

Instructions for the nominees: The Senate Committee on Commerce, Science, and Transportation asks you to provide typed answers to each of the following questions. It is requested that the nominee type the question in full before each response. Do not leave any questions blank. Type “None” or “Not Applicable” if a question does not apply to the nominee. Return printed answers to Committee. Begin each section (i.e., “A”, “B”, etc.) on a new sheet of paper.

A. BIOGRAPHICAL INFORMATION AND QUALIFICATIONS

1. Name (Include any former names or nicknames used):

Blair Cameron Anderson

2. Position to which nominated:

Under Secretary of Transportation for Policy
U.S. Department of Transportation (USDOT)

3. Date of Nomination:

May 11, 2016

4. Address (List current place of residence and office addresses):

Residence:

Glen Echo, Maryland 20812

Office:

National Highway Traffic Safety Administration (NHTSA)
1200 New Jersey Avenue, SE
Washington, DC 20590

5. Date and Place of Birth:

March 15, 1979
Laguna Beach, California

6. Provide the name, position, and place of employment for your spouse (if married) and the names and ages of your children (including stepchildren and children by a previous marriage).

Spouse:

Laetitia Anderson - "Tisha Thompson"; Investigative Reporter
Employed by NBC Universal at WRC-TV "NBC4"; Washington, DC

Children:



7. List all college and graduate degrees. Provide year and school attended.

Bachelor of Arts
Princeton University (2001)

8. List all post-undergraduate employment, and highlight all management-level jobs held and any non-managerial jobs that relate to the position for which you are nominated.

**Management Level positions in bold below*

National Highway Traffic Safety Administration (August 2015– Present)

- **Deputy Administrator**

U.S. Department of Transportation, Office of Secretary (April 2013 - August 2015)

- **Acting Chief Financial Officer** (April 2015 – August 2015)
- **Deputy Assistant Secretary for Finance and Budget** (November 2013 – August 2015)
- **Senior Advisor for Budget & Programs** (April 2013 – November 2013)

Office of Congressman John Olver (August 2004 – January 2013)

- **Senior Advisor** (March 2009 – January 2013)
- **Legislative Director** (June 2007 – March 2009)
- Senior Policy Advisor, Legislative Assistant, Legislative Correspondent and Staff Assistant (August 2004 – June 2007)

The Energy Coalition (August 2001 – September 2003)

- Project Manager

9. Attach a copy of your resume.

Attached.

10. List any advisory, consultative, honorary, or other part-time service or positions with Federal, State, or local governments, other than those listed above, within the last ten years.

None.

11. List all positions held as an officer, director, trustee, partner, proprietor, agent, representative, or consultant of any corporation, company, firm, partnership, or other business, enterprise, educational, or other institution within the last ten years.

President, Whiskey Rebellion Spirits LLC. This was a potential craft distillery for which I incorporated the name in 2011, but never pursued further.

12. Please list each membership you have had during the past ten years or currently hold with any civic, social, charitable, educational, political, professional, fraternal, benevolent or religious organization, private club, or other membership organization. Include dates of membership and any positions you have held with any organization. Please note whether any such club or organization restricts membership on the basis of sex, race, color, religion, national origin, age, or handicap.

- Bannockburn Elementary School PTA (2015-2016 school year)
- President, Elkridge Crossing Homeowners Association (2008 – 2012)
- Member, Princeton Class of 2001; paid dues off and on since graduating, most recently for 2016.
- Co-chair, Princeton Prize on Race Relations (2006-2009)

13. Have you ever been a candidate for and/or held a public office (elected, non-elected, or appointed)? If so, indicate whether any campaign has any outstanding debt, the amount, and whether you are personally liable for that debt.

No.

14. Itemize all political contributions to any individual, campaign organization, political party, political action committee, or similar entity of \$500 or more for the past ten years. Also list all offices you have held with, and services rendered to, a state or national political party or election committee during the same period.

Contributions:

None

Offices Held/Services Rendered:

- Member, Baltimore Steering Committee Doug Duncan for Governor (Maryland) (2005)
- Baltimore Field Coordinator, Andy Barth for Congress (Maryland) (2005-2006)
- Volunteer Field Staff, Gary Trauner for Congress (2006)

15. List all scholarships, fellowships, honorary degrees, honorary society memberships, military medals, and any other special recognition for outstanding service or achievements.

- 2015 Secretary's Award for the Build America Transportation Investment Center (BATIC)

16. Please list each book, article, column, or publication you have authored, individually or with others. Also list any speeches that you have given on topics relevant to the position for which you have been nominated. Do not attach copies of these publications unless otherwise instructed.

I have done my best to identify all books, articles, columns, or other publications and relevant speeches, including a thorough review of my personal files and searches of publicly available electronic databases. Despite my searches, there may be other materials that I have been unable to identify, find or remember. I have located the following:

Speeches:

- Motor & Equipment Manufacturers Association's 2016 Legislative Summit (Panelist); May 17, 2016
- National Emergency Medical Services Advisory Council (Opening); April 18, 2016

- “Beyond Speculation: The Pragmatic Policy Role in Autonomous Vehicles,” Eno Convergence Conference (Panelist); March 24, 2016
- National Automotive Dealers Association’s 2016 Automotive Forum (Speaker); March 22, 2016
- Connected Cars USA Conference 2016 (Panelist); February 4, 2016
- Juvenile Products Manufacturers Association Annual Summit (Keynote); February 3, 2016
- Society of Automotive Engineers (SAE) International 2016 Government/Industry Meeting (Panelist); January 21, 2016
- “The Road to Gigabit Wi-Fi”, New America; January 12, 2016
- “State of the ITS Industry”, Transportation Research Board Annual Meeting; January 11, 2016
- American Association of Motor Vehicle Administrators Board of Directors Meeting; January 7, 2016
- Connecticut State Police Recognition Event (Keynote); December 3, 2015
- 18th Annual National Tribal Transportation Conference (Keynote); September 22, 2015
- “Fundamentals of Transit Financing”, American Public Transportation Association (Panelist); July 20, 2015
- Bond Buyer Municipal Bond Summit (Panelist); March 3, 2015

17. Please identify each instance in which you have testified orally or in writing before Congress in a governmental or non-governmental capacity and specify the date and subject matter of each testimony.

None

18. Given the current mission, major programs, and major operational objectives of the department/agency to which you have been nominated, what in your background or employment experience do you believe affirmatively qualifies you for appointment to the position for which you have been nominated, and why do you wish to serve in that position?

Among the most pressing policy issues facing the Department are safety, technology, innovative project finance, and the more efficient use of taxpayer dollars. These are areas in which I have a great deal of experience. Most recently, my experience as the Deputy Administrator at the National Highway Traffic Safety Administration (NHTSA) has

provided me with a lens on the cross-section of safety and technology. Automated safety technologies hold tremendous potential to reduce highway fatalities, where we know 94% of the 32,675 lives lost in 2014 are due to avoidable human choices. Technological innovations are not just a solution for vehicles, but can be applied to improving our transit systems or reducing incidents at rail crossings. That said, the future holds exciting opportunities, but there are existing tools that need to be focused on today. That's why NHTSA moved quickly to implement the increased civil penalties provided through the FAST Act and the agency is committed to putting the new State Grant program in place.

In my prior roles as Deputy Assistant Secretary for Finance and Budget and Acting CFO of the Department, I not only worked intensely on departmental budget issues, but also on our innovative finance programs, such as TIFIA and RRIF. During this time, we made significant process accelerating the project review process and diversifying the representation of projects, resulting in the Department reaching over \$21 billion in credit support for infrastructure projects.

19. What do you believe are your responsibilities, if confirmed, to ensure that the department/agency has proper management and accounting controls, and what experience do you have in managing a large organization?

First and foremost, there is a responsibility to serve the public trust. This means ensuring taxpayer dollars are spent appropriately and that the laws are executed faithfully. My previous position in the Department's Budget office and my current position as Deputy Administrator of NHTSA have both provided me with experience putting in place management and accounting controls, as well as managing a large organization. As the Acting CFO, I was responsible for ensuring that the Department's \$70+ billion budget was accounted for and used appropriately. As the Deputy Administrator for NHTSA, I have the honor of managing the operations of an organization of almost 600 people whose mission is focused on the public safety of the American public.

These responsibilities are humbling, and I pledge, if confirmed, to bring this humility and dedication to the role of Undersecretary of Transportation for Policy.

20. What do you believe to be the top three challenges facing the department/agency, and why?

Safety. Safety is always the top priority for the Department of Transportation. That means it is always a concern, but it also means it is an area of opportunity. It is important that the Department constantly stress test its safety oversight posture, while at the same time encourage innovation and the acceleration of new safety technology. The work taking place at NHTSA to accelerate lifesaving technologies, such as Automatic Emergency Braking and Vehicle to Vehicle communications, are just two examples of places where the Department is supporting innovation to increase safety.

Technological Innovation. Looking forward, technological advancements are going to present a challenge and opportunity. The Department is going to be challenged to keep up with the pace of innovation, such as unmanned aerial vehicles and self-driving vehicles, and ensure that a robust, but nimble regulatory structure is in place. Secretary Foxx has driven a culture where the Department is pushed to look forward in order to lead innovation instead of being left in a position of catching up. This culture is highlighted by the creation of a Chief Innovation Officer within the Department who leads the effort to identify opportunities where technologies can solve safety challenges or reduce infrastructure congestion. It also underlies the creation of the Smart City Challenge which will support a fully integrated, first-of-its-kind city that uses data, technology, and creativity to shape how people and goods move in the future.

FAST Act Implementation. The five years of certainty provided by the Department's surface authorization bill, the Fixing America's Surface Transportation (FAST) Act, is a strong down payment on addressing our national infrastructure needs. Looking forward, the challenge is great. By 2045, the population is expected to grow by 70 million people and freight volume will increase by 45 percent. The good news is that the FAST Act demonstrated that infrastructure continues to be a bipartisan issue and that cooperation across the aisle is possible. Moving forward, the Department must meet the challenge of implementing the new requirements efficiently and establishing a procedural structure that is robust enough to minimize delays when the Administration

changes. This will include administering the Nationally Significant Freight and Highway Projects Program, or FASTLANE, revising NHTSA's state grants, setting up the freight and congestion management technology deployment grant programs, implementing provisions to accelerate project delivery and standing up the National Surface Transportation and Innovative Finance Bureau to name a few.

B. POTENTIAL CONFLICTS OF INTEREST

1. Describe all financial arrangements, deferred compensation agreements, and other continuing dealings with business associates, clients, or customers. Please include information related to retirement accounts.

As a federal employee, I have a standard federal Thrift Savings Account.

2. Do you have any commitments or agreements, formal or informal, to maintain employment, affiliation, or practice with any business, association or other organization during your appointment? If so, please explain.

None.

3. Indicate any investments, obligations, liabilities, or other relationships which could involve potential conflicts of interest in the position to which you have been nominated.

In connection with the nomination process, I have consulted with the Office of Government Ethics and the Department of Transportation's Designated Agency Ethics Official to identify any potential conflicts of interest. Any potential conflicts of interest will be resolved in accordance with the terms of an ethics agreement that I have entered into with DOT's Designated Agency Ethics Official and that has been provided to this Committee. I am not aware of any other potential conflicts of interest.

4. Describe any business relationship, dealing, or financial transaction which you have had during the last ten years, whether for yourself, on behalf of a client, or acting as an agent, that could in any way constitute or result in a possible conflict of interest in the position to which you have been nominated.

In connection with the nomination process, I have consulted with the Office of Government Ethics and the Department of Transportation's Designated Agency Ethics Official to identify any potential conflicts of interest. Any potential conflicts of interest will be resolved in accordance with the terms of an ethics agreement that I have entered into with DOT's Designated Agency Ethics Official and that has been provided to this Committee. I am not aware of any other potential conflicts of interest.

5. Describe any activity during the past ten years in which you have been engaged for the purpose of directly or indirectly influencing the passage, defeat, or modification of any legislation or affecting the administration and execution of law or public policy.

During the course of my career in both the legislative branch and the executive branch, my job responsibilities have included the development and advocacy of policy positions on a variety of topics. In addition, as a member of DOT's Budget Office, I routinely provided technical assistance to Members of Congress and their staff on legislative proposals.

6. Explain how you will resolve any potential conflict of interest, including any that may be disclosed by your responses to the above items.

In connection with the nomination process, I have consulted with the Office of Government Ethics and the Department of Transportation's Designated Agency Ethics Official to identify any potential conflicts of interest. Any potential conflicts of interest will be resolved in accordance with the terms of an ethics agreement that I have entered into with DOT's Designated Agency Ethics Official and that has been provided to this Committee. I am not aware of any other potential conflicts of interest.

C. LEGAL MATTERS

1. Have you ever been disciplined or cited for a breach of ethics, professional misconduct, or retaliation by, or been the subject of a complaint to, any court, administrative agency, the Office of Special Counsel, professional association, disciplinary committee, or other professional group? If yes:
 - a. Provide the name of agency, association, committee, or group;
 - b. Provide the date the citation, disciplinary action, complaint, or personnel action was issued or initiated;
 - c. Describe the citation, disciplinary action, complaint, or personnel action;
 - d. Provide the results of the citation, disciplinary action, complaint, or personnel action.

None.

2. Have you ever been investigated, arrested, charged, or held by any Federal, State, or other law enforcement authority of any Federal, State, county, or municipal entity, other than for a minor traffic offense? If so, please explain.

None.

3. Have you or any business or nonprofit of which you are or were an officer ever been involved as a party in an administrative agency proceeding, criminal proceeding, or civil litigation? If so, please explain.

None.

4. Have you ever been convicted (including pleas of guilty or *nolo contendere*) of any criminal violation other than a minor traffic offense? If so, please explain.

None.

5. Have you ever been accused, formally or informally, of sexual harassment or discrimination on the basis of sex, race, religion, or any other basis? If so, please explain.

None.

6. Please advise the Committee of any additional information, favorable or unfavorable, which you feel should be disclosed in connection with your nomination.

None.

D. RELATIONSHIP WITH COMMITTEE

1. Will you ensure that your department/agency complies with deadlines for information set by congressional committees?

Yes.

2. Will you ensure that your department/agency does whatever it can to protect congressional witnesses and whistle blowers from reprisal for their testimony and disclosures?

Yes.

3. Will you cooperate in providing the Committee with requested witnesses, including technical experts and career employees, with firsthand knowledge of matters of interest to the Committee?

Yes.

4. Are you willing to appear and testify before any duly constituted committee of the Congress on such occasions as you may be reasonably requested to do so?

Yes.

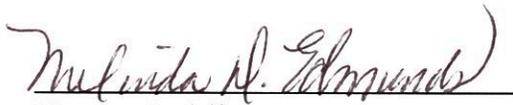
(Nominee is to include this signed affidavit along with answers to the above questions.)

F. Affidavit

Blair Anderson being duly sworn, hereby states that he/she has read and signed the foregoing Statement on Biographical and Financial Information and that the information provided therein is, to the best of his/her knowledge, current, accurate, and complete.


Signature of Nominee

Subscribed and sworn before me this 31st day of May, 2016.


Notary Public

MELINDA D. EDMUNDS
NOTARY PUBLIC DISTRICT OF COLUMBIA
My Commission Expires October 31, 2018

