SENATE COMMITTEE ON COMMERCE, SCIENCE, AND TRANSPORTATION

Nominations Hearing Wednesday, July 23, 2025, at 10:00 A.M.

REPUBLICAN QUESTIONS FOR THE RECORD

COVER PAGE Mr. Rutherford

SENATOR MARSHA BLACKBURN (R-TN)

1. If confirmed, you will be tasked with updating the National Freight Strategic Plan, which outlines the DOT's policy goals to improve the movement of freight. Memphis, Tennessee, is known as the Logistics Hub of America and Tennessee is a vital artery of commerce and supply chain resiliency for our nation. Please discuss *specifically* how you plan to prioritize and support America's intermodal hubs, like Memphis, when you're building out the National Freight Strategic Plan.

If confirmed, I would work closely with the Senate Commerce Committee, TDOT and the broader freight community to make certain that DOT properly assesses the needs and opportunities in Memphis and Tennessee more generally through the National Freight Strategic Plan assessment.

2. It is vitally important for you to visit Memphis and see the important logistics and transportation work that is occurring there. Will you commit to visiting Memphis in your role and engaging with our many stakeholders as you focus on DOT's strategic plan?

If confirmed, I gladly look forward to visiting Memphis again.