

Senate Commerce Committee Nominee Questionnaire, 119th Congress

Instructions for the nominees: The Senate Committee on Commerce, Science, and Transportation (the “Committee”) requests that you provide typed answers to each of the following questions. Do not leave any questions blank. Type “None” or “Not Applicable” if a question does not apply to you. Begin each section (*i.e.*, “A”, “B”, etc.) on a new sheet of paper. Electronically submit your completed questionnaire to the Committee in PDF format and ensure that sections A through E of the completed questionnaire are in a text searchable format and that any hyperlinks are active and can be clicked. Section F may be scanned for electronic submission and need not be searchable.

Incomplete questionnaires may delay the nomination process.

A. BIOGRAPHICAL INFORMATION AND QUALIFICATIONS

1. Name (Include any former names or nicknames used):

- **Trent Michael Morse**

2. Position to which nominated:

- **Member of the Board of Directors of the Metropolitan Washington Airports**
Authority for a term expiring May 30, 2030, vice Sean Burton.

3. Date of Nomination:

- **09/03/2025**

4. Address (List current place of residence and office addresses):

- [REDACTED]

5. Date and Place of Birth:

- [REDACTED]

6. Provide the name, position, and place of employment for your spouse (if married) or domestic partner, and the names and ages of your children (including stepchildren and children by a previous marriage).

- **Sean Donahue (Domestic Partner), General Counsel, Environmental Protection Agency**
7. List all college and graduate schools attended, whether or not you were granted a degree by the institution. Provide the name of the institution, the dates attended, the degree received, and the date of the degree.
- **B.S., International Affairs and Political Science, Florida State University (2009–2011)**
 - **J.D., Florida State University College of Law (2014–2017)**
8. List all post-undergraduate employment, including the job title, name of employer, and inclusive dates of employment, and highlight all management-level jobs held and any non-managerial jobs that relate to the position for which you are nominated.
- **External Affairs, Executive Office of Rick Scott (2011–2012)**
 - **Director of Operations, Richard Clark for Congress (2012)**
 - **Advance Representative, Mitt Romney for President (2012)**
 - **Public Affairs, JAX Chamber (2013–2014)**
 - **Director of Public Affairs, Healthy Schools LLC (2014)**
 - **Corporate Development Associate, Florida East Coast Industries (2015–2016)**
 - **Senior Advance Representative, Trump/Pence for President & 58th Inaugural Committee (2016–2017)**
 - **Senior Law Clerk, Florida Department of Transportation (2017)**
 - **Special Assistant, United States Department of Transportation, (2017–2018)**
 - **Senior Policy Advisor, United States Department of Housing and Urban Development (2018)**
 - **White House Liaison, United States Department of Health and Human Services (2018–2019)**
 - **Senior Associate, Ballard Partners (2020–2022)**
 - **President, Jacksonville Host Committee (2020)**
 - **Campaign Manager, Tudor Dixon for Governor (2022)**
 - **Senior Vice President, Mercury Public Affairs (2023)**
 - **Chief of External Affairs and GOP Outreach, Republican National Committee (2023–2024)**
 - **Deputy Director of Presidential Personnel and Deputy Assistant to the President, Executive Office of the President (2025)**

- **Managing Partner, Morse Strategies (2025–Present)**
- **Senior Strategic Advisor, Brownstein Hyatt Farber Schreck LLP (2025–Present)**

9. Attach a copy of your resume.

- **Attached #1**

10. List any advisory, consultative, honorary, or other part-time service or positions with Federal, State, or local governments, other than those listed above after 18 years of age.

- **Not Applicable**

11. List all positions held as an officer, director, trustee, partner, proprietor, agent, representative, or consultant of any corporation, company, firm, partnership, or other business, enterprise, educational, or other institution.

- **Owner, Morse Strategies, LLC;**
- **Owner, Nottingham & Partners LLC;**
- **Owner, Oliver & Company, LLC**

12. List all memberships you have had after 18 years of age or currently hold with any civic, social, charitable, educational, political, professional, fraternal, benevolent or religiously affiliated organization, private club, or other membership organization (You do not have to list your religious affiliation or membership in a religious house of worship or institution). Include dates of membership and any positions you have held with any organization. Please note whether any such club or organization restricts membership on the basis of sex, race, color, religion, national origin, age, or disability.

- **Phi Kappa Tau (Men’s Fraternity) (2009–2011)**
 - i. **Restricted to men**
- **The Buffalo Club (2023–2024)**
 - ii. **Not aware of any restrictions to membership**
- **Ned’s Club (2025–Present)**
 - iii. **Not aware of any restrictions to membership**
- **Board Member, U.S. Department of Transportation Advisory Board (2025–Present)**
 - iv. **No restrictions**

13. Have you ever been a candidate for and/or held a public office (elected, non-elected, or appointed)? If so, indicate whether any campaign has any outstanding debt, the amount, and whether you are personally liable for that debt.

- **Not Applicable**

14. List all memberships and offices held with and services rendered to, whether compensated or not, any political party or election committee within the past ten years. If you have held a paid position or served in a formal or official advisory position (whether compensated or not) in a political campaign within the past ten years, identify the particulars of the campaign, including the candidate, year of the campaign, and your title and responsibilities.

- **Senior Advance Representative, Trump Pence for President & 58th Inaugural Committee (2016–2017)**
- **Advisor, Lynda Blanchard for Governor (2022)**
- **Campaign Manager, Tudor Dixon for Governor (2022)**
- **Chief of External Affairs and GOP Outreach, Republican National Committee/ Trump Vance for President (2023–2024)**

15. Itemize all political contributions to any individual, campaign organization, political party, political action committee, or similar entity of \$200 or more for the past ten years.

- **08/18/2015, Jeb 2016, \$250.00**
- **07/31/2020, Donald J. Trump for President, \$375.00**
- **07/31/2020, Donald J. Trump for President, \$375.00**
- **07/31/2020, Donald J. Trump for President, \$375.00**
- **07/31/2020, Trump Make America Great Again Committee, \$500.00**
- **02/26/2021, Max Miller for Congress, \$500.00**
- **06/03/2022, Lynda Blanchard, \$2,487.49**
- **09/30/2025, Mowers for Congress, \$500.00**

16. List all scholarships, fellowships, honorary degrees, honorary society memberships, military medals, and any other special recognition for outstanding service or achievements.

- **Not Applicable**

17. List all books, articles, columns, letters to the editor, Internet blog postings, or other publications you have authored, individually or with others. Include a link to each publication when possible. If a link is not available, provide a digital copy of the publication when available.

- **Not Applicable**

18. List all speeches, panel discussions, and presentations (e.g., PowerPoint) that you have given on topics relevant to the position for which you have been nominated. Include a link to each publication when possible. If a link is not available, provide a digital copy of the speech or presentation when available.

- **Not Applicable**

19. List all public statements you have made during the past ten years, including statements in news articles and radio and podcasts and television appearances, which are on topics relevant to the position for which you have been nominated, including dates. Include a link to each statement when possible. If a link is not available, provide a digital copy of the statement when available.

- **Mike Mendenhall, [RNC host committee president: The convention is 'going to happen'](#), 07/22/2020**
- **Drew Wilson, [Personnel note: Trent Morse joins Mercury as SVP](#), 01/06/2023**
- **Caitlin Oprysko, [Senior WH aide first to decamp for K Street](#), 08/19/2025**

20. List all digital platforms (including social media and other digital content sites) on which you currently or have formerly operated an account, regardless of whether or not the account was held in your name or an alias. Include the full name of an “alias” or “handle”, including the complete URL and username with hyperlinks, you have used on each of the named platforms. Indicate whether the account is active, deleted, or dormant. Include a link to each account if possible.

- **[LinkedIn](#) (Active)**
- **[X](#) (Active)**

21. Please identify each instance in which you have testified orally or in writing before Congress in a governmental or non-governmental capacity and specify the date, committee, and subject matter of each testimony.

- **None**

22. Given the current mission, major programs, and major operational objectives of the department/agency/commission/corporation to which you have been nominated, what in your background or employment experience do you believe affirmatively qualifies you for appointment to the position for which you have been nominated, and why do you wish to serve in that position?

- **I am very honored to be President Donald J. Trump's nominee to be a member of the Board of Directors of the Metropolitan Washington Airports Authority (MWAA). I have extensive political and governmental experience, and recently served as Deputy Assistant to President Trump and Deputy Director of Presidential Personnel, where I worked closely to vet over 3,000 staffers for jobs in the administration. I am also one of twelve people serving on the U.S. Department of Transportation Advisory Board.**

23. What do you believe are your responsibilities, if confirmed, to ensure that the department/agency/commission/corporation has proper management and accounting controls, and what experience do you have in managing a large organization?

- **If confirmed, I work with my fellow board members, and the staff of MWAA to ensure that the authority is properly run, fiscally responsible, and positioned for the future. I have managed large staff in my prior positions both in government and outside of government.**

24. What do you believe to be the top three challenges facing the department/agency/commission/corporation, and why?

- **I believe that the top three challenges for MWAA are:**
 - 1. Continuing to improve consumer choice at DCA without changes to existing service.**
 - 2. Working with the FAA and DOT to ensure safety around DCA, while minimizing delays and cancellations for passengers.**
 - 3. Continuing growth at Washington Dulles with updated facilities/infrastructure.**

B. POTENTIAL CONFLICTS OF INTEREST

1. Describe all financial arrangements, deferred compensation agreements, and other continuing dealings with business associates, clients, or customers. Please include information related to retirement accounts, such as a 401(k) or pension plan.
 - **I am a lobbyist and currently represent American Airlines in front of Executive Branch.**
2. Do you have any commitments or agreements, formal or informal, to maintain employment, affiliation, or practice with any business, association, or other organization during your appointment? If so, please explain.
 - **I will continue to represent my clients through Morse Strategies, LLC.**
3. Indicate any investments, obligations, liabilities, or other relationships which could involve potential conflicts of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.
 - **I will recuse myself from any decisions that impact American Airlines.**
4. Describe any business relationship, dealing, or financial transaction which you have had during the last ten years, whether for yourself, on behalf of a client, or acting as an agent, that could in any way constitute or result in a possible conflict of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.
 - **Not Applicable**
5. Identify any other potential conflicts of interest and explain how you will resolve each potential conflict of interest.
 - **I will work through the agency ethics attorney and my counsel to ensure there are no conflicts of interest.**
6. Describe any activity during the past ten years, including the names of clients represented, in which you have been engaged for the purpose of directly or

indirectly influencing the passage, defeat, or modification of any legislation or affecting the administration and execution of law or public policy.

- **I have represented multiple clients in front of executive branch of the federal government:**
 - 1. Association of Dental Support Organizations**
 - 2. Atlantic Sapphire**
 - 3. Axonics**
 - 4. Caplin Family Offices**
 - 5. City of Winter Haven**
 - 6. Contura, Inc.**
 - 7. Curative Inc.**
 - 8. Foundation United**
 - 9. Freedom for All Americans**
 - 10. Martin County, Florida**
 - 11. MCI, LC**
 - 12. Millennium Physician Group**
 - 13. On Demand pharmaceuticals**
 - 14. Renew Financial**
 - 15. RocketVax Ag**
 - 16. Sanolyte, LLC**
 - 17. Swarm Inc.**
 - 18. Tampa General Hospital**

C. LEGAL MATTERS

1. Have you ever been disciplined or cited for a breach of ethics, professional misconduct, or retaliation by, or been the subject of a complaint to, any court, administrative agency, the Office of Special Counsel, an Inspector General, professional association, disciplinary committee, or other professional group?
 - **No**

If yes:

- a. Provide the name of the court, agency, association, committee, or group;
- b. Provide the date the citation, disciplinary action, complaint, or personnel action was issued or initiated;
- c. Describe the citation, disciplinary action, complaint, or personnel action;

- d. Provide the results of the citation, disciplinary action, complaint, or personnel action.
2. Have you ever been investigated, arrested, charged, or held by any Federal, State, or other law enforcement authority of any Federal, State, county, municipal, or foreign government entity, other than for a minor traffic offense? If so, please explain.
- **No**
3. Have you or any business or nonprofit of which you are or were an officer ever been involved as a party in an administrative agency proceeding, criminal proceeding, or civil litigation? If so, please explain.
- **No**
4. Have you ever been convicted (including pleas of guilty or *nolo contendere*) of any criminal violation other than a minor traffic offense? If so, please explain.
- **No**
5. Have you ever been accused, formally or informally, of sexual assault, sexual harassment, or discrimination on the basis of sex, race, religion, or any other basis? If so, please explain.
- **No**
6. Please advise the Committee of any additional information, favorable or unfavorable, which you feel should be disclosed in connection with your nomination.
- **Not Applicable**

D. RELATIONSHIP WITH COMMITTEE

1. Will you ensure that your department/agency/commission/corporation complies with deadlines for information set by congressional committees, and that your department/agency/commission/corporation endeavors to timely comply with requests for information from individual Members of Congress, including requests from members in the minority?

- **Yes**

2. Will you ensure that your department/agency/commission/corporation does whatever it can to protect congressional witnesses and whistleblowers from reprisal for their testimony and disclosures?

- **Yes**

3. Will you cooperate in providing the Committee with requested witnesses, including technical experts and career employees, with firsthand knowledge of matters of interest to the Committee?

- **Yes**

4. Are you willing to appear and testify before any duly constituted committee of the Congress on such occasions as you may be reasonably requested to do so?

- **Yes**

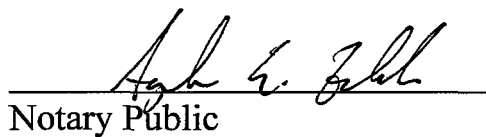
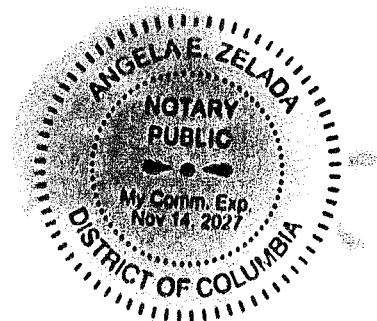
F. AFFIDAVIT

I, TRENT MORSE being duly sworn, hereby states that he/she has read and signed the foregoing Statement on Biographical and Financial Information and that the information provided therein is, to the best of his/her knowledge, current, accurate, and complete.



Signature of Nominee

Subscribed and sworn before me this 20th day of October 2025.


Notary Public

TRENT MICHAEL MORSE

GOVERNMENT AFFAIRS & CORPORATE STRATEGY

Seasoned and dynamic management professional with progressive years of background in leading government affairs as well as maintaining communication within state and federal governments. Demonstrate expertise in communicating messages to appropriate levels within the organization to ensure overall efficiency and goals achievement. Possess strong interpersonal skills with proven integrity to successfully operate in multicultural environment. Thrive in working both independently and in collaborative environment.

- Experienced in managing multiple priorities, crisis situations and of overcoming complex business challenges and assuming full responsibility in making high-stake decisions.
- Proven ability to work well with the department team, cross-functional workers, and external partners.

CORE COMPETENCIES

- | | |
|--|------------------------------|
| ▪ Community Relations and External Affairs | ▪ Stakeholder Management |
| ▪ Decision Making & Problem Solving | ▪ Regulatory Compliance |
| ▪ Performance Management | ▪ Leadership & Team Building |
| ▪ Cross-Functional Communication | ▪ Attention To Details |

PROFESSIONAL EXPERIENCE

EXECUTIVE OFFICE OF THE PRESIDENT, THE WHITE HOUSE

2025 – PRESENT

DEPUTY ASSISTANT TO THE PRESIDENT & DEPUTY DIRECTOR, OFFICE OF PRESIDENTIAL PERSONNEL

Lead the recruitment, vetting, and appointment of government officials across the executive branch, ensuring alignment with the administration's policy priorities and goals.

- Develop and manage relationships with key stakeholders including White House senior staff, cabinet officials, congressional leaders, and other external partners to facilitate personnel placements and policy implementation.
- Advise senior White House leadership and cabinet members on personnel strategies to enhance operational efficiency.
- Oversee the legislative sherpa operation for subcabinet and senior administration nominees, from recruitment and nomination to Senate confirmation.
- Develop and execute confirmation strategies, working closely with congressional, committee staff, and external advocates for nominees.

REPUBLICAN NATIONAL COMMITTEE, MILWAUKEE, WI/WEST PALM BEACH, FL

2023 – 2024

CHIEF OF EXTERNAL AFFAIRS & GOP OUTREACH

Primary representative and coordinator for all domestic and international external groups interested in participating in the 2024 Republican National Convention including elected officials.

- Serve as the primary representative for and coordinate the participation in the convention for all GOP national, state and local elected officials, NRSC, NRCC, RJC, RSLC, former RNC Chairman, and other GOP-affiliated groups.
- Coordinate two sanctioned international programs, specifically the Diplomatic Corps in conjunction with the State Department and conservative party members from other countries with the International Republican Institute and the International Democratic Union.
- Serve as the primary representative for all other organizations, companies or third-party groups.
- Execute all approved convention plans, volunteer programs and hospitality for all VIP guests, elected officials, the COA, Host Committee and special guests.

MERCURY PUBLIC AFFAIRS, WASHINGTON D.C.

2023

SENIOR VICE PRESIDENT

Develop and execute client public policy and regulatory strategies including outreach, messaging, and engagement with government officials and staff, third party stakeholders, and industry partners on specific, high priority initiatives.

- Manage a diverse client portfolio and work with C-suite executives on federal, state, and municipal legislative and regulatory issues.

- Monitor legislative and regulatory activities, oversee the implementation of policies that support organizational goals.

BALLARD PARTNERS, WASHINGTON D.C.

2020 – 2022

SENIOR ASSOCIATE

Develop and maintain relationships with state and federal government officials, industry peers, and others in furtherance of client goals.

- Identify and capitalize on policy and public affairs possibilities to expand client business.
- Develop and maintain effective relationships with all federal and government officials.

U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES, WASHINGTON D.C.

2018 – 2021

WHITE HOUSE LIAISON

Provided executive level advice and consultation guidance to the Secretary, Deputy Secretary, and senior-level department officials on policy and operational matters related to Presidential/Senate and Senior Executive Service (non-career). Supervised the Department's Secretarial and Presidential advisory committees, boards, commissions, councils, task forces & initiatives. Directed the vetting and appointment process for appointing individuals to these Boards and Commissions.

- Collaborated with agency leadership, White House departments, and other stakeholders to recruit, hire, and manage approximately 200 political appointees.
- Oversaw 264 federal advisory boards and commissions for the Department of Health and Human Services, the Food and Drug Administration, and the National Institutes of Health.

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT, WASHINGTON D.C.

2018

SENIOR POLICY ADVISOR TO THE DEPUTY SECRETARY

Served as senior advisor to the Deputy Secretary on the operations, performance, stability and strategies of Department of Housing and Urban Development. Represented the Deputy Secretary in various interdepartmental and external meetings.

- Managed the communication, political, and policy stances of the Deputy Secretary.
- Drafted and evaluated all internal departmental memos between the Secretary's Office and the Deputy Secretary

U.S. DEPARTMENT OF TRANSPORTATION, WASHINGTON, D.C.

2017 – 2018

SPECIAL ASSISTANT, OFFICE OF THE SECRETARY

Recommended overall surface transportation policy initiatives to the Secretary. Supported multi-modal initiatives and processes, such as the development of DOT's proposed reauthorization language, and the coordination of the President's Executive Order on streamlining environmental reviews of transportation infrastructure. Expedited, assessed, and processed grant applications.

- Managed the vetting of action memoranda, directives, congressional reports, sensitive communications, and important policy decisions for the Secretary, Deputy Secretary, and Chief of Staff.
- Coordinated the assessment of top-level communications between the Office of the General Counsel, Budget, Public Affairs, and Policy.

OTHER EXPERIENCE

Personnel Lead, Trump-Vance Transition; West Palm Beach, Florida—2024

Campaign Manager, Tudor Dixon for Governor; Michigan—2022

President, Jacksonville Host Committee for the Republican National Convention; Jacksonville, Florida—2020

Corporate Development Associate, Florida East Coast Industries; Coral Gables, Florida—2015-2016

Director of Public Affairs, Healthy Schools, LLC; Ponte Vedra, Florida—2014

Public Affairs, JAX Chamber; Jacksonville, Florida—2013-2014

Director of Operations, Candidate for U.S. House; Ponte Vedra, Florida—2012

External Affairs, Executive Office of Governor Rick Scott; Tallahassee, Florida—2011-2012

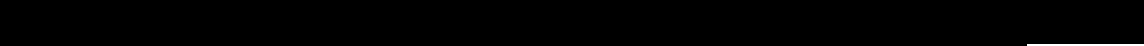
EDUCATION

Juris Doctor (J.D.), Florida State University College of Law; Tallahassee, FL—2017

Bachelor of Science in Political Science and International Affairs, Florida State University; Tallahassee, FL—2011

Addendum to the questionnaire submitted to the Senate Committee on Commerce, Science, and Transportation, 119th Congress by Trent Morse.

Upon further review, I have identified the below additional follow up questions that are responsive to the Committee's questionnaire and follow up questions.

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- For Part A, Q15 of the committee questionnaire, the Max Miller for Congress donation was on 09/30/2020, the 2025 was a typo. I mistakenly put the four 7/31/2020 donations of three \$375 donations, and the \$500 donation. Those were made by a different Trent Morse.
- For Part B, Q1 of the committee questionnaire, at Morse Strategies, I have signed contracts to represent American Airlines and FedEx in matters before the Executive Branch. Other than these two companies, to the best of my knowledge and belief, I do not have any other agreements with entities or clients that have relevant ties to the Metropolitan Washington Airports Authority.
- For Part B, Q3 of the committee questionnaire, at Morse Strategies, I have signed contracts to represent American Airlines and FedEx in front of the Executive Branch. If confirmed, I commit to follow the guidance of the Authority's Legal and Ethics Office, including recusing myself from matters where such guidance so advises.
- For Part B, Q4 of the committee questionnaire, to the best of my knowledge and belief, I did not work with any clients while at Ballard Partners or Mercury Public Affairs who have dealings with, or conflicts related to my potential position with the Metropolitan Washington Airports Authority.
- For Part B, Q6 of the committee questionnaire, other than my recent contracts to represent American Airlines and FedEx in front of the Executive Branch, to the best of my knowledge and belief, I have not represented any other clients with dealings or activities related to the Metropolitan Washington Airports Authority.
- For Part C, Q3 of the committee questionnaire, to the best of my knowledge and belief, the below list encompasses all matters in which my name appears. I am unable to comment on any ongoing litigation but note that my involvement in the listed cases was solely in a professional capacity.
 - Cathy Harris v. Scott Bessent, et al US Circuit Court of Appeals - D.C. Circuit
 - Shira Perlmutter v. Todd Blanche, et al US Circuit Court of Appeals - D.C. Circuit
 - Todd Harper, et al v. Scott Bessent, et al US Circuit Court of Appeals - D.C. Circuit
 - Travis LeBlanc, et al v. United States Privacy and Civil Liberties, et al US Circuit Court of Appeals - D.C. Circuit

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The undersigned certifies that the information contained in the public addendum is true and correct.

A handwritten signature in black ink, consisting of a large loop followed by a series of connected strokes.

Signed _____ Date: 10/31/2025