

Instructions for the nominees: The Senate Committee on Commerce, Science, and Transportation asks you to provide typed answers to each of the following questions. It is requested that the nominee type the question in full before each response. Do not leave any questions blank. Type "None" or "Not Applicable" if a question does not apply to the nominee. Return printed answers to Committee. Begin each section (i.e., "A", "B", etc.) on a new sheet of paper.

#### **A. BIOGRAPHICAL INFORMATION AND QUALIFICATIONS**

1. Name (Include any former names or nicknames used): Pat DeQuattro

2. Position to which nominated: Rear Admiral, Upper Half (O8)

3. Date of Nomination:

4. Address (List current place of residence and office addresses):

[REDACTED]

[REDACTED]

5. Date and Place of Birth: November 30, 1966 in New Haven, CT.

6. Provide the name, position, and place of employment for your spouse (if married) and the names and ages of your children (including stepchildren and children by a previous marriage).

Spouse is Cheri S. DeQuattro, Vice President Corporate Development and Law Enforcement Torch Run, Special Olympics International, Wash, DC.

7. List all college and graduate degrees.

1988 – U.S. Coast Guard Academy, Bachelor of Science degree

1994 – University of Illinois, Master's of Science degree

8. List all post-undergraduate employment, and highlight all management-level jobs held and any non-managerial jobs that relate to the position for which you are nominated.

U.S. Coast Guard officer since May, 1988. Please see official Coast Guard biography for detailed information.

9. Attach a copy of your resume.

My official Coast Guard biography is attached.

10. List any advisory, consultative, honorary, or other part-time service or positions with Federal, State, or local governments, other than those listed above, within the last five years.

None.

11. List all positions held as an officer, director, trustee, partner, proprietor, agent, representative, or consultant of any corporation, company, firm, partnership, or other business, enterprise, educational, or other institution within the last five years.

None.

12. Please list each membership you have had during the past ten years or currently hold with any civic, social, charitable, educational, political, professional, fraternal, benevolent or religious organization, private club, or other membership organization. Include dates of membership and any positions you have held with any organization. Please note whether any such club or organization restricts membership on the basis of sex, race, color, religion, national origin, age, or handicap.

Member of the Sunrise Rotary Club in Key West, FL (2009-2012). This organization does not restrict membership based on sex, race, color, religion, national origin, age, or disability.

13. Have you ever been a candidate for and/or held a public office (elected, non-elected, or appointed)? If so, indicate whether any campaign has any outstanding debt, the amount, and whether you are personally liable for that debt.

No.

14. Itemize all political contributions to any individual, campaign organization, political party, political action committee, or similar entity of \$500 or more for the past ten years. Also list all offices you have held with, and services rendered to, a state or national political party or election committee during the same period.

None.

15. List all scholarships, fellowships, honorary degrees, honorary society memberships, military medals, and any other special recognition for outstanding service or achievements.

2014 – one year military fellowship at the Council on Foreign Relations, New York, NY.

2008 – one year RAND Corporation Federal Executive Fellowship, Santa Monica, CA.

2010 – Monroe County, FL Leadership Award for actions in response to the Deepwater Horizon Oil Spill Incident.

2001 – awarded the Defense Superior Service Medal and Presidential Service Badge following two year assignment as military aide to the President.

Other military medals include two Legion of Merit awards, five awards of the Coast Guard Meritorious Service Medal, two Coast Guard Commendation medals, the 9/11 medal, the Joint Service Achievement medal, three Coast Guard Achievement medals, and the Coast Guard Letter of Commendation.

16. Please list each book, article, column, or publication you have authored, individually or with others. Also list any speeches that you have given on topics relevant to the position for which you have been nominated. Do not attach copies of these publications unless otherwise instructed.

Article - Council on Foreign Relations, blog on Dec 18, 2014, "With Normalized U.S.-Cuba Relations, Border Security Just Got a Lot More Complicated"

Article – Council on Foreign Relations, blog on March 17, 2015, "Understanding the United States' New Caribbean Border Counternarcotics Strategy"

17. Please identify each instance in which you have testified orally or in writing before Congress in a governmental or non-governmental capacity and specify the date and subject matter of each testimony.

None.

18. Given the current mission, major programs, and major operational objectives of the department/agency to which you have been nominated, what in your background or employment experience do you believe affirmatively qualifies you for appointment to the position for which you have been nominated, and why do you wish to serve in that position?

I believe my recent operational, mission support and strategic policy assignments will allow me to successfully address future challenges as a member of the Coast Guard's senior leadership team. If confirmed, I will be honored to continue to serve as a flag officer, and will maintain a clear focus on successfully accomplishing our missions, protecting our country, our customers and stakeholders, while looking after the men and women of the U.S. Coast Guard.

19. What do you believe are your responsibilities, if confirmed, to ensure that the department/agency has proper management and accounting controls, and what experience do you have in managing a large organization?

I believe that ethical behavior, transparency of actions, and accountability are critical factors to ensure the U.S. Coast Guard has proper management and accounting

controls in place. I believe my operational leadership experience combined with my recent experience coordinating mission support activities across the organization, including support for the CFO Audit, will serve me well if confirmed for a new position.

20. What do you believe to be the top three challenges facing the department/agency, and why?

Interagency Cooperation and Collaboration -- Recognizing recent and projected fiscally constrained budget environments, the Coast Guard must be a leader within DHS, the armed services and across our federal government in promoting unity of effort to create innovative ways to accomplish our missions. Cooperation, coordination and collaboration will continue to be critical elements in achieving success well into the future.

Recapitalizing the Coast Guard's aging fleet of ships, aircraft and systems will remain a top challenge for our service well into the future. Our major cutters and ice-breaking fleet have reached or well exceed their respective service lives. We now have replacement National Security Cutters entering the fleet, but much more needs to be done. Our fleet of aircraft is not far behind, and many of our mission support systems, including IT, telecommunications, and financial management systems are challenged to keep up with cyber and security requirements, technological advancements and new efficiency concepts. Our challenge is balancing investments in these systems, keeping current services and antiquated systems on line while continuing to execute our missions and properly support our Coast Guard personnel.

Eliminating Sexual Assaults within the Coast Guard -- I believe every woman and man who joins the Coast Guard expects and deserves to work in an organization that does not tolerate sexual assaults within our ranks. Over the past five years, I have been pleased to participate in the development of the Coast Guard's strategic plan to eliminate sexual assaults within our service, and also as a member of our Sexual Assault Prevention Council. These initiatives, which seek to create innovative and effective programs to support our women and men, will require continued senior leadership support and resources in order to achieve our goal of eliminating sexual assaults from our ranks.

## **B. POTENTIAL CONFLICTS OF INTEREST**

1. Describe all financial arrangements, deferred compensation agreements, and other continuing dealings with business associates, clients, or customers. Please include information related to retirement accounts.

Please see my nominee Public Financial Disclosure Report.

2. Do you have any commitments or agreements, formal or informal, to maintain employment, affiliation, or practice with any business, association or other organization during your appointment? If so, please explain.

None.

3. Indicate any investments, obligations, liabilities, or other relationships which could involve potential conflicts of interest in the position to which you have been nominated.

None.

4. Describe any business relationship, dealing, or financial transaction which you have had during the last ten years, whether for yourself, on behalf of a client, or acting as an agent, that could in any way constitute or result in a possible conflict of interest in the position to which you have been nominated.

None.

5. Describe any activity during the past ten years in which you have been engaged for the purpose of directly or indirectly influencing the passage, defeat, or modification of any legislation or affecting the administration and execution of law or public policy.

None.

6. Explain how you will resolve any potential conflict of interest, including any that may be disclosed by your responses to the above items.

I will obtain advice from a Coast Guard ethics official and follow that advice.

### C. LEGAL MATTERS

1. Have you ever been disciplined or cited for a breach of ethics by, or been the subject of a complaint to any court, administrative agency, professional association, disciplinary committee, or other professional group? If so, please explain.

No.

2. Have you ever been investigated, arrested, charged, or held by any Federal, State, or other law enforcement authority of any Federal, State, county, or municipal entity, other than for a minor traffic offense? If so, please explain.

No.

3. Have you or any business of which you are or were an officer ever been involved as a party in an administrative agency proceeding or civil litigation? If so, please explain.

No.

4. Have you ever been convicted (including pleas of guilty or *nolo contendere*) of any criminal violation other than a minor traffic offense? If so, please explain.

No.

5. Have you ever been accused, formally or informally, of sexual harassment or discrimination on the basis of sex, race, religion, or any other basis? If so, please explain.

No.

6. If you ever served as a general court-martial convening authority involving an offense involving sexual misconduct or assault, have you ever disapproved the findings of a court-martial related to the offense(s) or reduced the sentence adjudged by a court-martial, other than in connection with a pre-trial agreement?

No.

7. Please advise the Committee of any additional information, favorable or unfavorable, which you feel should be disclosed in connection with your nomination.

None.

#### **D. RELATIONSHIP WITH COMMITTEE**

1. Will you ensure that your department/agency complies with deadlines for information set by congressional committees?

Yes.

2. Will you ensure that your department/agency does whatever it can to protect congressional witnesses and whistle blowers from reprisal for their testimony and disclosures?

Yes.

3. Will you cooperate in providing the Committee with requested witnesses, including technical experts and career employees, with firsthand knowledge of matters of interest to the Committee?

Yes.

4. Are you willing to appear and testify before any duly constituted committee of the Congress on such occasions as you may be reasonably requested to do so?

Yes.

(Nominee is to include this signed affidavit along with answers to the above questions.)

**F. AFFIDAVIT**

PAT DEQUATTO being duly sworn, hereby states that he/~~she~~ has read and signed the foregoing Statement on Biographical and Financial Information and that the information provided therein is, to the best of his/~~her~~ knowledge, current, accurate, and complete.

  
\_\_\_\_\_  
Signature of Nominee

Subscribed and sworn before me this 20<sup>TH</sup> day of NOVEMBER, 2017

  
\_\_\_\_\_  
Notary Public

**YN2 JOSEPH NATHANIEL HARDEN**  
Petty Officer, U.S. Coast Guard  
Notary Public pursuant to authority of  
10 U.S.C. Sec 1044a and COMDTINST 5801.4 (Series)  
Commission Expires: 05 FEBRUARY 2018



# Rear Admiral Pat DeQuattro

## Deputy Commander, Pacific Area U.S. Coast Guard



Rear Admiral Pat DeQuattro assumed the duties of Deputy Commander, Coast Guard Pacific Area (PACAREA) in June 2016. As Deputy Commander, he is responsible for all U.S. Coast Guard missions within a geographic region that spans from the Rocky Mountains west to the waters off the East Coast of Africa.



Rear Admiral DeQuattro previously served as Deputy Commander of Coast Guard Atlantic Area Commander. Previous shore assignments include: Executive Director to the Deputy Commandant for Mission Support at Coast Guard Headquarters, Washington, DC; Commander of Sector Key West, Florida; Chief of Response Operations at Sector San Francisco, California; Commanding Officer of the Pacific Tactical Law Enforcement Team in San Diego, California; and tours as a design engineer and project manager at Civil Engineering Units in Oakland, California and Providence, Rhode Island.

His shipboard assignments include Commanding Officer of USCGC SANIBEL in Woods Hole, Massachusetts, Executive Officer in USCGC BARANOF in Miami Beach, Florida, and a tour onboard USCGC VALIANT in Galveston, Texas.

Rear Admiral DeQuattro has represented the Coast Guard serving as a Congressional Fellow to the U.S. House of Representatives, as a Military Fellow at the Council on Foreign Relations in New York City, and as the Coast Guard Aide to Presidents William J. Clinton and George W. Bush.

Rear Admiral DeQuattro holds a Bachelor of Science degree from the U.S. Coast Guard Academy and a Master's of Science degree from the University of Illinois. He is a graduate of the U.S. Marine Corps Command and Staff seminar program and served as the 2008 Coast Guard Federal Executive Fellow at RAND's National Defense Research Institute in Santa Monica, California.

His personal awards include the Defense Superior Service Medal, the Legion of Merit, the Meritorious Service Medal, the Coast Guard Commendation Medal, the Coast Guard Achievement Medal, various service and unit awards, and the Presidential Service Badge.

## REAR ADMIRAL P AT DEQUATTRO

### Current Assignment

June, 2016 – Present Pacific Area, Deputy Commander

### Assignment History

June, 2015 – May, 2016 Atlantic Area, Deputy Commander  
July, 2014 – May, 2015 Council on Foreign Relations, Military Fellow  
May, 2012 – June, 2014 Deputy Comdt for Mission Support, Executive Director  
June, 2009 – May, 2012 Sector Key West, Commander  
July, 2008 – May, 2009 RAND Corp, Federal Executive Fellow  
June, 2006 – July, 2008 Sector San Francisco, Response Department Head  
July, 2004 – June, 2006 House of Representatives, Coast Guard Fellow  
May, 2001 – July, 2004 Pacific TACLET, Commanding Officer  
Mar, 1999 – May, 2001 White House, POTUS Military Aide  
May, 1997 – Mar, 1999 USCGC SANIBEL, Commanding Officer  
Nov, 1995 – May, 1997 CEU Providence, Project Engineer  
Jan, 1994 – Nov, 1995 CEU Oakland, Design Engineer  
July, 1992 – Jan, 1994 Grad School, Univ of Illinois  
Mar, 1990 – June, 1992 USCGC BARANOF, Executive Officer  
May, 1988 – Mar, 1990 USCGC VALIANT, Deck Watch Officer

### Educational Summary

July, 1984 – May, 1988 U.S. Coast Guard Academy, B.S. (civil eng)  
July, 1992 – Jan, 1994 Univ of Illinois, M.S. (civil eng)

### Military Personal Awards and Significant National Recognition or Achievement

2016 Coast Guard Legion of Merit Award  
2014 Coast Guard Legion of Merit Award  
2012 Coast Guard Meritorious Service Medal  
2011 Coast Guard Meritorious Service Medal  
2008 Coast Guard Meritorious Service Medal  
2006 Coast Guard Meritorious Service Medal  
2004 Coast Guard Meritorious Service Medal  
2001 Defense Superior Service Medal  
2000 Presidential Service Badge  
1999 Coast Guard Commendation Medal  
1997 Coast Guard Achievement Medal  
1996 Coast Guard Commendation Medal  
1995 Coast Guard Achievement Medal

Various other service-wide, campaign, and team commendations have also been earned.

### Significant Current Professional Credentials or Recent Activities

2010 Monroe County, FL Leadership Award for actions in response to the Deepwater Horizon Oil Spill Incident  
2001-2003 U.S. Marine Corps Command/Staff seminar course completed