

Senate Commerce Committee Coast Guard Nominee Questionnaire

117th Congress

Instructions for the nominees: The Senate Committee on Commerce, Science, and Transportation asks you to provide typed answers to each of the following questions. It is requested that the nominee type the question in full before each response. Do not leave any questions blank. Type "None" or "Not Applicable" if a question does not apply to the nominee. Return printed answers to Committee. Begin each section (i.e., "A", "B", etc.) on a new sheet of paper.

A. BIOGRAPHICAL INFORMATION AND QUALIFICATIONS

1. Name (Include any former names or nicknames used):
Mary Margaret Dean
Megan Dean
Meg Dean
Mary Margaret Britton
Megan Britton
Meg Britton
2. Position to which nominated: **Rear Admiral (O-8)**
3. Date of Nomination: **30 September 2022**
4. Address (List current place of residence and office addresses):
Residence: [REDACTED]
Office: COMDT (CG-092), 2703 Martin Luther King Jr Ave SE, Washington, DC 20593-0007
5. Date and Place of Birth:
24 May 1971/ Fort Sill, OK
6. Provide the name, position, and place of employment for your spouse (if married) and the names and ages of your children (including stepchildren and children by a previous marriage).
Spouse: Robert M. Dean IV, Office of Intelligence Operations Branch Chief, Office of National Drug Control Policy
7. List all college and graduate degrees. Provide year and school attended.
Master of Arts in Public Administration, 2008, The George Washington University
Bachelor of Science in Government, 1993, U.S. Coast Guard Academy
8. List all post-undergraduate employment, and highlight all management-level jobs held and any non-managerial jobs that relate to the position for which you are nominated.

I have served as a Coast Guard officer since May 19, 1993. Please see my official Coast Guard biography for detailed information.

9. Attach a copy of your resume.

My official Coast Guard biography is attached.

10. List any advisory, consultative, honorary, or other part-time service or positions with Federal, State, or local governments, other than those listed above, within the last ten years.

None.

11. List all positions held as an officer, director, trustee, partner, proprietor, agent, representative, or consultant of any corporation, company, firm, partnership, or other business, enterprise, educational, or other institution within the last ten years.

None.

12. Please list each membership you have had during the past ten years or currently hold with any civic, social, charitable, educational, political, professional, fraternal, benevolent or religious organization, private club, or other membership organization. (For this question, you do not have to list your religious affiliation or membership in a religious house of worship or institution.) Include dates of membership and any positions you have held with any organization. Please note whether any such club or organization restricts membership on the basis of sex, race, color, religion, national origin, age, or disability.

- **South Florida Coast Guard Officers Association, 2016-2019, President 2018-2019**
- **P.E.O. (Philanthropic Educational Organization), 2011-2013, Treasurer**

Neither of these organizations restricts membership on the basis of sex, race, color, religion, national origin, age, or disability.

13. Have you ever been a candidate for and/or held a public office (elected, non-elected, or appointed)? If so, indicate whether any campaign has any outstanding debt, the amount, and whether you are personally liable for that debt.

No.

14. List all memberships and offices held with and services rendered to, whether compensated or not, any political party or election committee within the past ten years. If you have held a paid position or served in a formal or official advisory position (whether compensated or not) in a political campaign within the past ten years, identify the particulars of the campaign, including the candidate, year of the campaign, and your title and responsibilities.

None.

15. Itemize all political contributions to any individual, campaign organization, political party, political action committee, or similar entity of \$200 or more for the past ten years.

None.

16. List all scholarships, fellowships, honorary degrees, honorary society memberships, military medals, and any other special recognition for outstanding service or achievements.

2016 Harvard National Security Fellow

2021	Legion of Merit
2019	Meritorious Service Medal
2015	Meritorious Service Medal
2013	Legion of Merit
2011	Commendation Medal
2007	Meritorious Service Medal
2004	Commendation Medal
2002	Commendation Medal
2000	Achievement Medal
1999	Commendation Medal

17. Please list each book, article, column, Internet blog posting, or publication you have authored, individually or with others. Include a link to each publication when possible. Also list any speeches that you have given on topics relevant to the position for which you have been nominated. Do not attach copies of these publications unless otherwise instructed.

None.

18. List digital platforms (including social media and other digital content sites) on which you currently or have formerly operated an account, regardless of whether or not the account was held in your name or an alias. Include the name of an "alias" or "handle" you have used on each of the named platforms. Indicate whether the account is active, deleted, or dormant. Include a link to each account if possible.

Facebook/ www.facebook.com	Megan Dean	Active
Linked In/ www.linkedin.com	Megan Dean	Active
Twitter/ www.twitter.com	@mmdean	Active

19. Please identify each instance in which you have testified orally or in writing before Congress in a governmental or non-governmental capacity and specify the date and subject matter of each testimony.

None.

20. Given the current mission, major programs, and major operational objectives of the Coast Guard, what in your background or employment experience do you believe affirmatively qualifies you for appointment to the position for which you have been nominated, and why do you wish to serve in that position?

Throughout 29 years of service I continuously accepted positions of leadership in order to advance national, departmental and agency priorities. I have a proven record of Operational leadership experience across the Homeland Security Enterprise to include regulatory, incident management, emergency response/ search and rescue, administrative/ personnel management, law enforcement expertise, safety, security, stewardship and resiliency. I come from a background of military and public service. Like my family, being a military officer and in public service is my chosen profession and I am extremely honored to be selected for Rear Admiral so I may continue to be of service to our Nation, and lead and serve alongside the men and women of the United States Coast Guard.

21. What do you believe are your responsibilities, if confirmed, to ensure that the Coast Guard has proper management and accounting controls, and what experience do you have in managing a large organization?

It is my responsibility/ duty to stay informed and ensure that the proper management and accounting controls within my span of control are appropriately complied with and continuously assessed for effectiveness.

I have held several management/ leadership positions that have required me to ensure the appropriate employment of Coast Guard assets and people as well as to oversee the expenditure of a portion of the Coast Guard's budget. These leadership positions include:

Commander, Sector Miami from May 2016 – May 2019. Served as Captain of the Port, Federal Maritime Security Coordinator, Search and Rescue Mission Coordinator and Officer in Charge of Marine Inspection. In this position I was responsible for the safe and efficient execution of all Coast Guards missions within Southeast Florida, approx. 250,000 square nautical mile Area of Responsibility including 4 ports (1st and 3rd busiest cruise ship ports in the world.) Moreover, I led 900 Active Duty and Reserve Personnel and 1300 Auxiliarists at four boat stations, two Aids to Navigation Teams, a Marine Safety Detachment and 11 cutters.

Chief of Staff in the Thirteenth Coast Guard District where I served as the Executive Agent for the District Commander, a Coast Guard Rear Admiral. In this position I lead field and staff efforts to safely execute all missions within the four-state region of the Pacific Northwest along the international border with Canada. Further, I provided strategic vision and direction in support of the Coast Guard Commandant's Intent and Direction. Additionally, I supported 3500 Coast Guard members in Area of Responsibility to include Active Duty,

Reserve, Civilian and Auxiliary members. This role required me to exercise Administrative and Operational Control of three Coast Guard Sectors/Air Stations and Marine Forces Protection Unit Bangor. In doing so, I oversaw a \$20 million budget and \$700 million in shore infrastructure.

Currently I serve as the Director of Governmental and Public Affairs for the Coast Guard where I am responsible for external engagement with Congress, the media and other governmental entities.

22. What do you believe to be the top three challenges facing the Coast Guard, and why?

Ability to Prevent and Respond to Cyber Incidents in the Maritime

Environment: As the lead federal agency protecting our Nation's maritime critical infrastructure, the Coast Guard's maritime safety and security missions are more complex as innovative technologies are developed and exploited. Cyber networks are central to the operation of the maritime transportation system. If compromised by criminals, they could disrupt the energy transfer between ports and fuel tankers or disrupt shipping lanes and cause the seizure or destruction of critical infrastructure causing human and environmental loss as well as economic damage. Key to combatting this threat is having the right people, with the right skills, talents and experience. The competition for this type of talent is huge. The Nation's economic health and military security are inescapably tied to the health of its ports and waterways requiring the Coast Guard to grow and retain the best and brightest to help in this mission space as well.

Shore Infrastructure: The Coast Guard has a significant backlog of shore infrastructure needs. Resilient shore infrastructure is directly connected to operational readiness and successful mission execution. While the service has received funding to recapitalize both ships and aircraft, future investment in shore infrastructure is vital to properly sustain and operate these assets. It is also vital to the retention and well-being of our members and families to provide them with modern, environmentally safe workspaces and housing. Due to the nature of the Coast Guard's coastal missions a percentage of our members and families are stationed in remote areas without a DOD presence and a local housing market that is limited and/or seasonal requiring Coast Guard owned housing.

Arctic Mission: As the Nation's primary maritime presence in the Polar Regions, the Coast Guard protects and advances national interests through polar operational capability, regulatory authority, and international leadership across the full spectrum of maritime governance. Receding Arctic sea ice has increased human activity in the region and exposed the seabed to exploration and extraction of natural resources. China and Russia are exerting increased influence in the Arctic. At-sea presence is intrinsic to protecting American interests in the Arctic. Only heavy polar icebreakers can ensure year-round access to both Polar Regions guaranteeing our sovereign rights and ensuring national security and protecting commerce and lives. The Nation needs a modern, flexible, and innovative Coast Guard to meet the challenge of protecting

the homeland and its citizens living in this unique part of the United States. A U.S. Coast Guard capable of advancing national interests in the Arctic, strengthening partnerships, and promoting safe, secure, and legal economic activity, including commercial transportation and resource development.

B. POTENTIAL CONFLICTS OF INTEREST

1. Describe all financial arrangements, deferred compensation agreements, and other continuing dealings with business associates, clients, or customers. Please include information related to retirement accounts.

Please see my nominee Public Financial Disclosure Report.

2. Do you have any commitments or agreements, formal or informal, to maintain employment, affiliation, or practice with any business, association or other organization during your appointment? If so, please explain.

No.

3. Indicate any investments, obligations, liabilities, or other relationships which could involve potential conflicts of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

None, but if one should arise I will obtain advice from a Coast Guard ethics official and follow that advice.

4. Describe any business relationship, dealing, or financial transaction which you have had during the last ten years, whether for yourself, on behalf of a client, or acting as an agent, that could in any way constitute or result in a possible conflict of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

None, but if one should arise I will obtain advice from a Coast Guard ethics official and follow that advice.

5. Identify any other potential conflicts of interest, and explain how you will resolve each potential conflict of interest.

None, but if one should arise I will obtain advice from a Coast Guard ethics official and follow that advice.

6. Describe any activity during the past ten years, including the names of clients represented, in which you have been engaged for the purpose of directly or indirectly influencing the passage, defeat, or modification of any legislation or affecting the administration and execution of law or public policy.

As Director of Governmental and Public Affairs, I oversee the Coast Guard's engagement with Members of Congress and congressional committees. This responsibility includes ensuring Congress was educated and informed of Coast Guard programs and policies and the potential impacts of proposed legislation. All these activities are and were conducted within the scope of my official responsibilities and in accordance with relevant directives, laws and policies.

C. LEGAL MATTERS

1. Have you ever been disciplined or cited for a breach of ethics, professional misconduct, or retaliation by, or been the subject of a complaint to, any court, administrative agency, an Inspector General, the Office of Special Counsel, professional association, disciplinary committee, or other professional group? If yes:
 - a. Provide the name of agency, association, committee, or group;
 - b. Provide the date the citation, disciplinary action, complaint, or personnel action was issued or initiated;
 - c. Describe the citation, disciplinary action, complaint, or personnel action;
 - d. Provide the results of the citation, disciplinary action, complaint, or personnel action.

No.

2. Have you ever been investigated, arrested, charged, or held by any Federal, State, or other law enforcement authority of any Federal, State, county, or municipal entity, other than for a minor traffic offense? If so, please explain.

No.

3. Have you or any business or nonprofit of which you are or were an officer ever been involved as a party in an administrative agency proceeding, criminal proceeding, or civil litigation? If so, please explain.

No.

4. Have you ever been convicted (including pleas of guilty or *nolo contendere*) of any criminal violation other than a minor traffic offense? If so, please explain.

No.

5. Have you ever been accused, formally or informally, of sexual harassment or discrimination on the basis of race, color, national origin, religion, sex (including gender identity, sexual orientation, and pregnancy), age, disability, genetic information, marital status, parental status, political affiliation, engagement in a protected Equal Employment Opportunity/Equal Opportunity (EEO/EO) activity, whistleblower activity, or any other basis? If so, please explain.

No.

6. If you ever served as a general court-martial convening authority involving an offense involving sexual misconduct or assault, have you ever disapproved the findings of a court-martial related to the offense(s) or reduced the sentence adjudged by a court-martial, other than in connection with a pre-trial agreement.

No.

7. Please advise the Committee of any additional information, favorable or unfavorable, which you feel should be disclosed in connection with your nomination.

None.

D. RELATIONSHIP WITH COMMITTEE

1. Will you ensure that your department/agency complies with deadlines for information set by congressional committees, and that your department/agency endeavors to timely comply with requests for information from individual Members of Congress, including requests from members in the minority?

Yes.

2. Will you ensure that your department/agency does whatever it can to protect congressional witnesses and whistleblowers from reprisal for their testimony and disclosures?

Yes.

3. Will you cooperate in providing the Committee with requested witnesses, including technical experts and career employees, with firsthand knowledge of matters of interest to the Committee?

Yes.

4. Are you willing to appear and testify before any duly constituted committee of the Congress on such occasions as you may be reasonably requested to do so?

Yes.

5. Do you agree, if confirmed, to keep this Committee, its subcommittees, other appropriate Committees of Congress, and their respective staffs apprised of new information that materially impacts the accuracy of testimony, briefings, reports, records—including documents and electronic communications, and other information you or your organization previously provided?

Yes, in accordance with law and DHS policy and guidance.

6. Do you agree, if confirmed, and on request, to provide this Committee and its subcommittees with records and other information within their oversight jurisdiction, even absent a formal Committee request?

Yes, in accordance with law and DHS policy and guidance.

7. Do you agree, if confirmed, to ensure that you and other members of your organization protect from retaliation any military member, federal employee, or contractor employee who testifies before, or communicates with this Committee, its subcommittees, and any other appropriate committee of Congress?

Yes.


(Nominee is to include this signed affidavit along with answers to the above questions.)

F. AFFIDAVIT

MARY M. DEAN being duly sworn, hereby states that he/she has read and signed the foregoing Statement on Biographical and Financial Information and that the information provided therein is, to the best of his/her knowledge, current, accurate, and complete.


Signature of Nominee

Subscribed and sworn before me this 07 day of October, 20 22


Notary Public





Rear Admiral Megan Dean

Director of Governmental and Public Affairs (CG-092)
U.S. Coast Guard



Rear Admiral Dean is the Director of Governmental and Public Affairs for the Coast Guard, where she is responsible for external engagement with Congress, the media and other inter-governmental entities. In her prior assignment, she served as the Chief of Staff of the Coast Guard Thirteenth District headquartered in Seattle, directing more than 2,000 men and women responsible for executing Coast Guard missions within the Pacific Northwest, including the states of Washington, Oregon, Idaho and Montana.

In previous tours, Rear Admiral Dean served as Commander Coast Guard Sector Miami where she was responsible for directing all Coast Guard operations within Southeast Florida. Prior to reporting to Sector Miami, she completed the National Security Fellowship at Harvard University's John F. Kennedy School of Government.

Rear Admiral Dean's Coast Guard career has encompassed numerous operational tours. She began her Coast Guard career as First Lieutenant, Coast Guard Cutter VIGOROUS, in Cape May, NJ. She served as Executive Officer of Coast Guard Cutter CONIFER, in San Pedro, CA, Executive Officer of Coast Guard Cutter WILLOW, in Newport, RI, Commanding Officer of Coast Guard Cutter WALNUT, in Honolulu, HI, and Deputy Commander Coast Guard Sector Baltimore. Staff assignments include Duty Officer in the Seventh Coast Guard District Command Center, Aide to the Commander U.S. Coast Guard Atlantic Area and Military Assistant to the Secretary of Homeland Security.

Rear Admiral Dean is a 1993 graduate of the Coast Guard Academy. She holds a Master of Public Administration from The George Washington University. Her personal awards include the Legion of Merit, Meritorious Service Medal, Coast Guard Commendation Medal and Coast Guard Achievement Medal.



Rear Admiral Mary M. Dean

Current Assignment

Jul 21 – Present Director of Governmental and Public Affairs (CG-092), RDML

Assignment History

May 19 – Jun 21	Thirteenth Coast Guard District, Chief of Staff, CAPT
May 16 – May 19	USCG Sector Miami, Sector Commander, CAPT
Aug 15 – Apr 16	Harvard Kennedy School, National Security Fellow, CAPT
Jul 13 – Jul 15	USCG Sector Baltimore, Deputy Sector Commander, CAPT/CDR
May 11 – Jul 13	DHS, S1 Military Assistant, CDR
Jan 09 – Apr 11	USCG HQ, DCO-81, Division Chief, Office of Performance Management & Assessment, CDR/LCDR
Aug 07 – Dec 08	The George Washington University, Duty Under Instruction, LCDR
Jul 04 – Jun 07	USCGC WALNUT, Commanding Officer, LCDR
Jul 02 – Jun 04	USCG Atlantic Area, Commander Atlantic Area Aide, LT
Jul 00 – Jul 02	USCGC WILLOW, Executive Officer, LT
Jul 99 – Jun 00	USCGC CONIFER (Decommissioned), Executive Officer, LT
Jul 96 – Jun 99	Seventh District Command Center, Duty Officer, LT/LTJG
Jun 95 – Jul 96	Seventh District Office of Law Enforcement, LTJG
Jun 93 – Jun 95	USCGC VIGOROUS, First Lieutenant/Deck Watch Officer, LTJG/ENS

Educational Summary

2015	National Security Fellow, Harvard Kennedy School
2008	The George Washington University, Masters of Arts in Public Administration
1993	U.S. Coast Guard Academy, Bachelor of Science in Government

Military Personal Awards and Significant National Recognition or Achievement

2121	Legion of Merit
2019	Meritorious Service Medal
2015	Meritorious Service Medal
2013	Legion of Merit
2011	Commendation Medal
2007	Meritorious Service Medal
2004	Commendation Medal
2002	Commendation Medal
2000	Achievement Medal
1999	Commendation Medal