

Instructions for the nominees: The Senate Committee on Commerce, Science, and Transportation asks you to provide typed answers to each of the following questions. It is requested that the nominee type the question in full before each response. Do not leave any questions blank. Type "None" or "No" if a question does not apply to the nominee. Return printed answers to Committee. Begin each section (i.e., "A", "B", etc.) on a new sheet of paper.

A. BIOGRAPHICAL INFORMATION AND QUALIFICATIONS

1. Name (Include any former names or nicknames used):

Marshall B. Lytle III

2. Position to which nominated: Vice Admiral (09), Director for Command, Communications, and Computers/Cyber; Chief Information Officer, J-6, Joint Staff

3. Date of Nomination:

4. Address (List current place of residence and office addresses):

Home (own)
Alexandria, VA 22308

Office:


Washington, DC 20593

5. Date and Place of Birth:
21JUN59 / Indianapolis, Indiana USA

6. Provide the name, position, and place of employment for your spouse (if married) and the names and ages of your children (including stepchildren and children by a previous marriage).

Spouse: Janice Lynne Lytle, Interior Decorator/Stager, Market Ready Staging Solutions

No children.

7. List all college and graduate degrees. Provide year and school attended.

See attached resume.

8. List all post-undergraduate employment, and highlight all management-level jobs held and any non-managerial jobs that relate to the position for which you are nominated.

See attached resume

9. Attach a copy of your resume.

My official Coast Guard biography is attached.

10. List any advisory, consultative, honorary, or other part-time service or positions with Federal, State, or local governments, other than those listed above, within the last five years.

None.

11. List all positions held as an officer, director, trustee, partner, proprietor, agent, representative, or consultant of any corporation, company, firm, partnership, or other business, enterprise, educational, or other institution within the last five years.

Board of Directors, Sports Car Club of America, Washington, DC
2008 to 2012.

12. Please list each membership you have had during the past ten years or currently hold with any civic, social, charitable, educational, political, professional, fraternal, benevolent or religious organization, private club, or other membership organization. Include dates of membership and any positions you have held with any organization. Please note whether any such club or organization restricts membership on the basis of sex, race, color, religion, national origin, age, or handicap.

BMW Car Club of America, 1982-present

BMW Motorcycle Owners Association, 2015-present

Sports Car Club of America, 2001-present

None of these organizations restricts membership on the basis of sex, race, color, religion, national origin, age, or handicap.

13. Have you ever been a candidate for and/or held a public office (elected, non-elected, or appointed)? If so, indicate whether any campaign has any outstanding debt, the amount, and whether you are personally liable for that debt.

No.

14. Itemize all political contributions to any individual, campaign organization, political party, political action committee, or similar entity of \$500 or more for the past ten years. Also list all offices you have held with, and services rendered to, a state or national political party or election committee during the same period.

None.

15. List all scholarships, fellowships, honorary degrees, honorary society memberships, military medals, and any other special recognition for outstanding service or achievements.

No scholarships, fellowships, honorary degrees, honorary society memberships. See attached resume for military medals.

16. Please list each book, article, column, or publication you have authored, individually or with others. Also list any speeches that you have given on topics relevant to the position for which you have been nominated. Do not attach copies of these publications unless otherwise instructed.

Speeches/Panels:

- 14 May 2015 Sea, Air, Space expo "Cyber Challenges" panel
03 March 2015 Maritime Cyber Security Symposium "Cyber in the Maritime Environment"
11 January 2015 AFCEA West "Cyber Way Ahead" panel

Authored writing:

None.

17. Please identify each instance in which you have testified orally or in writing before Congress in a governmental or non-governmental capacity and specify the date and subject matter of each testimony.

None.

18. Given the current mission, major programs, and major operational objectives of the department/agency to which you have been nominated, what in your background or employment experience do you believe affirmatively qualifies you for appointment to the position for which you have been nominated, and why do you wish to serve in that position?

I have a proven track record of leadership across a wide range of missions and programs in the Coast Guard and DOD including fisheries, search and rescue, migrant and drug interdiction, intelligence analysis, systems engineering, enterprise systems operations, user and engineering support, logistics, cyber and personnel management. I have led all sizes of personnel groups ranging from ship divisions and systems project teams, to a regional support command, a 400 person systems engineering command and most recently the Chief Information Officer/CG-6 for the Coast Guard, Commander USCG Cyber Command and the Chief Information Officer/J-6 for the DOD's U.S. CYBER Command. I have enjoyed serving my country for 35 years and feel I have had a positive impact in furthering our national goals. This appointment would allow me to continue to serve in a Joint position that expands my scope and impact in a positive manner.

19. What do you believe are your responsibilities, if confirmed, to ensure that the department/agency has proper management and accounting controls, and what experience do you have in managing a large organization?

Taxpayers entrust every civil servant with managing their tax dollars and the country to the best of our abilities. We must have and use proper management and accounting controls and exercise proper stewardship of the resources and responsibilities entrusted to us. I have been successfully performing as an O-8 for the two years as a CIO for the CG and for USCYBERCOM, managing all Command, Control, Communication, Computer and Information Technology efforts across the organizations. Recent work directly impacts the IT architecture for the entire Department of Defense.

20. What do you believe to be the top three challenges facing the department/agency, and why?

Declining or flat budgets are the number one challenge. The economic troubles of the world and the nation directly impact the Government's ability to do its job. Flat budgets and increased fixed costs force agencies to tighten belts and work more efficiently, which are good, but they also seriously decrease investment in capital improvements which will have large negative effects in the future. The budget challenges are magnified by the government's focus on short term funding. Large programs and mission sets need stable long term funding streams, but the year to year

variances in funding imposed upon agencies and programs makes program management inefficient and costs the taxpayers more in the out years.

Operating in the cyber domain is another challenge. This new mission space affects every part of our business. The threats are real and now, the opportunities are many, and organizations are slow to recognize and resource efforts in the domain. We must change our culture from it being an "IT" problem to everyone's responsibility.

Lastly, taking care of our personnel is a major challenge. The Coast Guard and the rest of the Armed Forces rely heavily upon the selfless service, dedication and the competence of our personnel to complete our many missions. We must provide the best possible leadership, training, support and career paths for our people in order to retain and attract the talent we need to meet the nation's demands.

B. POTENTIAL CONFLICTS OF INTEREST

1. Describe all financial arrangements, deferred compensation agreements, and other continuing dealings with business associates, clients, or customers. Please include information related to retirement accounts.

Please see my nominee PFDR.

2. Do you have any commitments or agreements, formal or informal, to maintain employment, affiliation, or practice with any business, association or other organization during your appointment? If so, please explain.

No.

3. Indicate any investments, obligations, liabilities, or other relationships which could involve potential conflicts of interest in the position to which you have been nominated.

None.

4. Describe any business relationship, dealing, or financial transaction which you have had during the last ten years, whether for yourself, on behalf of a client, or acting as an agent, that could in any way constitute or result in a possible conflict of interest in the position to which you have been nominated.

None.

5. Describe any activity during the past ten years in which you have been engaged for the purpose of directly or indirectly influencing the passage, defeat, or modification of any legislation or affecting the administration and execution of law or public policy.

None.

6. Explain how you will resolve any potential conflict of interest, including any that may be disclosed by your responses to the above items.

I will obtain advice from a Coast Guard ethics official and follow that advice.

C. LEGAL MATTERS

1. Have you ever been disciplined or cited for a breach of ethics by, or been the subject of a complaint to any court, administrative agency, professional association, disciplinary committee, or other professional group? If so, please explain.

No.

2. Have you ever been investigated, arrested, charged, or held by any Federal, State, or other law enforcement authority of any Federal, State, county, or municipal entity, other than for a minor traffic offense? If so, please explain.

No.

3. Have you or any business of which you are or were an officer ever been involved as a party in an administrative agency proceeding or civil litigation? If so, please explain.

No.

4. Have you ever been convicted (including pleas of guilty or *nolo contendere*) of any criminal violation other than a minor traffic offense? If so, please explain.

No.

5. Have you ever been accused, formally or informally, of sexual harassment or discrimination on the basis of sex, race, religion, or any other basis? If so, please explain.

No.

6. If you ever served as a general court-martial convening authority involving an offense involving sexual misconduct or assault, have you ever disapproved the findings of a court-martial related to the offense(s) or reduced the sentence adjudged by a court-martial, other than in connection with a pre-trial agreement?

No.

7. Please advise the Committee of any additional information, favorable or unfavorable, which you feel should be disclosed in connection with your nomination.

None.

D. RELATIONSHIP WITH COMMITTEE

1. Will you ensure that your department/agency complies with deadlines for information set by congressional committees?

Yes.

2. Will you ensure that your department/agency does whatever it can to protect congressional witnesses and whistle blowers from reprisal for their testimony and disclosures?

Yes.

3. Will you cooperate in providing the Committee with requested witnesses, including technical experts and career employees, with firsthand knowledge of matters of interest to the Committee?

Yes.

4. Are you willing to appear and testify before any duly constituted committee of the Congress on such occasions as you may be reasonably requested to do so?

Yes.

(Nominee is to include this signed affidavit along with answers to the above questions.)

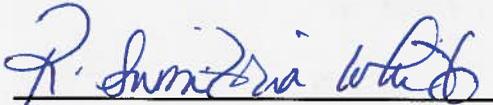
F. Affidavit

Marshall Little being duly sworn, hereby states that he/she has read and signed the foregoing Statement on Biographical and Financial Information and that the information provided therein is, to the best of his/her knowledge, current, accurate, and complete.



Signature of Nominee

Subscribed and sworn before me this 21st day of April, 2016.



Notary Public

R. SUMITRIA WHITE
NOTARY PUBLIC DISTRICT OF COLUMBIA
My Commission Expires January 14, 2018





Rear Admiral Marshall B. Lytle III

Assistant Commandant for C4IT
& Commander, Coast Guard Cyber Command
U.S. Coast Guard



Rear Admiral Lytle serves as the Assistant Commandant for Command, Control, Communications, Computers and Information Technology (C4IT) and Commander, Coast Guard Cyber Command. As the Assistant Commandant for C4IT, he is responsible for the management and oversight of all Coast Guard C4IT operational, business, and infrastructure assets. As the Commander of Coast Guard Cyber Command, he is responsible for providing a safe, secure, and resilient cyber environment that allows for the execution of Coast Guard and marine operations.



Rear Admiral Lytle is a 1981 graduate of the U.S. Coast Guard Academy in New London, CT. Upon graduation with a Bachelor of Science degree in Management, he was assigned to duty on board the USCGC BOUTWELL in Seattle, WA as the Anti-submarine and Weapons Officer. In 1983 he moved to Miami, FL and served tours in the District Seven Command Center and in what is now the District Seven Maritime Intelligence Center.

In 1989, Rear Admiral Lytle was selected for the Post Graduate Training Program and attended the University of Miami in Coral Gables, FL. He graduated in 1991 with a Master of Science degree in Computer Information Systems and a Master's Certificate in Telecommunications. Rear Admiral Lytle's next tour took him out of Miami to the Coast Guard Research and Development Center in Groton, CT. In 1995, Rear Admiral Lytle returned to Miami to serve as the Operations Officer for Coast Guard Group Miami until 1997 and then as the Commanding Officer of Electronic Systems Support Unit Miami. From 2000 to 2003 he served as a Division Chief in the Information Systems Directorate at the Telecommunications and Information Systems Command (TISCOM). From 2003 to 2005 he completed duty at CG Headquarters as the Chief, Office of Command and Control Capability. He returned to TISCOM in 2005 to serve as the Commanding Officer. From 2008 to 2011, Rear Admiral Lytle held the position of Deputy Assistant Commandant for C4IT (CG-6d), with over a year of that period also serving as the Acting Assistant Commandant for C4IT and the Coast Guard Chief Information Officer. From 2011 to 2014, he served as the Director, Command, Control, Communications and Computer (C4) Systems and Chief Information Officer (CIO) of the U. S. Cyber Command. In this dual position, he was responsible for the delivery of C4 systems that drove the effective execution of all cyber missions and the coordination and implementation of C4 and Cyber Policy, Plans, Architecture, Capital planning and investment, Information Assurance, Network and Web Services and systems/networks requirements.

Rear Admiral Lytle's decorations include the Defense Superior Service Medal, two Legion of Merit medals, two Meritorious Service Medals, two Coast Guard Commendation Medals, three Coast Guard Achievement Medals, Commandant's Letter of Commendation, various Coast Guard and Navy Unit Commendations and Coast Guard Expert Medals for both Rifle and Pistol.

Rear Admiral Marshall B. Lytle III

Current Assignment

May14-Present
Commander, USCG Cyber Command
USCG Assistant Commandant for C4IT
USCG Chief Information Officer

Assignment History (all except school work managerial)

Apr11 – Apr14 USCYBERCOM J6, Director for C4IT
Aug10 - Mar11 US Coast Guard Assistant Commandant for C4IT (CG-6d), Deputy
Apr09 – Jul10 US Coast Guard Assistant Commandant for C4IT (CG-6) and
Chief Information Officer, Acting
Jul08 – Mar09 US Coast Guard Assistant Commandant for C4IT (CG-6d), Deputy
Jun05 – Jun08 USCG Telecommunication and Information Systems Command,
Commanding Officer
Jul03 – Jun05 USCG Commandant Office of Command and Control
Architecture (G-OCC), Chief
Jul00 – May03 USCG Telecommunication and Information Systems Command,
Division Chief, Information Systems Engineering
Jul97 – Jun00 USCG Electronic Systems Support Unit Miami,
Commanding Officer
Jun95 – Jul97 USCG Group Miami, Operations Officer
Jun91 – Jun95 USCG Research and Development Center, Project Officer
Aug89 – May91 University of Miami, Student
Jun87 – Jul89 NNBS/ONDCP Miami, Counter Narcotics Intel Analyst
Sep83 – Jun87 USCG District Seven (opc), SAR/LE Controller
Aug81 – Aug83 USCGC BOUTWELL, Deck Watch Officer
May81 – Aug81 USCG Academy, Instructor

Educational Summary

1991 University of Miami, Master of Science in Computer Information Systems
1991 University of Miami, Masters Certificate in Telecommunications Management
1981 USCG Academy, Bachelor of Science in Management

Military Personal Awards and Significant National Recognition or Achievement

2014 Defense Superior Service Medal
2011 Legion of Merit
2008 Legion of Merit
2003 Meritorious Service Medal
2005 Meritorious Service Medal
2000 Commendation Medal
1997 Commendation Medal
2003 Achievement Medal
1995 Achievement Medal
1989 Achievement Medal