from serving as scouts, although at the time I served in BSA women could serve as Scout Leaders. BSA has since amended their membership requirements to allow girls to be scouts.

13. Have you ever been a candidate for and/or held a public office (elected, non-elected, or appointed)? If so, indicate whether any campaign has any outstanding debt, the amount, and whether you are personally liable for that debt.

No.

14. List all memberships and offices held with and services rendered to, whether compensated or not, any political party or election committee within the past ten years. If you have held a paid position or served in a formal or official advisory position (whether compensated or not) in a political campaign within the past ten years, identify the particulars of the campaign, including the candidate, year of the campaign, and your title and responsibilities.

None.

15. Itemize all political contributions to any individual, campaign organization, political party, political action committee, or similar entity of \$200 or more for the past ten years.

None.

16. List all scholarships, fellowships, honorary degrees, honorary society memberships, military medals, and any other special recognition for outstanding service or achievements.

Military Medals:

- *Defense Superior Service Medal*
- *USCG Legion of Merit (4)*
- *USCG Meritorious Service Medal (4)*
- *USCG Commendation Medal (3)*
- *USCG Achievement Medal (2)*

2009, American Society of Military Comptrollers Resource Manager Award finalist

2007, Awarded permanent Boat Forces Operations Insignia

2001, University of Baltimore – MBA – Summa Cum Laude

1995, Director of Military Intelligence Certificate of Achievement

17. List each book, article, column, letter to the editor, Internet blog posting, or other publication you have authored, individually or with others. Include a link to

each publication when possible. If a link is not available, provide a digital copy of the publication when available.

None.

18. List all speeches, panel discussions, and presentations (e.g., PowerPoint) that you have given on topics relevant to the position for which you have been nominated. Include a link to each publication when possible. If a link is not available, provide a digital copy of the speech or presentation when available.

Date	Event	Digital Copy of Speech Available
13 May 2025	Panelist-2025 Maritime Risk Symposium- Protecting U.S. Sovereignty Through Maritime Deterrence	Not Available (NA)
07 Apr 2025	Panelist- Sea Air Space- Demanding Presence in the Poles: How a good Arctic Strategy is part of our National Security	<u>Demanding Presence in the Poles: How a Good Arctic Strategy Is Part of Our National Security</u>
02 Nov 2024	Keynote- Society of American Military Engineers, New York Post Scholarship Fund Dinner	NA
21 Nov 2024	Keynote – Seattle Maritime Economic Forecast Breakfast	NA
11 Nov 2023	Keynote - City of Miami Beach’s Veterans Day Parade	NA
25 Oct 2023	Keynote - The Citadel’s School of Humanities and Social Sciences, John C. West Chair Speakers series	NA
11 Sep 2023	Keynote - Miami-Dade County September 11 th Ceremony	NA
28 Jan 2023	Keynote - Navy League Seven Seas Gala	NA
21 Feb 2022	Keynote – Presidents Day Celebration of Ancient and Honorable Artillery Company of Massachusetts	NA

28 Oct 2022	USNS COMFORT opening ceremonies in Guatemala	NA
01 Oct 2022	US SOUTHCOM Hosted Service Academy Day	NA
3 Mar 2022	American Waterways Operators annual meeting	Attached
26 Jan 2022	Boston Wardroom Club dinner	Attached
5 Oct 2021	Coast Guard Hispanic Heritage Month event Boston	NA
4 Sep 2021	Plymouth 400 th Anniversary Ceremony	Attached
13 Nov 2020	Veterans Day Address – State Street	Attached
28 Aug 2020	Air Station Cape Cod 50 th Anniversary	NA
26 Aug 2020	CG R&D Center Auxiliary Unit standup ceremony	NA
13 Dec2014	Dignitary remarks at Wreaths Across America event at the Jacksonville, FL National Cemetery	NA
18 Sep 2014	Hosted/ Speaker - Jacksonville Women’s Leadership Symposium	NA
21 Apr 2013	Guest Speaker – Military Officer Association of America, Mayport FL Chapter	NA
13 Nov 2013	Hosted/ Speaker - Jacksonville Women’s Leadership Symposium	NA
22 Aug 2012	Guest Speaker – Rotary Club of Riverside (Jacksonville, FL)	NA

In addition to the listed external engagements, I provided numerous remarks internal to the Coast Guard including changes of commands, promotions, retirements, all hands, officer and enlisted dinners.

19. List all public statements you have made during the past ten years, including statements in news articles and radio and television appearances, which are on topics relevant to the position for which you have been nominated, including dates. Include a link to each statement when possible. If a link is not available, provide a digital copy of the statement when available.

Date	Event
10 Apr 2025	Sea-Air-Space: U.S., Canada Support Investment to Maintain Arctic Security- <u>Sea-Air-Space: U.S., Canada Support Investment to Maintain Arctic Security - Seapower</u>
03 Feb 2023	Strengthening Space Partnerships in the Americas - <u>https://dialogo-americas.com/articles/strengthening-space-partnership-in-the-americas/</u>

14 Apr 2022	Ribbon Cutting for Fast Response Cutter piers in Boston, MA - https://www.bostonglobe.com/2022/04/14/metro/coast-guard-marks-construction-new-pier-first-response-cutters-base-boston/
02 Mar 2022	American Waterway Operators District Commanders Panel – no notes or video. Discussed current issues in USCG and D1 applying to AWO members.
19 May 2022	First District (D1) Change of Command - https://www.facebook.com/USCoastGuardNortheast/videos/1st-coast-guard-district-change-of-command/530172825269136/
27 Jan 2022	Domestic Ice Breaking - https://www.nbcconnecticut.com/news/local/uscg-cutter-bollard-breaks-ice-on-connecticut-river/2702160/
23 Sep 2021	Peer Support Network Introduced - https://www.dvidshub.net/video/816457/uscg-first-district-peer-support-pilot-program
Aug - Oct 2021	USCG reversed decision to close STA Scituate – variety of articles produced on issue in Massachusetts – Example: https://www.wgbh.org/news/local/2021-10-04/coast-guard-reverses-decision-will-keep-scituate-station-open
27 Jan 2021	Combating illegal fishing - https://wbsm.com/coast-guard-boards-28-vessels-in-58-days-saves-3-boats/
29 Sep 2020	Arctic operations - https://www.dvidshub.net/news/379674/us-coast-guard-conducts-joint-arctic-operations-scientific-research-off-greenland
13 Aug 2020	Guiding Principles: Master Your Craft - https://www.dvidshub.net/video/766556/guiding-principles-master-your-craft
19 May 2020	First District (D1) Change of Command - https://m.facebook.com/uscg1990/videos/cg-d1-rear-admiral-andrew-j-tionson-relieved-by-rear-admiral-thomas-g-allan-jr/1149469952068397/
15 May 2014	Fake mayday calls - https://www.jacksonville.com/story/news/crime/2014/05/15/coast-guard-investigating-fake-distress-call-came-through-jacksonville/15795750007/

In addition to the listed engagements, I presented numerous public awards, responded to questions from press regarding Coast Guard operations (ie. Weather, search and rescue, maritime emergencies, environmental response, exercises ...), and presided over a variety of Coast Guard change of commands.

20. List all digital platforms (including social media and other digital content sites) on which you currently or have formerly operated an account, regardless of whether or not the account was held in your name or an alias. Include the full name of an “alias” or “handle,” including the complete URL and username with hyperlinks, you have used on each of the named platforms. Indicate whether the account is active, deleted, or dormant. Include a link to each account if possible.

- Facebook – Tom Allan – Active – <https://www.facebook.com/tom.allan.967>
- Instagram – Tom Allan / tgallan61 – Active - In Instagram tgallan61
- Linked-In – VADM Tom Allan – Active – [linkedin.com/in/rdml-tom-allan-412b21b](https://www.linkedin.com/in/rdml-tom-allan-412b21b)
- X – Tom Allan / @tgallan61 – Active – In X @tgallan61
- SnapChat – Tom Allan / tgallan61 – Active – In SnapChat tgallan61

21. Please identify each instance in which you have testified orally or in writing before Congress in a governmental or non-governmental capacity and specify the date and subject matter of each testimony.

Hearing Title	Committee	Date
“Day in the Life of a Coast Guard Sentinel”	H. CGMT	25 SEP 2024
“Arctic Ops & Capabilities”	H. CGMT	14 NOV 2024
“Polar Security Cutter - Acquisition”	H.CHS-TMS	18 DEC 2024
“America Builds: Coast Guard Acquisitions and Infrastructure”	H. CGMT	5 March 2025

22. Given the current mission, major programs, and major operational objectives of the Coast Guard, what in your background or employment experience do you believe affirmatively qualifies you for appointment to the position for which you have been nominated, and why do you wish to serve in that position?

The Coast Guard has been an integral part of my daily life since I swore the oath to support and defend the Constitution of the United States in the summer of 1986 at the Coast Guard Academy. During these 39 years, I sailed to Australia, Asia, South America, Europe, and Africa, representing my Service and my Nation. I performed in nearly every operational mission of the Coast Guard. I rescued mariners in distress, interdicted illegal contraband and detained smugglers, responded to environmental disasters, and ensured the safety and security of our \$5T marine transportation system. For 39 years, I stood the watch to ensure the security of our Nation.

Surrounded by an inspiring 57,000 active duty, reserve, and civilian work force, I will always be guided by the Coast Guard's core values of honor, respect and devotion to duty. I take the care of our people – the Coast Guard's most valuable resource – to heart in all I do and how I interact with Coast Guard crews and the public. My day-to-day activities in the Coast Guard were guided by the seven principles of Coast Guard operations: Clear objective; Effective Presence; Unity of Effort; On-Scene Initiative; Flexibility; Managed Risk; and Restraint. This allowed me to execute missions that highlighted the unique values of the Coast Guard to the public we serve.

Now nominated to the position of Vice Commandant (VCG), I will uphold the commitment the men and women of the Coast Guard have carried for 235 years, to be an instrument of national power to assure our economic prosperity and national security. Through our people, cutters, aircraft, boats and technology, the Coast Guard will control the U.S. border and maritime approaches, facilitate commerce in America's ports and waterways, and ensure Coast Guard men and women are ready to respond in crisis and contingency. Through these actions, I will ensure we are appropriately executing our unique authorities and placement while providing stewardship of our resources to maintain the flow of maritime commerce to ensure America's economic prosperity, enforce federal laws, lead in national emergencies and save lives.

I always sought to take on those positions characterized by their need for leadership, out of the box thinking, and hard work. These positions helped me to be a continuous learner; build networks within the Joint Forces, Interagency and the public sector; and build an understanding of how other organizations, both inside and outside of the Coast Guard, approached and solved difficult problems. If afforded this opportunity to continue to serve and lead in this incredible Service, I look forward to showcasing the dedicated work of our people, arming them with the tools they need, and ensuring we aggressively execute all operations to secure and defend this great Nation.

23. What do you believe are your responsibilities, if confirmed, to ensure that the Coast Guard has proper management and accounting controls, and what experience do you have in managing a large organization?

As the Coast Guard is called by the President and Congress to carry out our missions, it is my responsibility to provide the management and leadership needed to ensure these duties are carried out lawfully and efficiently. From my first day as an Academy cadet, I began preparing for leadership positions within this

organization. As an officer, I quickly learned that leadership includes a pledge to our workforce to build a personal dedication to learning, evolving, and building trust. Of all of these, trust continues to be the value most important to any organization, especially an Armed Force where members are asked to perform dangerous missions. Transformative leadership studies show that developing organizational trust with workforces will build motivation, increase productivity, and improve retention. Trust is something that is earned every day, but can be lost in an instant. Through repeated interactions, transparency in decision making, and listening to the feedback our workforce provides through regular organizational surveys we are able to nurture and grow trust. However, to make these surveys actionable, we must be dedicated to a process that quickly reacts to this feedback, modifies practices, executes change, builds accountability, and modernizes the Coast Guard. Through these steps we will be able to respond to changes in the workforce needs and transform our support systems to match requirements. These actions will position the Coast Guard to attract the best and brightest workforce to evolve and lead the Service.

From a management and accountability view, this obligation is something ingrained in every member of the smallest of the Armed Forces. To deliver operational affects we must be dedicated and responsible stewards of every resource entrusted to the Service. As an Ensign, I was charged with responsibility of a shipboard division, and each new job and promotion thereafter came with greater responsibility and complexity. At every level, whether managing thousands of dollars or billions of dollars as the Coast Guard CFO, I established processes, set controls, and exercised appropriate oversight to ensure the proper execution of operations and support activities alike. Fiscal responsibility is paramount-any waste is a detriment to the Service and erodes public trust.

Over the past several years the Coast Guard received a clean financial audit; a testament to the culture of our Service. The clean audits provide transparency, accountability, and reassurance to the public, and those responsible for overseeing the Coast Guard, that they are getting the best benefit of every invested dollar.

24. What do you believe to be the top three challenges facing the Coast Guard, and why?

*The three primary challenges I see facing DHS and the Coast Guard are: (1) **Preserve and Protect our Maritime Economy;** (2) **People – improve our Bias for Action and enhance Efficiency;** and (3) **Build the Ships, Aircraft and Shore Infrastructure to Remain World Class.***

(1) Preserve and Protect our Maritime Economy: Always a mainstay of Coast Guard operations, we must maintain continued focus on the resources needed to safely and efficiently control the U.S. border and maritime approaches and protect America's ports and waterways. The Coast Guard must secure the maritime border and protect our Maritime Transportation System (MTS) in order to preserve and enhance our national security and economic prosperity into the future. Maritime commerce is the lifeblood of the U.S economy carrying more than 90% of our trade. Our ports and waterways are the veins & arteries through which commerce flows. In collaboration with our DHS partners, the USCG is the lead maritime agency regulating both international and global transportation of commerce on which our Nation depends. In doing so, we facilitate nearly \$5 trillion in annual economic activity. To meet our duties to the Nation, we must invest in our people, infrastructure, assets and technology, with a look to new ways of efficiently carrying out our missions.

(2) People – improve our Bias for Action and enhance Efficiency: Our multi-mission operations demand a competent, highly trained, and versatile workforce. Our success will hinge on our ability to recruit, develop, retain and lead the Nation's best and brightest workforce. Our crews must live our core values of honor, respect and devotion to duty. To do this we will identify, recruit, and train the very best our Nation has to offer; create the right incentives to foster a bias of action by our service men and women, and provide them the right tools to carry out vital missions and return home safely to their families. I will ensure mission effectiveness in our operations is a Service priority.

(3) Build the Ships, Aircraft and Shore Infrastructure to Remain World Class: Today the Coast Guard is less ready than at any time in my career. We must correct our course to preserve the CG's maritime capability by maintaining and recapitalizing air, surface and shore assets. Our people are our most valuable resource, but to be effective they need modern assets, that are well maintained, and on a predictable schedule for recapitalization. This is imperative to ensure uninterrupted execution of mission, ability to surge assets in times of crisis, and to safely return our crews home upon mission completion.

B. POTENTIAL CONFLICTS OF INTEREST

1. Describe all financial arrangements, deferred compensation agreements, and other continuing dealings with business associates, clients, or customers. Please include information related to retirement accounts, such as a 401(k) or pension plan.

Please see my nominee Public Financial Disclosure Report.

2. Do you have any commitments or agreements, formal or informal, to maintain employment, affiliation, or practice with any business, association, or other organization during your appointment? If so, please explain.

No

3. Indicate any investments, obligations, liabilities, or other relationships which could involve potential conflicts of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

None. If a potential conflict of interest arises, I will obtain advice from a Coast Guard ethics official and follow that advice.

4. Describe any business relationship, dealing, or financial transaction which you have had during the last ten years, whether for yourself, on behalf of a client, or acting as an agent, that could in any way constitute or result in a possible conflict of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

None. If a potential conflict of interest arises, I will obtain advice from a Coast Guard ethics official and follow that advice.

5. Identify any other potential conflicts of interest, and explain how you will resolve each potential conflict of interest.

None. If a potential conflict of interest arises, I will obtain advice from a Coast Guard ethics official and follow that advice.

6. Describe any activity during the past ten years, including the names of clients represented, in which you have been engaged for the purpose of directly or

indirectly influencing the passage, defeat, or modification of any legislation or affecting the administration and execution of law or public policy.

From June 2015 through June 2017, I was assigned as the Chief of the Coast Guard's Congressional and Governmental Affairs Office. In this role, I was the Coast Guard liaison to Congress, overseeing all aspects of our legislative branch interactions. These duties included: coordinating engagements with Congressional members and staffs to provide timely, accurate, and detailed information regarding the Service and its missions; justifying and defending the President's annual budget request for the Coast Guard; and advocating the Coast Guard and Administration's position for pending legislation. These interactions provided Congressional members and staffs the information needed to draft and pass a variety of legislation during this time period.

In addition, from July 2018 to May 2020, I was assigned as the Assistant Commandant for Resources/ Chief Financial Officer (CFO). In this role, I worked with the Administration and Congressional members and staffs to provide timely, accurate, and detailed information regarding the Service and its missions; and justifying and defending the President's annual budget request for the Coast Guard. These interactions provided Congressional members and staffs the information needed to draft and pass a variety of legislation during this time period.

All actions that I took were in an official Coast Guard capacity.

C. LEGAL MATTERS

1. Have you ever been disciplined or cited for a breach of ethics, professional misconduct, or retaliation by, or been the subject of a complaint to, any court, administrative agency, an Inspector General, the Office of Special Counsel, professional association, disciplinary committee, or other professional group? If yes:

- Provide the name of court, agency, association, committee, or group;
- Provide the date the citation, disciplinary action, complaint, or personnel action was issued or initiated;
- Describe the citation, disciplinary action, complaint, or personnel action;
- Provide the results of the citation, disciplinary action, complaint, or personnel action.

No.

2. Have you ever been investigated, arrested, charged, or held by any Federal, State, or other law enforcement authority of any Federal, State, county, or municipal entity, other than for a minor traffic offense? If so, please explain.

No.

3. Have you or any business or nonprofit of which you are or were an officer ever been involved as a party in an administrative agency proceeding, criminal proceeding, or civil litigation? If so, please explain.

No.

4. Have you ever been convicted (including pleas of guilty or *nolo contendere*) of any criminal violation other than a minor traffic offense? If so, please explain.

No.

5. Have you ever been accused, formally or informally, of sexual harassment or discrimination on the basis of race, color, national origin, religion, sex (including gender identity, sexual orientation, and pregnancy), age, disability, genetic information, marital status, parental status, political affiliation, engagement in a protected Equal Employment Opportunity/Equal Opportunity (EEO/EO) activity, whistleblower activity, or any other basis? If so, please explain.

No. I was named in a 2022 EEO complaint as an alleged discriminating individual while serving as Commander, Northeast (formerly First) Coast Guard District. In the complaint, the civilian employee alleged discrimination, from December 2020 to January 2022, on the basis of reprisal for prior EEO activity. I was the employee's third-level supervisor. I was notified that a Final Agency Decision in August 2022 found the employee failed to prove the Coast Guard discriminated against the complainant.

6. If you have ever served as a general court-martial convening authority involving sexual misconduct or assault, have you ever disapproved the findings of a court-martial related to the offense(s) or reduced the sentence adjudged by a court-martial, other than in connection with a pre-trial agreement?

No (never served as GCM convening authority).

7. Please advise the Committee of any additional information, favorable or unfavorable, which you feel should be disclosed in connection with your nomination.

None.

D. RELATIONSHIP WITH COMMITTEE

1. Will you ensure that your department/agency complies with deadlines for information set by congressional committees, and that your department/agency endeavors to timely comply with requests for information from individual Members of Congress, including requests from members in the minority?

Yes

2. Will you ensure that your department/agency does whatever it can to protect congressional witnesses and whistleblowers from reprisal for their testimony and disclosures?

Yes

3. Will you cooperate in providing the Committee with requested witnesses, including technical experts and career employees, with firsthand knowledge of matters of interest to the Committee?

Yes

4. Are you willing to appear and testify before any duly constituted committee of the Congress on such occasions as you may be reasonably requested to do so?

Yes

5. Do you agree, if confirmed, to keep this Committee, its subcommittees, other appropriate Committees of Congress, and their respective staffs apprised of new information that materially impacts the accuracy of testimony, briefings, reports, records—including documents and electronic communications, and other information you or your organization previously provided?

Yes

6. Do you agree, if confirmed, and on request, to provide this Committee and its subcommittees with records and other information within their oversight jurisdiction, even absent a formal Committee request?

Yes

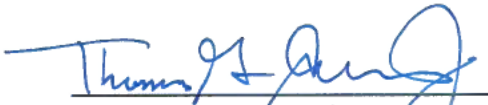
7. Do you agree, if confirmed, to ensure that you and other members of your organization protect from retaliation any military member, federal employee, or contractor employee who testifies before, or communicates with this Committee, its subcommittees, and any other appropriate committee of Congress?

Yes

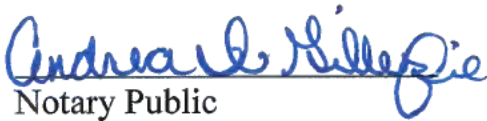
(Nominee is to include this signed affidavit along with answers to the above questions.)

F. AFFIDAVIT


Thomas G. Allan Jr. being duly sworn, hereby states that he/she has read and signed the foregoing Statement on Biographical and Financial Information and that the information provided therein is, to the best of his/her knowledge, current, accurate, and complete.


Signature of Nominee

Subscribed and sworn before me this 31 day of 10, 2025.


Notary Public



District of Columbia
Signed and sworn to (or affirmed) before me
on 10-31-25 by Thomas Allan
Date Name(s) of Individual(s) making Statement

Signature of Notarial Officer
Officer of General Law
Title of Office
My commission expires: January 31, 2028



Vice Admiral Thomas G. Allan Jr

Acting Vice Commandant, U.S. Coast Guard

U.S. Coast Guard

Vice Admiral Tom Allan assumed the duties of Acting Vice Commandant on July 3, 2025. As the Acting Vice Service Chief, he advances the Commandant's strategic vision and directs internal governance of the U.S. Coast Guard, the 56,000 person-strong military service and law enforcement agency that conducts operations to control, secure, defend the U.S. border and maritime approaches, facilitates commerce, and successfully responds to a crisis or contingency.



Vice Admiral Allan most recently served as the Acting Deputy Commandant for Operations (DCO) responsible for the development of operational strategy, policy, guidance, and resources that address national priorities. This oversight of Coast Guard missions, programs, and services includes: intelligence; international affairs; cyber; the maritime transportation system; commercial regulations and inspections; search and rescue; maritime security; law enforcement; defense operations; environmental response; contingency planning; and the operational capabilities of cutter, boat, aviation, shore, and deployable specialized forces.

Vice Admiral Allan's previous Flag assignments also include: Deputy Commandant for Mission Support, where he oversaw the 17,000-person organization that delivers the

people and systems that enable the Coast Guard to perform its operational missions through all facets of mission support; Director of Operations (J3), U.S. Southern Command, where he oversaw all operations, activities, and investments within the vast area of responsibility encompassing 31 countries and 12 dependencies and areas of special sovereignty; Commander, First Coast Guard District, where he oversaw all Coast Guard missions across eight states in the Northeast, including over 2,000 miles of coastline from the U.S.-Canadian border to northern New Jersey and 1,300 miles offshore; Assistant Commandant for Resources and Chief Financial Officer for the U.S. Coast Guard (CG-8) where he was responsible for all budgetary, financial and resource management activities relating to the programs and operations of the Coast Guard.

Vice Admiral Allan is a career operations ashore officer with tours across multiple units with a concentration in boat forces operations. A native of Bowie, Maryland, Vice Admiral Allan earned a Bachelor of Science degree from the U.S. Coast Guard Academy, a Master of Business Administration from the University of Baltimore, and completed the Massachusetts Institute of Technology Seminar XXI. He has earned numerous personal, team, and campaign awards during 35 years of service.

Vice Admiral Allan is married to the former Kim Mulford from North Stonington, Connecticut. They have four children and three grandchildren.

Admiral Thomas. G. Allan Jr.

Chronology of Work History

Current Assignment:

2025-Pres: Vice Commandant, Acting, VADM

Assignment History:

2025-2025: Deputy Commandant for Operations, Acting, VADM
2024-2025: Deputy Commandant for Mission Support, VADM
2022-2024: Director of Operations (J3), U.S. Southern Command, RADM
2020-2022: Commander, Northeast (formerly First) U.S. Coast Guard District, RADM
2018-2020: Assistant Commandant for Resources/ CFO (CG-8), RADM
2017-2018: CG-00, Executive Assistant to the Commandant, CAPT
2015-2017: CG- 0921, Chief, Congressional & Govt Affairs, CAPT
2012-2015: Commander, USCG Sector Jacksonville, FL, CAPT
2010-2012: CG-00, Special Assistant to Commandant, CDR/ CAPT
2007-2010: DOG (DG-8), Chief, Resources & Requirements Division, CDR
2005-2007: Response Department Head, USCG Sector Charleston, SC, CDR
2004-2005: Deputy Group Commander, USCG Group Charleston, SC, LCDR/ CDR
2003-2004: CG-843, Assistant Chief, Policy and Programs Division, , LCDR
2001-2003: CG-CFM-3, Chief, Policy and Programs Division, LCDR
2000-2001: Student, Univ of Baltimore, Financial Management Program, LCDR
1996-2000: Chief, Surface Operations, MSO/GRU Portland, OR, LT
1995-1996: Chief, Op Support Division Intel Coordination Center, LT
1993-1995: Senior Watch Officer, Intelligence Coordination Center, LTJG
1990-1993: Deck Watch Officer, USCGC HAMILTON, ENS/ LTJG

Educational Summary:

2016 Massachusetts Institute of Technology (MIT) Seminar XXI
2011 University of Baltimore, Master of Business Administration in Financial Management
1990 U.S. Coast Guard Academy, Bachelor of Science in Management

Military Personal Awards & Significant Recognition:

DSSM (1), LOM (4), MSM (4), COM (3), ACH (2)
2009 American Society of Military Comptrollers Resource Manager Award finalist
2007 Awarded permanent Boat Forces Operations Insignia
1995 Director of Military Intelligence Certificate of Achievement