

Instructions for nominees: The Senate Committee on Commerce, Science, and Transportation asks you to provide typed answers to each of the following questions. It is requested that the nominee type the question in full before each response. Do not leave any questions blank. Type "None" or "Not Applicable" if a question does not apply to the nominee. Return printed answers to Committee. Begin each section (i.e., "A", "B", etc.) on a new sheet of paper.

A. BIOGRAPHICAL INFORMATION AND QUALIFICATIONS

1. Name (Include any former names or nicknames used):
Elizabeth Erin Walsh
2. Position to which nominated:
Assistant Secretary for Global Markets and Director General for the US and Foreign Commercial Services
3. Date of Nomination:
June 6, 2017
4. Address (List current place of residence and office addresses):
Residence: [REDACTED]
[REDACTED]
Office: Department of Commerce
1401 Constitution Avenue, NW
Washington, DC 20230
5. Date and Place of Birth:
Portland, Oregon, USA - 12/18/1961
6. Provide the name, position, and place of employment for your spouse (if married) and the names and ages of your children (including stepchildren and children by a previous marriage). Single
7. List all college and graduate degrees. Provide year and school attended.
Masters of Science, London School of Economics and Political Science, 1995
Bachelor of Arts, Georgetown University, 1983
8. List all post-undergraduate employment, and highlight all management-level jobs held and any non-managerial jobs that relate to the position for which you are nominated.

US Department of Commerce, Washington, DC (6/17-present)
Senior Advisor, Office of the Secretary

The White House, Washington, DC (1/20-6/17)

*Special Assistant to the President and Associate Director for Presidential Personnel,
Foreign Affairs*

Presidential Transition, Washington, DC

Co-lead of the State Department transition and landing team (11/16-1/17)

Donald J. Trump for President, Inc. Washington, DC

Lead for the State Department (8/16-11/16)

Goldman Sachs, Washington, Beijing, Hong Kong, China

Executive Director, Head of the Office of Corporate Engagement, Asia Pacific (5/10-4/15)

Led the firm's philanthropic activities in Asia Pacific. Developed a long-term strategic platform in Asia, seeking to foster economic growth and opportunity, through investment in the community, public engagement and partnership building.

U.S. Department of State, Washington, DC

Senior Advisor, Bureau of Near Eastern Affairs (5/05-5/08)

Recruited to formulate and execute a strategic plan to advance US policy interests, strengthen alliances and establish and/or expand programs focused on women across 16 countries in the Middle East and North Africa.

Cisco Systems, Inc., Washington, DC and San Jose, CA

Senior Manager, International Strategies and Partnerships, Corporate Affairs (8/98-4/05)

Built a multi-million dollar public-private partnership organization at Cisco. Brought together strategic partners to deliver the Cisco Networking Academy Program to 90 developing and emerging market countries around the globe. Produced a program that successfully fused multi-stakeholder interests, integrated sound business practices and promoted pro-competitive policies and regulatory reform.

United Nations Mission, Sarajevo, Bosnia-Herzegovina

Economic and Political Affairs Officer (11/95-10/96)

Economic advisor to Chief of UN Civil Affairs.

UNICEF, Tuzla, Bosnia-Herzegovina

Head of Office (4/94-9/94)

Directed UNICEF's emergency operations in the Tuzla region.

United States Mission to the United Nations, New York, NY

Chief of Protocol (4/89-4/94)

Directed and managed an effective Protocol Affairs program based on US Foreign policy objectives. Organized a program which fostered positive relations with the other 184 member states of the UN.

US Department of State, Washington, DC

Deputy to the Assistant Chief of Protocol for Ceremonials (6/88-4/89)

Blair House, the President's Guest House, Washington, DC
Assistant Manager and Acting Manager (9/85-6/88)

US Department of Energy, Washington, DC
Legislative Affairs Specialist (2/85-8/85)

Presidential Inaugural Committee, Washington, DC
Assistant to the Director of Events and Inaugural balls (12/84-2/85)

Reagan-Bush '84, Washington, DC
Administrative Assistant to the Campaign Director (10/83-11/84)

The White House, Washington, DC
Staff Assistant – Office of Political Affairs (4/83-10/83)

9. Attach a copy of your resume.
10. List any advisory, consultative, honorary, or other part-time service or positions with Federal, State, or local governments, other than those listed above, within the last ten years. None
11. List all positions held as an officer, director, trustee, partner, proprietor, agent, representative, or consultant of any corporation, company, firm, partnership, or other business, enterprise, educational, or other institution within the last ten years.
Managing Member of Chinoiserie Style, LLC (4/16-3/17)
12. Please list each membership you have had during the past ten years or currently hold with any civic, social, charitable, educational, political, professional, fraternal, benevolent or religious organization, private club, or other membership organization. Include dates of membership and any positions you have held with any organization. Please note whether any such club or organization restricts membership on the basis of sex, race, color, religion, national origin, age, or handicap.
 - A. Council on Foreign Relations
 - B. The Sulgrave Club, Washington (no restrictions)
13. Have you ever been a candidate for and/or held a public office (elected, non-elected, or appointed)? If so, indicate whether any campaign has any outstanding debt, the amount, and whether you are personally liable for that debt. No
14. Itemize all political contributions to any individual, campaign organization, political party, political action committee, or similar entity of \$500 or more for

the past ten years. Also list all offices you have held with, and services rendered to, a state or national political party or election committee during the same period.

\$ 500	2008	John McCain
\$1,000	2012	Romney Victory, Inc.
\$1,000	2012	Romney/Ryan
\$1,000	2015	Right to Rise PAC

Full time Volunteer Trump for President – 8/4/2016-12/1/2016

15. List all scholarships, fellowships, honorary degrees, honorary society memberships, military medals, and any other special recognition for outstanding service or achievements.

None

16. Please list each book, article, column, or publication you have authored, individually or with others. Also list any speeches that you have given on topics relevant to the position for which you have been nominated. Do not attach copies of these publications unless otherwise instructed.

None

17. Please identify each instance in which you have testified orally or in writing before Congress in a governmental or non-governmental capacity and specify the date and subject matter of each testimony.

None

18. Given the current mission, major programs, and major operational objectives of the department/agency to which you have been nominated, what in your background or employment experience do you believe affirmatively qualifies you for appointment to the position for which you have been nominated, and why do you wish to serve in that position?

I have extensive professional experience running operations of large international firms, having worked for five years as Vice President and Head of the Office of Corporate Engagement for Asia Pacific for Goldman Sachs and seven years at Cisco as Senior Manager of International Strategies and Partnerships. I have also served more than twelve years in the US Government at the White House, State Department and Department of Energy as well as at the United Nations. I have put major programs in more than one hundred countries across the globe, managed budgets of over \$80m and, managed globally dispersed, culturally diverse teams. Working and living overseas has given me insight into the challenges that American companies face in exporting their products to global markets. I understand the requirement that the United States maintain a strong diplomatic presence in the markets in which American businesses operate.

19. What do you believe are your responsibilities, if confirmed, to ensure that the department/agency has proper management and accounting controls, and what experience do you have in managing a large organization?

Any government leader needs to be a good steward of the American taxpayer. I have been a senior manager in the private sector at large companies and have managed a dispersed global organization similar to the one that I will oversee at the Department of Commerce. My experience in financial management and accountability, and in implementing digital strategies to improve productivity of the corporate enterprise, should benefit the Department of Commerce's Global Markets division, which I will lead.

20. What do you believe to be the top three challenges facing the department/agency, and why?

1. Addressing the trade deficit: Growing exports and displacing imports with more U.S. production will lead to increased growth of GDP and job creation.

2. Battling unfair trade as it impacts U.S. companies and particularly small business: American companies need the U.S. government to battle surges of unfairly priced imports and competitors that are subsidized by foreign governments.

3. Getting more companies to export to help grow the U.S. economy and American jobs: Companies that export pay their workers more than companies that don't. Most of the world's consumers live outside the United States. The United States will not prosper unless American companies and their workers are successfully competing in global markets.

B. POTENTIAL CONFLICTS OF INTEREST

1. Describe all financial arrangements, deferred compensation agreements, and other continuing dealings with business associates, clients, or customers. Please include information related to retirement accounts.

None with respect to business associates, clients or customers. However, information about my retirement accounts is included on the public financial disclosure report I filed and to which I understand you have access.

2. Do you have any commitments or agreements, formal or informal, to maintain employment, affiliation, or practice with any business, association or other organization during your appointment? If so, please explain.

In connection with the nomination process, I have consulted with the Office of Government and Department of Commerce agency ethics officials to identify any potential conflicts of interest. Any potential conflicts of interest will be resolved in accordance with the terms of my ethics agreement. I understand that my ethics agreement has been provided to the Committee. I am not aware of any potential conflict of interest other than those that are the subject of my ethics agreement.

3. Indicate any investments, obligations, liabilities, or other relationships which could involve potential conflicts of interest in the position to which you have been nominated.

None

4. Describe any business relationship, dealing, or financial transaction which you have had during the last ten years, whether for yourself, on behalf of a client, or acting as an agent, that could in any way constitute or result in a possible conflict of interest in the position to which you have been nominated.

None

5. Describe any activity during the past ten years in which you have been engaged for the purpose of directly or indirectly influencing the passage, defeat, or modification of any legislation or affecting the administration and execution of law or public policy.

None

6. Explain how you will resolve any potential conflict of interest, including any that may be disclosed by your responses to the above items.

Any potential conflicts of interest will be resolved in accordance with the terms of my ethics agreement. I understand that my ethics agreement has been provided to the Committee. I am not aware of any potential conflict of interest other than those that are the subject of my ethics agreement.

C. LEGAL MATTERS

1. Have you ever been disciplined or cited for a breach of ethics, professional misconduct, or retaliation by, or been the subject of a complaint to, any court, administrative agency, the Office of Special Counsel, professional association, disciplinary committee, or other professional group? If yes:
 - a. Provide the name of agency, association, committee, or group;
 - b. Provide the date the citation, disciplinary action, complaint, or personnel action was issued or initiated;
 - c. Describe the citation, disciplinary action, complaint, or personnel action;
 - d. Provide the results of the citation, disciplinary action, complaint, or personnel action.

No

2. Have you ever been investigated, arrested, charged, or held by any Federal, State, or other law enforcement authority of any Federal, State, county, or municipal entity, other than for a minor traffic offense? If so, please explain.

No

3. Have you or any business or nonprofit of which you are or were an officer ever been involved as a party in an administrative agency proceeding, criminal proceeding, or civil litigation? If so, please explain.

No

4. Have you ever been convicted (including pleas of guilty or *nolo contendere*) of any criminal violation other than a minor traffic offense? If so, please explain.

No

5. Have you ever been accused, formally or informally, of sexual harassment or discrimination on the basis of sex, race, religion, or any other basis? If so, please explain.

No

6. Please advise the Committee of any additional information, favorable or unfavorable, which you feel should be disclosed in connection with your nomination.

None

D. RELATIONSHIP WITH COMMITTEE

1. Will you ensure that your department/agency complies with deadlines for information set by congressional committees?

Yes

2. Will you ensure that your department/agency does whatever it can to protect congressional witnesses and whistle blowers from reprisal for their testimony and disclosures?

Yes

3. Will you cooperate in providing the Committee with requested witnesses, including technical experts and career employees, with firsthand knowledge of matters of interest to the Committee?

Yes

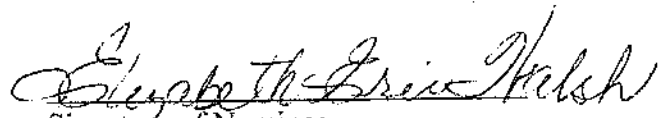
4. Are you willing to appear and testify before any duly constituted committee of the Congress on such occasions as you may be reasonably requested to do so?

Yes

(Nominee is to include this signed affidavit along with answers to the above questions.)

F. Affidavit

Elizabeth Erin Walsh being duly sworn, hereby states that he/she has read and signed the foregoing Statement on Biographical and Financial Information and that the information provided therein is, to the best of his/her knowledge, current, accurate, and complete.


Signature of Nominee

Subscribed and sworn before me this 20th day of JUNE, 2017.

Barbara A. Murrane
Notary Public

District of Columbia: SS
Subscribed and sworn to before me on this
this 20 day of JUNE 2017
Barbara A. Murrane
Barbara A. Murrane, Notary Public, D.C.
My commission expires April 30, 2018.