

Instructions for the nominees: The Senate Committee on Commerce, Science, and Transportation asks you to provide typed answers to each of the following questions. It is requested that the nominee type the question in full before each response. Do not leave any questions blank. Type "None" or "Not Applicable" if a question does not apply to the nominee. Return printed answers to Committee. Begin each section (i.e., "A", "B", etc.) on a new sheet of paper.

A. BIOGRAPHICAL INFORMATION AND QUALIFICATIONS

1. Name (Include any former names or nicknames used):

Marie Therese Dominguez
Nickname: Toi

2. Position to which nominated:

Administrator, Pipeline and Hazardous Materials Safety Administration
(PHMSA)

3. Date of Nomination:

June 2, 2015

4. Address (List current place of residence and office addresses):

Residence:
Arlington, VA 22206

Office:
1200 New Jersey Ave, SE
Washington, DC 20590

5. Date and Place of Birth:

El Paso, Texas
December 29, 1965

6. Provide the name, position, and place of employment for your spouse (if married) and the names and ages of your children (including stepchildren and children by a previous marriage).

Not Applicable.

7. List all college and graduate degrees. Provide year and school attended.

Smith College, B.A (1987)

Villanova University School of Law, J.D. (1992)

8. List all post-undergraduate employment, and highlight all management-level jobs held and any non-managerial jobs that relate to the position for which you are nominated.

Management-Level Positions:

- Deputy Administrator
Pipeline and Hazardous Materials Safety Administration (PHMSA)
(June 2015 – present)
- Principal Deputy Assistant Secretary of the Army for Civil Works
U.S. Department of Defense (USDOD), United States Army
(March 2000 – January 2001; July 2013 – June 2015)
- Vice President for Government Relations and Public Policy
United States Postal Service (USPS)
(June 2007 – June 2013)
- Partner
FieldWorks, LLC
(June 2004 – March 2007)
- Co-Owner and Partner
Llamame, LLC
(June 2004 – January 2008)
- Director of Human Capital and Performance
Resource Consultants, Inc.
(December 2001 – June 2004)

- Consultant
MTD Consulting
(March 2001 – December 2001; August 2006 – July 2007)
- Deputy Chief of Staff and Counsel
Federal Aviation Administration, U.S. Department of Transportation
(July 1998 – March 2000)
- Special Assistant to the President and Associate Director of
Presidential Personnel
The White House
(April 1997 – July 1998)

Non-Management Positions:

- Special Assistant
National Transportation Safety Board
(May 1996 – April 1997)
- Intergovernmental Relations Officer
Office of the Secretary, U.S. Department of Transportation
(July 1993 – August 1994)
- Deputy Associate Director, Office of Presidential Personnel
The White House
(August 1994 – May 1996)
- Regulatory Policy Analyst and Project Administrator
Science Applications International Corporation (SAIC)
(August 1987 – August 1989)

9. Attach a copy of your resume.

Attached.

10. List any advisory, consultative, honorary, or other part-time service or positions with Federal, State, or local governments, other than those listed above, within the last ten years.

- Department of Defense Representative, White House Initiative on Educational Excellence for Hispanics (2013 – present)
- Member, Arlington County Transit Advisory Commission (2004 – 2008)

11. List all positions held as an officer, director, trustee, partner, proprietor, agent, representative, or consultant of any corporation, company, firm, partnership, or other business, enterprise, educational, or other institution within the last ten years.

- Board Member, Democracia USA (2010 - 2011)
- Representative and Committee Volunteer, Smith Club of Washington. *Committees through the years included program, admissions, and book award.* (1987 - 2009)
- Co-Owner and Partner, Llamame, LLC (June 2004 - January 2008)
- Consultant, MTD Consulting (March 2001 - December 2001; August 2006 - July 2007)
- Partner, Fieldworks, LLC (June 1994 - March 2007)

12. Please list each membership you have had during the past ten years or currently hold with any civic, social, charitable, educational, political, professional, fraternal, benevolent or religious organization, private club, or other membership organization. Include dates of membership and any positions you have held with any organization. Please note whether any such club or organization restricts membership on the basis of sex, race, color, religion, national origin, age, or handicap.

- Member, Belizean Grove /Tara (2012 – June 2015)*
- Member, 116 Club (2006 – present)
- Member, Maryland State Bar (1992 – present)
- Member, Maryland State Bar Association (1992 – present)
- Member, Smith Club of Washington (1987 – present)

**This is a professional organization in which membership is limited to women.*

13. Have you ever been a candidate for and/or held a public office (elected, non-elected, or appointed)? If so, indicate whether any campaign has any

outstanding debt, the amount, and whether you are personally liable for that debt.

No.

14. Itemize all political contributions to any individual, campaign organization, political party, political action committee, or similar entity of \$500 or more for the past ten years. Also list all offices you have held with, and services rendered to, a state or national political party or election committee during the same period.

| <u>Entity</u> | <u>Date</u> | <u>Amount</u> |
|-------------------------------|-------------|---------------|
| Richardson for President | 01/08/2008 | \$500.00 |
| Friends of Hillary | 05/13/2007 | \$500.00 |
| Hillary Clinton for President | 03/21/2007 | \$1000.00 |
| Friends of Mark Warner | 11/04/2008 | \$500.00 |

Rendered Services:

Field Consultant, Democratic Congressional Campaign Committee (2006)

Senior Advisor, Forward Together PAC (2006)

15. List all scholarships, fellowships, honorary degrees, honorary society memberships, military medals, and any other special recognition for outstanding service or achievements.

- Keynote Speaker, Annual LATINA Symposium, Latina Style Magazine (2014; 2011)
- Top 25 Executive, Hispanic Business Magazine's "2010 Corporate Elite" (2010)
- Recipient, Postal Board of Governors Award (2009)
- Recipient, Herman Mitchell Schwartz Award for the most significant contribution to the achievement of equality of opportunity and treatment of women in the legal community, Villanova University Law School (1992)
- Outstanding Honorary Law Student, National Association of Women Lawyers (1992)
- Recipient, Martin Luther King, Jr. Scholarship, Pennsylvania Legal Services (1992)

- Chair, Villanova University Law School Honor Board (1992)

16. Please list each book, article, column, or publication you have authored, individually or with others. Also list any speeches that you have given on topics relevant to the position for which you have been nominated. Do not attach copies of these publications unless otherwise instructed.

Not Applicable.

17. Please identify each instance in which you have testified orally or in writing before Congress in a governmental or non-governmental capacity and specify the date and subject matter of each testimony.

Not Applicable.

18. Given the current mission, major programs, and major operational objectives of the department/agency to which you have been nominated, what in your background or employment experience do you believe affirmatively qualifies you for appointment to the position for which you have been nominated, and why do you wish to serve in that position?

Over the course of my 16 years in public service, I have held positions of increasing responsibility in agencies focused on logistics, transportation, and infrastructure, each with significant operations, regulatory and oversight responsibilities. I have worked on policy issues at safety-focused agencies to include the NTSB and the FAA. I began my professional career at the U.S. Department of Transportation, working with state and local leaders, and industry groups on the implementation of the first Intermodal Surface Transportation and Efficiency Act.

For the last decade, I have served as an executive and senior leader at the United States Postal Service and the Department of Defense, Army Civil Works. I know the public policy, administrative, regulatory and legislative processes and how to effectuate positive change in the public sector. I have worked effectively with stakeholders to include Congress, the Executive Branch, industry, labor and non-profits to develop legislative and policy solutions to difficult problems.

As an executive, I have led organizations through significant organizational change required as a result of various factors – from the

aftermath of 9/11 to the economic downturn. I have assessed, developed policy and legislative solutions and implemented program and operational changes for federal agencies, including working to restructure the Postal Service, to reorganizing family support services for Army Guard and Reserve family programs, post-9/11.

Clear and effective communication and transparency with employees and all partners is critical to success in achieving organizational change. I am a proven leader, capable of effectively managing people and financial resources to develop and implement solutions.

My career has been dedicated to public service. Americans count on their government to keep them safe. If confirmed to serve as PHMSA Administrator, I would bring my experience leading change to PHMSA and develop and implement policy that will enhance safety in the transportation of hazardous materials.

19. What do you believe are your responsibilities, if confirmed, to ensure that the department/agency has proper management and accounting controls, and what experience do you have in managing a large organization?

If confirmed as Administrator, my responsibility would be to lead PHMSA in carrying out its mission of protecting people and the environment from the risks of hazardous materials transportation, while providing accountability and transparency of federal taxpayer resources.

Over the course of my career, I have managed people and budgets for various Federal agencies. In my position as Principal Deputy Assistant Secretary of the Army for Civil Works, my responsibilities included working with the Assistant Secretary to establish policy direction and provide supervision for the Department of the Army Civil Works program. Specifically, this included providing policy, budget (\$5B annual appropriation) and performance oversight of the 35,000 person U.S. Army Corps of Engineer programs and budget.

As Vice President for Government Relations and Public Policy at the United States Postal Service, I managed two large divisions, both Government Relations (47 people) and Stamp Services components (147

people) and a budget of \$80 million, generating over \$500 million in annual revenue.

20. What do you believe to be the top three challenges facing the department/agency, and why?

The primary challenge is to achieve the goals and mission of the agency to safely transport hazardous materials, with no resulting harm. This must be achieved by developing and implementing national policy, setting and enforcing standards, educating all stakeholders, conducting research to prevent incidents and preparing the public and first responders to reduce consequences if an incident occurs.

In today's evolving transportation and energy landscape, with the increased movement of crude by rail and pipeline, new and aging infrastructure, and evolving technology - preventing and mitigating risk are primary to PHMSA's goals and objectives. To address these issues and advance the agency forward, the following challenges need to be addressed:

- Determine if the structure and functions of the agency are organized to optimize all resources, improve efficiency, enhance safety and drive innovation
 - Hire and train personnel that have been provided by Congress
 - Improve data collection and analysis to better inform risk management, decision-making and operations
 - Assess agency legal authorities in order to develop enhanced enforcement capabilities

- Address legislative requirements and safety recommendations
 - Work to complete Congressional requirements mandated in Pipeline Safety Act 2011 and MAP-21 to include rulemakings
 - Engage with Congress and stakeholders to ensure reauthorization of the Pipeline Safety Act and of hazardous materials authorities through the surface transportation bill
 - Address outstanding safety recommendations, including those from NTSB, GAO, and the Office of the Inspector General

- Improve communication and transparency
 - Improve partnerships with state and local governments, the industry and other key stakeholders to include the Congress
 - Engage key communities in the development and implementation of rules and policies

B. POTENTIAL CONFLICTS OF INTEREST

1. Describe all financial arrangements, deferred compensation agreements, and other continuing dealings with business associates, clients, or customers. Please include information related to retirement accounts.

None.

2. Do you have any commitments or agreements, formal or informal, to maintain employment, affiliation, or practice with any business, association or other organization during your appointment? If so, please explain.

No.

3. Indicate any investments, obligations, liabilities, or other relationships which could involve potential conflicts of interest in the position to which you have been nominated.

In connection with the nomination process, I have consulted with the Office of Government Ethics and the Department of Transportation's Designated Agency Ethics Official to identify any potential conflicts of interest. Any potential conflicts of interest will be resolved in accordance with the terms of an ethics agreement that I have entered into with DOT's Designated Agency Ethics Official and that has been provided to this Committee. I am not aware of any other potential conflicts of interest.

4. Describe any business relationship, dealing, or financial transaction which you have had during the last ten years, whether for yourself, on behalf of a client, or acting as an agent, that could in any way constitute or result in a possible conflict of interest in the position to which you have been nominated.

In connection with the nomination process, I have consulted with the Office of Government Ethics and the Department of Transportation's Designated Agency Ethics Official to identify any potential conflicts of interest. Any potential conflicts of interest will be resolved in accordance with the terms of an ethics agreement that I have entered into with DOT's Designated Agency Ethics Official and that has been provided to this Committee. I am not aware of any other potential conflicts of interest.

5. Describe any activity during the past ten years in which you have been engaged for the purpose of directly or indirectly influencing the passage, defeat, or modification of any legislation or affecting the administration and execution of law or public policy.

In my years with the U.S. Post Office, I managed the legislative and public policy objectives of the organization before the Congress. Significant policy matters at the time centered on legislation concerning postal reform efforts.

6. Explain how you will resolve any potential conflict of interest, including any that may be disclosed by your responses to the above items.

In connection with the nomination process, I have consulted with the Office of Government Ethics and the Department of Transportation's Designated Agency Ethics Official to identify any potential conflicts of interest. Any potential conflicts of interest will be resolved in accordance with the terms of an ethics agreement that I have entered into with DOT's Designated Agency Ethics Official and that has been provided to this Committee. I am not aware of any other potential conflicts of interest.

C. LEGAL MATTERS

1. Have you ever been disciplined or cited for a breach of ethics, professional misconduct, or retaliation by, or been the subject of a complaint to, any court, administrative agency, the Office of Special Counsel, professional association, disciplinary committee, or other professional group? If yes:
 - a. Provide the name of agency, association, committee, or group;
 - b. Provide the date the citation, disciplinary action, complaint, or personnel action was issued or initiated;
 - c. Describe the citation, disciplinary action, complaint, or personnel action;
 - d. Provide the results of the citation, disciplinary action, complaint, or personnel action.

No.

2. Have you ever been investigated, arrested, charged, or held by any Federal, State, or other law enforcement authority of any Federal, State, county, or municipal entity, other than for a minor traffic offense? If so, please explain.

No.

3. Have you or any business or nonprofit of which you are or were an officer ever been involved as a party in an administrative agency proceeding, criminal proceeding, or civil litigation? If so, please explain.

Not to my knowledge.

4. Have you ever been convicted (including pleas of guilty or *nolo contendere*) of any criminal violation other than a minor traffic offense? If so, please explain.

No.

5. Have you ever been accused, formally or informally, of sexual harassment or discrimination on the basis of sex, race, religion, or any other basis? If so, please explain.

No.

6. Please advise the Committee of any additional information, favorable or unfavorable, which you feel should be disclosed in connection with your nomination.

None.

D. RELATIONSHIP WITH COMMITTEE

1. Will you ensure that your department/agency complies with deadlines for information set by congressional committees?

Yes.

2. Will you ensure that your department/agency does whatever it can to protect congressional witnesses and whistle blowers from reprisal for their testimony and disclosures?

Yes.

3. Will you cooperate in providing the Committee with requested witnesses, including technical experts and career employees, with firsthand knowledge of matters of interest to the Committee?

Yes.

4. Are you willing to appear and testify before any duly constituted committee of the Congress on such occasions as you may be reasonably requested to do so?

Yes.

(Nominee is to include this signed affidavit along with answers to the above questions.)

F. Affidavit

Marie Therese Dominguez, being duly sworn, hereby states that he/she has read and signed the foregoing Statement on Biographical and Financial Information and that the information provided therein is, to the best of his/her knowledge, current, accurate, and complete.

Marie Therese Dominguez
Signature of Nominee

District of Columbia SS

Subscribed and sworn before me this 1 day of July, 2015.

District of Columbia

[Signature]
Notary Public

My commission expires on March 14, 2019

