

Senate Commerce Committee Nominee Questionnaire, 116th Congress

Instructions for the nominees: The Senate Committee on Commerce, Science, and Transportation asks you to provide typed answers to each of the following questions. It is requested that the nominee type the question in full before each response. Do not leave any questions blank. Type "None" or "Not Applicable" if a question does not apply to the nominee. Return printed answers to Committee. Begin each section (i.e., "A", "B", etc.) on a new sheet of paper.

A. BIOGRAPHICAL INFORMATION AND QUALIFICATIONS

1. Name (Include any former names or nicknames used):

Current name: Meera Catherine Joshi

Former name: Meera Joshi Cattafesta

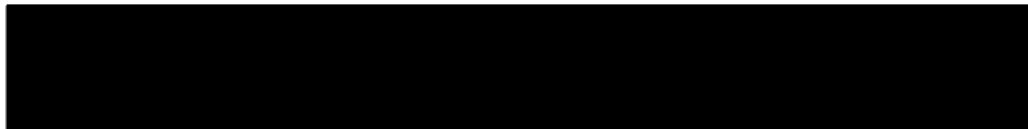
2. Position to which nominated:

Administrator Federal Motor Carrier Safety Administration

3. Date of Nomination:

April 14, 2021

4. Address (List current place of residence and office addresses):



Office: 1200 New Jersey Avenue S.E. Washington DC, 20003

5. Date and Place of Birth:

February 26, 1969; Philadelphia, Pennsylvania

6. Provide the name, position, and place of employment for your spouse (if married) and the names and ages of your children (including stepchildren and children by a previous marriage).

Spouse: Charles Bodt

Project Manager, Future Communications, Virtual Service

Children:

Marco Cattafesta, age 24

[REDACTED]

David Bodt, age 25

Louise Bodt, age 29

7. List all college and graduate degrees. Provide year and school attended.

BA 1992 - University of Pennsylvania

JD 1995 - University of Pennsylvania Law School

8. List all post-undergraduate employment, and highlight all management-level jobs held and any non-managerial jobs that relate to the position for which you are nominated.

Related Managerial Experiences

Deputy Administrator, USDOT Federal Motor Carrier Safety Administration (1/2021 – present)

General Manager New York Office of Sam Schwartz Transportation Consultants (2020-2021)

Chair and CEO, NYC Taxi and Limousine Commission (TLC) (2014-2019)

General Counsel, NYC Taxi and Limousine Commission (2011-2014)

First Deputy for NYC Civilian Complaint Review Board with oversight over the NYC Police Department (2008-2011)

First Deputy Inspector General and Inspector General, NYC
Department of Investigations, with oversight over the NYC
Department of Corrections and Probation (2002-2008)

Related Non-Managerial Experiences

Transportation:

Visiting Scholar NYU Robert F. Wagner Graduate School of Public
Service (2019-2020)

Policy Advisor/Consultant Remix (2019-2020)

MJ LLC, Consultant (2019-1/2021)

Legal:

Associate: Morvillo Abramowitz Grand Iason & Anello PC (2000-2002)

Associate: Latham & Watkins, New York (1996-2000, includes
maternity and clerkship leave)

Law Clerk: District Court, Eastern District of Pennsylvania (1997)

Law Clerk: Third Circuit Court of Appeals, Pro Se Office (1995)

9. Attach a copy of your resume.

Please see Attachment A

10. List any advisory, consultative, honorary, or other part-time service or
positions with Federal, State, or local governments, other than those
listed above, within the last ten years.

As CEO and Chair of the NYC TLC, I was a non-voting member of NYC
& Company. My membership ended simultaneously with my tenure as
CEO and Chair of the NYC TLC.

11. List all positions held as an officer, director, trustee, partner, proprietor, agent, representative, or consultant of any corporation, company, firm, partnership, or other business, enterprise, educational, or other institution within the last ten years.

Sole owner of Meera Joshi LLC, a consulting entity I formed in 2019 and is currently inactive. (4/2019-1/2021)

General Manager and Principal, Sam Schwartz Transportation Consultants. (2/2020-1/2021)

Advisor to City Tech Collaborative. (2019-1/2021)

Advisor to Remix (purchased by Via in March 2021.) (Advisor from 04/2019 – 01/2020 through Meera Joshi LLC; Advisory Council Member 3/2020-1/2021)

Expert in Residence, Grand Central Tech aka The Company. (9/2020-1/2021)

Visiting Scholar to New York University Rudin Center. (2/2019-2/2020)

12. Please list each membership you have had during the past ten years or currently hold with any civic, social, charitable, educational, political, professional, fraternal, benevolent or religiously affiliated organization, private club, or other membership organization. (For this question, you do not have to list your religious affiliation or membership in a religious house of worship or institution.). Include dates of membership and any positions you have held with any organization. Please note whether any such club or organization restricts membership on the basis of sex, race, color, religion, national origin, age, or disability.

City Coach Multisport, member (2013 - present)

Prospect Park Alliance, member (2017- present)

Prospect Park Track Club, member (2019-2020)

New York Road Runners, member (2011 to present)
Brooklyn Bar Association, Chair of Administrative Law Committee.
(9/2019-1/2021)

13. Have you ever been a candidate for and/or held a public office (elected, non-elected, or appointed)? If so, indicate whether any campaign has any outstanding debt, the amount, and whether you are personally liable for that debt.

No

14. List all memberships and offices held with and services rendered to, whether compensated or not, any political party or election committee within the past ten years. If you have held a paid position or served in a formal or official advisory position (whether compensated or not) in a political campaign within the past ten years, identify the particulars of the campaign, including the candidate, year of the campaign, and your title and responsibilities.

Not Applicable

15. Itemize all political contributions to any individual, campaign organization, political party, political action committee, or similar entity of \$200 or more for the past ten years.

Please see Attachment B. Response is the result of electronic searches (e.g., FEC.gov) and reflect the best of my recollection. Should any additional contributions be identified, I will promptly let the Committee know.

16. List all scholarships, fellowships, honorary degrees, honorary society memberships, military medals, and any other special recognition for outstanding service or achievements.

- a. NYU Visiting Scholar, Wagner School of Public Policy, Rudin Center for Transportation Policy
- b. 2018-Newsmaker of the Year: Crain's New York Business
- c. 2020-100 People Transforming Business: Business Insider

17. Please list each book, article, column, Internet blog posting, or other publication you have authored, individually or with others. Include a link

to each publication when possible. Also list any speeches that you have given on topics relevant to the position for which you have been nominated. Do not attach copies of these publications unless otherwise instructed.

Publications

Please see below for the most up-to-date list of publications I have been able to compile – to the best of my ability. If additional publications are identified following the submission of this questionnaire, I will promptly let the Committee know.

Transportation During Coronavirus in NYC:

<https://wagner.nyu.edu/impact/research/publications/transportation-during-coronavirus-nyc>

E-Hail Regulation in Global Cities:

<https://wagner.nyu.edu/impact/research/publications/e-hail-regulation-global-cities>

Bye Bye Parking, Hello Progress, NY Daily News Oped:

<https://www.nydailynews.com/opinion/ny-oped-parking-and-progress-20200804-m4h27ynonrevdetc7yijbo6jru-story.html>

End of Tenure Remarks, Medium:

<https://medium.com/@NYCTLCTLC/end-of-tenure-remarks-from-meera-joshi-the-outgoing-chair-of-the-new-york-city-taxi-and-limousine-a414eb3bd7f5>

What Makes a City Smart, Medium:

<https://medium.com/@NYCTLCTLC/what-makes-a-city-street-smart-23496d92f60d>

Taxis: Yellow, Green and Black: Competition and Evolution:

<https://www.citylandnyc.org/taxis-yellow-green-and-black-competition-evolution/#more-23118>

What's the Data Point:

<https://www.gothamgazette.com/city/8507-what-s-the-data-point-125-323-with-former-taxi-commissioner-meera-joshi>

The Gig Podcast: Episode Two, Interview
<https://thegigpodcast.com/>

Speeches

Please see Attachment C for the most up-to-date list of speeches and non-congressional hearings I have been able to compile to the best of my ability. If additional speeches or remarks are identified following the submission of this questionnaire, I will promptly let the Committee know.

18. List digital platforms (including social media and other digital content sites) on which you currently or have formerly operated an account, regardless of whether or not the account was held in your name or an alias. Include the name of an “alias” or “handle” you have used on each of the named platforms. Indicate whether the account is active, deleted, or dormant. Include a link to each account if possible.

Inactive Instagram account: [instagram.com/mjoshi919/](https://www.instagram.com/mjoshi919/)
LinkedIn Account <https://www.linkedin.com/in/meeracjoshi/>

19. Please identify each instance in which you have testified orally or in writing before Congress in a governmental or non-governmental capacity and specify the date and subject matter of each testimony.

None

20. Given the current mission, major programs, and major operational objectives of the department/agency to which you have been nominated, what in your background or employment experience do you believe affirmatively qualifies you for appointment to the position for which you have been nominated, and why do you wish to serve in that position?

The primary mission of the Federal Motor Carrier Safety Administration (FMCSA) is to reduce crashes, injuries and fatalities involving large trucks and buses. My professional expertise and personal commitment to public safety and public service, with a focus on transportation, provide the broad and solid foundation necessary, if confirmed, to lead the FMCSA as Administrator.

I am an experienced transportation leader. For over seven years I have worked in the high-volume transportation sector, as General Counsel and then as CEO and Chair of the New York City Taxi and Limousine Commission (TLC). In that role, and relevant to leading the FMCSA, I focused on prioritizing safety through policymaking, education, training, implementing licensing standards and enforcement. I oversaw the uniform and effective investigation and prosecution of unsafe drivers and operators and worked closely with a broad range of industry stakeholders, drivers, large and small operators, tech companies as well as safety and labor advocates to develop balanced policy reflecting industry diversity and raising safety and accountability standards. I am well versed in the regulatory and rulemaking process, including the vital importance of information gathering and public input.

I have over 16 years of experience as a government executive. Most recently, as CEO and Chair of the TLC, I managed a 600-person agency, which like FMCSA, includes licensing, field enforcement, and rulemaking components. I managed an annual budget of over \$65 million, achieving cost savings while improving work product and standards. I have successfully managed a diverse workforce, increasing workplace morale and unity.

In addition to my transportation experience, I served for over 16 years in oversight capacities, monitoring the compliance of vast public facing services. For six years, I was an executive manager in the New York City Department of Investigations Correctional Services Unit, initially as Deputy Inspector General and then promoted to Inspector General. In these roles, I was responsible for oversight of the work force of the nation's largest jail, investigating complaints of corruption, criminality and the misuse of public funds. For three years, as First Deputy Executive Director of NYC's Civilian Complaint Review Board, I was responsible for oversight of investigation of civilian complaints of the nation's largest police force.

I am honored to be nominated by President Biden to be part of Secretary Pete Buttigieg's leadership team at USDOT. I truly believe my deep commitment to accountability and safety, my expertise in the transportation sector and my proven executive operational ability have prepared me, if confirmed, for the role of Administrator of the FMCSA.

21. What do you believe are your responsibilities, if confirmed, to ensure that the department/agency has proper management and accounting controls, and what experience do you have in managing a large organization?

It is a core duty of the FMCSA Administrator to ensure fiscal, operational and management controls are in place. As a former Inspector General, I have a deep appreciation for the need for internal controls as well as for the role and the ability of outside investigations and oversight to improve agency operations. I have worked both inside and outside of organizations to ensure that appropriate operational checks and balances are in place and are being utilized. As described above, I am experienced in managing large and complex organizations with a diverse workforce, including preparing and executing budgets and creating operational efficiencies when demands grow but budgets don't.

22. What do you believe to be the top three challenges facing the department/agency, and why?

The agency's top challenge and primary mission is safety. The Agency must reduce the number of fatalities involving commercial motor vehicles to make our roads safer for drivers of CMV and all road users. Since 2009 the number of CMV involved road fatalities has steadily increased, rising over 40% since 2010. Each of these are individual lives lost, families torn apart.

The agency has a critical role in forging safety partnerships with state and local government and organizations to amplify our safety enforcement, messaging and training; modernizing inspection capabilities and ensuring the current and electronic exchange of vital safety information. Adequate financial and oversight support for these programs is integral to FMCSA's success.

FMCSA must ensure that the agency's technology, staffing and regulatory changes keep pace with the rapidly changing commercial motor vehicle landscape. Advancing FMCSA's internal technology is critical. How the agency interfaces with the industry as well as our grant partners and states is increasingly dependent on the fast and accurate exchange of information. FMCSA's on-the-ground enforcement requires

adequate staffing and strategic placement of this staff. Additionally, the agency's regulatory agenda must reflect technological changes in the commercial motor vehicle world.

B. POTENTIAL CONFLICTS OF INTEREST

1. Describe all financial arrangements, deferred compensation agreements, and other continuing dealings with business associates, clients, or customers. Please include information related to retirement accounts.

My arrangements are fully described in Part 3 of my Public Financial Disclosure Report.

2. Do you have any commitments or agreements, formal or informal, to maintain employment, affiliation, or practice with any business, association or other organization during your appointment? If so, please explain.

No

3. Indicate any investments, obligations, liabilities, or other relationships which could involve potential conflicts of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

In connection with the nomination process, I have consulted with the Office of the Government Ethics and the Department of Transportation's Designated Agency Ethics Official to identify potential conflicts of interest. Any potential conflicts of interest will be resolved in accordance with the terms of the ethics agreement I have entered into with DOT's Designated Agency Ethics Official and that has been provided to this Committee. I am not aware of any other potential conflicts of interest.

4. Describe any business relationship, dealing, or financial transaction which you have had during the last ten years, whether for yourself, on behalf of a client, or acting as an agent, that could in any way constitute or result in a possible conflict of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

In connection with the nomination process, I have consulted with the Office of the Government Ethics and the Department of Transportation's Designated Agency Ethics Official to identify potential conflicts of interest. Any potential conflicts of interest will be resolved in accordance with the terms of the ethics agreement I have entered into with DOT's Designated Agency Ethics Official and that has been provided to this Committee. I am not aware of any other potential conflicts of interest.

5. Identify any other potential conflicts of interest, and explain how you will resolve each potential conflict of interest.

In connection with the nomination process, I have consulted with the Office of the Government Ethics and the Department of Transportation's Designated Agency Ethics Official to identify potential conflicts of interest. Any potential conflicts of interest will be resolved in accordance with the terms of the ethics agreement I have entered into with DOT's Designated Agency Ethics Official and that has been provided to this Committee. I am not aware of any other potential conflicts of interest.

6. Describe any activity during the past ten years, including the names of clients represented, in which you have been engaged for the purpose of directly or indirectly influencing the passage, defeat, or modification of any legislation or affecting the administration and execution of law or public policy.

During my tenure as Chair and CEO of the NYC Taxi and Limousine Commission, I have been involved in legislative and public policy issues at the local and State level on behalf of my agency and mayoral administration. In my capacity as a consultant I was retained by the Law Department of the City of Seattle to assist in the drafting of legislation to establish a minimum pay standard for rideshare drivers.

C. LEGAL MATTERS

1. Have you ever been disciplined or cited for a breach of ethics, professional misconduct, or retaliation by, or been the subject of a complaint to, any court, administrative agency, the Office of Special

Counsel, professional association, disciplinary committee, or other professional group?

No. Please see, however, response to question 3 on lawsuits in which I have been named in my official capacity.

- a. If yes:
- b. Provide the name of agency, association, committee, or group;
- c. Provide the date the citation, disciplinary action, complaint, or personnel action was issued or initiated;
- d. Describe the citation, disciplinary action, complaint, or personnel action;
- e. Provide the results of the citation, disciplinary action, complaint, or personnel action.

2. Have you ever been investigated, arrested, charged, or held by any Federal, State, or other law enforcement authority of any Federal, State, county, or municipal entity, other than for a minor traffic offense? If so, please explain.

No

3. Have you or any business or nonprofit of which you are or were an officer ever been involved as a party in an administrative agency proceeding, criminal proceeding, or civil litigation? If so, please explain.

As CEO and Chair of the NYC taxi and Limousine Commission, I have been named in several lawsuits in my official capacity. Please see Attachment D for the most up-to-date list as compiled by the NYC Law Department, which handles these cases on behalf of NYC officials. If additional lawsuits are identified following submission of this questionnaire, I will promptly let the Committee know.

4. Have you ever been convicted (including pleas of guilty or *nolo contendere*) of any criminal violation other than a minor traffic offense? If so, please explain.

No

5. Have you ever been accused, formally or informally, of sexual harassment or discrimination on the basis of sex, race, religion, or any other basis? If so, please explain.

No. However, please see Attachment D for a list of lawsuits in my official capacity some of which may contain allegations that policy or agency determinations resulted in unequal treatment.

6. Please advise the Committee of any additional information, favorable or unfavorable, which you feel should be disclosed in connection with your nomination.
 - a. None

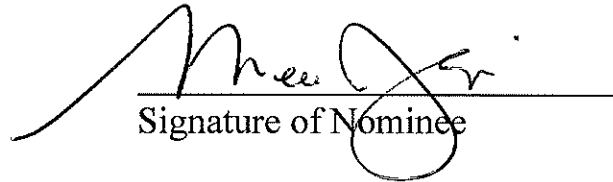
D. RELATIONSHIP WITH COMMITTEE

1. Will you ensure that your department/agency complies with deadlines for information set by congressional committees, and that your department/agency endeavors to timely comply with requests for information from individual Members of Congress, including requests from members in the minority?
 - a. Yes
2. Will you ensure that your department/agency does whatever it can to protect congressional witnesses and whistle blowers from reprisal for their testimony and disclosures?
 - a. Yes.
3. Will you cooperate in providing the Committee with requested witnesses, including technical experts and career employees, with firsthand knowledge of matters of interest to the Committee?
 - a. Yes.
4. Are you willing to appear and testify before any duly constituted committee of the Congress on such occasions as you may be reasonably requested to do so?
 - a. Yes.

(Nominee is to include this signed affidavit along with answers to the above questions.)

F. AFFIDAVIT

Meera Joshi being duly sworn, hereby states that he/she has read and signed the foregoing Statement on Biographical and Financial Information and that the information provided therein is, to the best of his/her knowledge, current, accurate, and complete.


Signature of Nominee

Subscribed and sworn before me this 1st day of July, 2021.


Notary Public

SAJID HATEL
NOTARY PUBLIC
STATE OF NEW YORK
No. 01948918967
Qualified in El Paso County
My Commission Expires
February 03, 2023

Attachment A

MEERA JOSHI
meera.joshi@dot.gov

EXPERIENCE

USDOT FEDERAL MOTOR CARRIER SAFETY ADMINISTRATION, Washington, DC 1/2021-present
Deputy Administrator

- Lead USDOT Federal Motor Carrier Safety Administration (FMCSA) charged with setting and enforcing safety standards for businesses operating large trucks and buses in interstate commerce, including vehicle and driver standards.
- Ensure that all aspects of FMCSA operations support agency mission of reducing crashes, injuries and fatalities involving large trucks and buses.
- Oversee daily operations of over 1200-person agency with annual budget of over \$700 million.
- Through targeted grants, foster partnerships with state law enforcement and licensing divisions to enforce FMCSA safety standards and provide safety training and education.
- Develop and monitor safety policy and regulations through comprehensive research and data analysis.

SAM SCHWARTZ TRANSPORTATION CONSULTANTS, New York, NY 2020 – 1/2021
Principal & General Manager New York

- Lead largest and flagship office of transportation consulting firm nationally recognized for solving the **industry's most** challenging problems; congestion pricing, public transit pivots in pandemic times, long term infrastructure savings to account for new work from home trends, and creating vital and unconventional open public space.
- Provide guidance and management on airport redevelopment while maintaining service, effective Vision Zero strategies for safer highways and streets and integrating new mobility options.

NYU ROBERT F. WAGNER GRADUATE SCHOOL OF PUBLIC SERVICE, New York, NY 2019 – 2020
Visiting Scholar - Rudin Center for Transportation

- Researched regulation, traffic management, data collection and analysis related to new mobility services in **major global cities as well as the integration of technology in municipalities' governance of these services.**

NEW YORK CITY TAXI AND LIMOUSINE COMMISSION, New York, NY 2011 – 2019
Chief Executive Officer and Commission Chair (2014 – 2019)

Appointed by NYC Mayor to lead 600-person agency and nine-member Commission with annual budget of over 65 million. Set and ensured compliance with regulatory framework that governs daily transportation of over one million people, performed in over 130,000 vehicles, ranging from taxis to Uber and Lyft, local car services and luxury limousines, driven by 200,000+ drivers -- the largest for-hire market in the nation. Previously served as agency General Counsel.

Regulatory & Policy Work

- Enacted novel regulatory framework to establish the highest levels of accountability among app-based car services, including Uber and Lyft. Mandated the submission of detailed trip records providing the City, policy makers and the public visibility into trip density and scarcity, vehicle utilization and overall use of shared City streets as well as social and economic impact of growing rideshare services.
- Developed novel policy to increase and protect driver income **after establishing that most of NYC's 80,000** app drivers made less than a livable wage.
- Ensured that new market entrants adhered to core consumer protections such as adequate insurance, price transparency, access for the disabled, and fingerprint background checks for all drivers.
- Passed the **nation's** first and most comprehensive accessibility mandate for popular app-based car services and **transformed nation's largest taxi fleet into nation's largest accessible taxi fleet.**
- Led nine-member commission to pass dozens of groundbreaking regulations to address novel issues arising out of **industry's** meteoric growth.

Safety & Enforcement Initiatives

- Addressed street safety goals of Vision Zero by changing for-hire driving culture through specialized **speeding enforcement, vehicle safety technology solutions, producing safety video from the victim's** perspective "[Drive Like Your Family Lives Here](#)" for TLC driver training, now used in safety training nationwide, and enacting data driven and enforceable limits on driving hours to combat fatigued driving.
- Strategic deployment of over 200 enforcement officers enforcing against illegal and unsafe activity.

- Rebuilt administrative unit charged with prosecution of field summons, consumer complaints and safety violations, resulting in 90% being upheld at hearing.
- Created Office of Inclusion to raise awareness about and curb the incidence of service refusals based on race, ethnicity, gender, sexual orientation and disability.
- Improved vehicle inspection efficiency to maintain wait times and standards in the face of a 75% increase in vehicle inspections volume.
- Overhauled outdated vehicle and driver standards governing over 300,000 licensees to accurately reflect vehicle advancements and to provide drivers with a broader range of income opportunities.

Operations & Technology

- Led organizational restructuring to improve overall agency alignment with mission involving a range of employment consequences from executive hiring and separations to broad union negotiations on pay and work conditions for hundreds of law enforcement officers.
- Modernized agency from paper to online licensing while simultaneously creating savings and keeping abreast of a 70% increase in demand for licenses.
- Instituted continuous technology and analytics improvements to ensure ability to host, keep secure and analyze one of **the City's largest data sets** -- billions of daily trip records.

Communication

- Face of the Commission, lead spokesperson and advocate on headline and politically complex issues at public meetings, panels, and on radio and TV.
- Ensured that public messaging and agency programs supported agency reputation for objective good governance.
- Communicated to over 300,000 licensees through easy to understand text and email messaging, social media and thoughtful design.

Deputy Commissioner Legal Affairs, General Counsel (2011 – 2014)

- Fostered creative and innovative legal solutions to novel issues while ensuring that all agency action was within charter mandated mission.
- Ensured compliance with Open Meetings Law for all aspect of Commission action/communication.
- Navigated myriad legal challenges successfully to improve for hire service in New York City. Led dozens of complex and high-profile negotiations resulting in landmark legislation and settlement agreements.
- Led all aspects of complex procurement processes including Requests for Proposals, vendor selection, multiparty contract negotiation and execution.
- Developed 30+ regulatory solutions to problems that streamlined service to public, including dispatch system for disabled passengers, overhaul of in taxi payment system and outer borough taxi service.

NEW YORK CITY CIVILIAN COMPLAINT REVIEW BOARD, New York, NY

2008 – 2011

First Deputy Executive Director

- Streamlined investigative process of 130-person unit annually conducting over 7,000 investigations of police misconduct; reduced case completion time by more than a month and increased prosecution rate by 35%.
- Developed solutions for critical issues in police misconduct cases, including stop and frisk.
- Oversaw negotiations with the NYPD for successful creation of independent prosecution unit, permanently expanding **the agency's jurisdiction**.

NEW YORK CITY DEPARTMENT OF INVESTIGATION, New York, NY

2002 – 2008

Inspector General / First Deputy, Correctional Services Unit

- Supervised timely and thorough investigation of 3,000+ allegations received per year of alleged criminality and corruption in the Departments of Correction, Probation, Juvenile Justice and Taxi and Limousine Commission.
- Led over 30 cases to state and federal criminal conviction of city employees and vendors for crimes including inmate assault, drug smuggling, conspiracy, bribery and fraud, **including one of the first "Program"** prosecutions.
- Implemented policy for oversight agencies to curtail instances of corruption and excessive waste.

MORVILLO, ABRAMOWITZ, GRAND, IASON & ANELLO, P.C., New York, NY

2000 – 2002

Associate

- Handled all aspects of criminal and civil litigation for clients facing allegations of securities fraud and federal crimes including, investigation, depositions, responding to subpoenas, motion practice, trial preparation, sentencing and plea negotiations.

LATHAM & WATKINS, New York, NY

1996 – 2000

Associate

- Practiced complex multistate civil litigation. Managed client relations, discovery, depositions, trial preparations and settlement negotiations.

US DISTRICT COURT FOR THE EASTERN DISTRICT OF PENNSYLVANIA, Philadelphia, PA

1997

The Honorable Ronald L. Buckwalter, *Law Clerk*

- **Drafted judicial opinions for judge's civil caseload and received permanent clerkship offer.**

THIRD CIRCUIT COURT OF APPEALS - OFFICE OF THE STAFF ATTORNEY, Philadelphia, PA

1995

Staff Attorney

- Drafted Court of Appeals decisions on **pro se** constitutional claims and for individual circuit court judge

EDUCATION

THE UNIVERSITY OF PENNSYLVANIA LAW SCHOOL, Philadelphia, PA

J.D., 1995

- **Activities:** Penn Legal Assistance Clinic, Philadelphia Law Forum, Morris Fellow Mentor

Admitted: New York State, October 1996.

THE UNIVERSITY OF PENNSYLVANIA, Philadelphia, PA

B.A., Sociology, **cum laude**, 1992

- Honors Degree Recipient: Senior Project - Community Policing through Ministrations; Alpha Kappa Delta International Sociology Award

ADDITIONAL INFORMATION

- **Recognition:**
 - 2020: 100 PEOPLE TRANSFORMING BUSINESS IN NORTH AMERICA – BUSINESS INSIDER: Recognized in 2020 as one of ten people in North America transforming the supply chain industry through use of data for policy making and city planning.
 - 2018: NEWSMAKER OF THE YEAR - **CRAIN'S NEW YORK BUSINESS:** Named 2018 New York Newsmaker for setting national standard of regulation over app-based transportation companies.
- **Publications**
 - TRANSPORTATION DURING CORONAVIRUS IN NEW YORK CITY, July 2020, Sam Schwartz Transportation Consultants and NYU Rudin Center for Transportation Policy
 - EHAIL REGULATION IN GLOBAL MARKETS, November 2019, NYU Rudin Center for Transportation Policy
- **Leadership:**

Member of Advisory Council, Remix New York, NY: 2020 – 1/2021

Advise on software solutions for municipalities and government agencies using scooter, bike and app-based car service trip data to develop informed policy for improving transportation access, traffic management, safety and ensuring consumer and driver protections.