

Senate Commerce Committee Coast Guard Nomineè Questionnaire, 116th Congress

Instructions for the nominees: The Senate Committee on Commerce, Science, and Transportation asks you to provide typed answers to each of the following questions. It is requested that the nominee type the question in full before each response. Do not leave any questions blank. Type "None" or "Not Applicable" if a question does not apply to the nominee. Return printed answers to Committee. Begin each section (i.e., "A", "B", etc.) on a new sheet of paper.

A. BIOGRAPHICAL INFORMATION AND QUALIFICATIONS

1. Name (Include any former names or nicknames used):

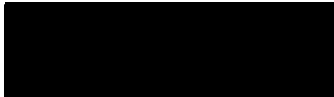
Scott Andrew Buschman

2. Position to which nominated:

Coast Guard Deputy Commandant for Operations

3. Date of Nomination:

4. Address (List current place of residence and office addresses):



Work:

Portsmouth, VA 23704

5. Date and Place of Birth:

February 12, 1962

Huntington, NY

6. Provide the name, position, and place of employment for your spouse (if married) and the names and ages of your children (including stepchildren and children by a previous marriage).

Kimberly Merta Buschman (wife)

Retired from Department of Defense, 2018

Garrett Scott Buschman (son, age 22)



7. List all college and graduate degrees. Provide year and school attended.

1984: United States Coast Guard Academy, Bachelor of Science, Civil Engineering
1996: The George Washington University, Masters in Public Administration
2003: Massachusetts Institute of Technology, Masters in Business Administration

8. List all post-undergraduate employment, and highlight all management-level jobs held and any non-managerial jobs that relate to the position for which you are nominated.

All of my post-graduate employment is with the United States Coast Guard. A list of assignments I have held is attached.

9. Attach a copy of your resume.

My official Coast Guard biography is attached.

10. List any advisory, consultative, honorary, or other part-time service or positions with Federal, State, or local governments, other than those listed above, within the last ten years.

Director, DHS Joint Task Force East (JTF-E) (2018-present)
Director, Homeland Security Task Force Southeast (2015-2017)
Member, Coast Guard Academy Board of Trustees (2014-2015)
Chair, Training Center Cape May Board of Advisors (2013-2015)

11. List all positions held as an officer, director, trustee, partner, proprietor, agent, representative, or consultant of any corporation, company, firm, partnership, or other business, enterprise, educational, or other institution within the

Chair, Training Center Cape May Board of Advisors (2013-2015)
Member, Coast Guard Academy Board of Trustees (2014-2015)

12. Please list each membership you have had during the past ten years or currently hold with any civic, social, charitable, educational, political, professional, fraternal, benevolent or religiously affiliated organization, private club, or other membership organization. (For this question, you do not have to list your religious affiliation or membership in a religious house of worship or institution.). Include dates of membership and any positions you have held with any organization. Please note whether any such club or organization restricts membership on the basis of sex, race, color, religion, national origin, age, or disability.

United Services Automobile Association (USAA, member)
Military Officers Association of America (MOAA, member)

Key West Federal Credit Union (member, no longer active)
Tower Federal Credit Union (member)
United States Coast Guard Academy Alumni Association (member)
Rotary Club of Key West (member, no longer active)

13. Have you ever been a candidate for and/or held a public office (elected, non-elected, or appointed)? If so, indicate whether any campaign has any outstanding debt, the amount, and whether you are personally liable for that debt.

No.

14. List all memberships and offices held with and services rendered to, whether compensated or not, any political party or election committee within the past ten years. If you have held a paid position or served in a formal or official advisory position (whether compensated or not) in a political campaign within the past ten years, identify the particulars of the campaign, including the candidate, year of the campaign, and your title and responsibilities.

None.

15. Itemize all political contributions to any individual, campaign organization, political party, political action committee, or similar entity of \$500 or more for the past ten years.

None.

16. List all scholarships, fellowships, honorary degrees, honorary society memberships, military medals, and any other special recognition for outstanding service or achievements.

Paul Harris Fellow, Rotary Club
The George Washington University, Trachtenberg School of Public Policy & Public Administration—Distinguished Alumni Award, 2019
See attached list of military medals.

17. Please list each book, article, column, Internet blog posting, or other publication you have authored, individually or with others. Include a link to each publication when possible. Also list any speeches that you have given on topics relevant to the position for which you have been nominated. Do not attach copies of these publications unless otherwise instructed.

Thesis: Massachusetts Institute of Technology, 2003 Titled, "The Coast Guard in Transition, Organizational Changes in response to September 11"

Speeches:

2006: USS MOHAWK museum ship grand opening, Key West, FL
2007: Key West Chamber of Commerce, topic: Maritime Migration
2008: Memorial Day Speech, Big Coppitt Veterans Cemetery
2010: Citizen Swearing-in Ceremony, Miami, FL
2010: Miami Chamber of Commerce. Deepwater Horizon Oil Spill
2011: Hillsborough Lighthouse, Appreciation Day
2011: Florida Employers in Support of Guard and Reserves
2011: Small Vessel Security Summit, Miami, FL
2013: Panelist, Sea Air Space Exposition
2014: Panelist, Sea Air Space Exposition
2015: Cuban American Veterans
2015: Coast Guard Auxiliary
2015: Counter Drug Multi-Lateral Conference
2016: Chamber of Commerce South Miami
2016: Coast Guard Auxiliary
2016: U.S. Power Squadron
2016: Citizen Swearing-in Ceremony, Miami, FL
2016: WWII Veterans (Fleet Week event)
2016: Secretary Class Cutter Reunion
2016: Memorial Day Speaker, Jacksonville, FL
2016: Broward County, FL U.S. Navy League
2017: Port Canaveral Propellor Club
2017: MAST Academy, Key Biscayne, FL
2017: Sarasota, FL U.S. Navy League
2017: Exchange Club of Ft. Lauderdale
2017: Hillsboro Lighthouse Society
2017: USCGC BLACKTHORN Memorial
2017: Regional Response Team IV Meeting
2017: U.S.N.L Salute to the Coast Guard Dinner
2018: Grand Haven Coast Guard, Salute to Coast Guard
2018: Grand Haven, USCGC ESCANABA Memorial Service
2018: Citizen's Swearing in Ceremony
2018: Chief Petty Officer Association 50th Anniversary
2018: USCGC WHITE ALDER 50th Anniversary
2019: Border Security Summit
2019: Memorial Day, Wilmington, NC
2019: North Atlantic Coast Guard Forum
2019: NATO Arctic Conference
2019: Veterans Day, Portsmouth, VA

18. List digital platforms (including social media and other digital content sites) on which you currently or have formerly operated an account, regardless of whether or not the account was held in your name or an alias. Include the name of an "alias" or "handle" you have used on each of the named platforms. Indicate whether the account is active, deleted, or dormant. Include a link to each account if possible.

I do not use digital media platforms in a personal capacity. I do, however, have a personal email account. Professionally, my public affairs staff uses Facebook to post official information, including my professional Coast Guard activities and engagements.

19. Please identify each instance in which you have testified orally or in writing before Congress in a governmental or non-governmental capacity and specify the date and subject matter of each testimony.

None.

20. Given the current mission, major programs, and major operational objectives of the department/agency to which you have been nominated, what in your background or employment experience do you believe affirmatively qualifies you for appointment to the position for which you have been nominated, and why do you wish to serve in that position?

I have been a Coast Guard officer for 35+ years and have served in a diverse set of field and staff assignments. I have commanded five Coast Guard units (at the cutter, Sector, District, and Area levels) and been second in command of several others. I have served as the Director of two DHS Task Forces (Homeland Security Taskforce Southeast and Joint Task Force East). I have been exposed to most Coast Guard missions. My staff assignments have provided a broad experience base in program management, budget formulation and execution, personnel management, requirements development and training. I have experience working with Interagency partners as well as State and local officials and I have learned from all of them.

It has been an honor to serve in the United States Coast Guard as I am committed to the Coast Guard's missions and service. It will be an honor to continue to serve.

21. What do you believe are your responsibilities, if confirmed, to ensure that the department/agency has proper management and accounting controls, and what experience do you have in managing a large organization?

The Coast Guard has worked very hard to meet the Chief Financial Act requirements and we are proud to have achieved a clean financial audit for many years. Every employee has a role in ensuring the U.S. Coast Guard has the proper management and accounting controls. As public servants, we must be responsible stewards of taxpayer resources. As a senior leader in the U.S. Coast Guard, my role is to stress the importance of management and accounting controls and ensure we have the proper policies and resources to meet our requirements. I must also ensure that resources under my control are properly used and accounted for in accordance with all laws and regulations and that we are good stewards of these resources our taxpayers entrust us with.

Throughout my career, I have been honored to serve in increasing positions of responsibility and have commanded a Coast Guard Cutter, Sector, District, Force

Readiness Command, and Coast Guard Atlantic Area. From 2006-2009, I served as the Commander of Coast Guard Sector Key West. In this capacity, I was responsible for leading all Coast Guard operations in a large and complex 55,000 square mile operating area that bordered two foreign countries.

From 2009 to 2011, I served as the Chief of Staff of the Coast Guard's Seventh District. The Seventh District, headquartered in Miami, FL is responsible for Coast Guard operations in a large area including South Carolina, Georgia, Florida and the Caribbean. In this position I oversaw thousands of personnel and tens of millions of dollars. I also served as the acting District Commander during the response to the 2010 Haiti Earthquake.

From 2011-2013 I was assigned to Coast Guard Headquarters first as the Deputy Assistant Commandant for Capability and then as the Executive Assistant to the Deputy Commandant for Operations, a Vice Admiral. In these capacities, I helped lead Headquarters level Directorates with hundreds of personnel assigned and was responsible for tens of millions of dollars. During this time, I helped set policies and define requirements for the Coast Guard.

From 2013 to 2015, I served as the Commander of Force Readiness Command, responsible for training Coast Guard personnel, providing them Tactics, Techniques and Procedures, assessing their individual and unit level readiness and exercising their ability to meet contingency plan requirements. In this assignment I was responsible for nearly 3,000 personnel and 200+ million in operating funds.

From 2015-2017, I served as the Commander of the Coast Guard's Seventh District (D7) and the Director of the Homeland Security Task Force Southeast (HSTF-SE). As the D7 Commander, I was responsible for Coast Guard operations in South Carolina, Georgia, Florida, Puerto Rico and the Virgin Islands and the Caribbean Region. As the Director of HSTF-SE, I was responsible for planning and preparing for, preventing and responding to a maritime migration in the Caribbean. HSTF-SE is a unified command that includes DHS components and state and local officials, supported by the Department of Defense.

From 2017-2018, I served as the Deputy Commander of Coast Guard Atlantic Area with responsibility for overseeing Coast Guard operations from the Rocky Mountains to the Arabian Gulf. During this time, we responded to the historic 2017 hurricane season, which provided me with additional experience responding to large scale contingencies.

From 2018-present I have served as the Commander of Coast Guard Atlantic Area, with responsibility for Coast Guard operations from the Rocky Mountains to the Arabian Gulf. In this capacity, I not only oversee two-thirds of Coast Guard operations, but I also work with five different DOD Combatant Commanders. During this time, we coordinated Coast Guard responses to large scale contingencies such as Hurricanes Florence, Michael and Dorian.

Concurrently, I serve as the Director of DHS Joint Task Force East, where I am responsible for implementing the Southern Border and Approaches Campaign Plan and have a DHS staff from the USCG, Customs and Border Protection, Homeland Security Investigations, DHS Intelligence and Analysis, and DHS Countering Weapons of Mass Destruction.

Each of these positions has afforded me the opportunity to manage larger portfolios with greater breadths of issues and responsibilities. I have also learned to work with the US Interagency and international partners. I have learned a lot in each assignment, have grown, and look forward to applying lessons learned to meet greater challenges and responsibilities

22. What do you believe to be the top three challenges facing the department/agency, and why?

The top three challenges facing the U.S. Coast Guard include:

- Protecting the homeland and targeting transnational criminal organizations.
- Addressing readiness while continuing progress on recapitalizing our major operational assets so that we are prepared to meet today's and tomorrow's challenges.
- Talent Management: recruiting and retaining a high performing and diverse workforce, providing an inclusive environment in which all personnel can succeed, and providing them the tools they need to safely and proficiently perform Coast Guard missions.

As the lead Federal agency for maritime safety and security, the U.S. Coast Guard is a key component of DHS's efforts to secure our homeland, including targeting transnational criminal organizations that threaten the stability of Nations in the Western Hemisphere and whose activities manifest either at our borders or in our homeland. This includes the harmful impacts of illegal drugs and people leaving their countries and attempting to enter the United States. The Coast Guard's unique authorities and capabilities position us well to support DHS to address these threats far from our shores and to continue to enhance unity of effort within DHS. We must also execute our strategies to meet emerging threats, including in the Cyber domain. At the same time we secure our maritime borders, the Coast Guard must continue to safeguard and facilitate the movement of commerce on America's waterways, where more than \$5 trillion of annual economic activity move.

Due to the strong support of the Administration and Congress, the Coast Guard is making significant progress on recapitalizing our offshore assets. This will continue to be important as our major cutters average approximately 40 years of age and have been operating in extreme environments, and some of our cutters are 70-years old. Our professional acquisition workforce is well positioned to help us manage large and complex acquisitions efficiently and effectively and that must continue to be an area of

focus for us. While we do this, we must look for ways to preserve and restore our readiness that has been eroded due to lost buying power. This includes such things as investment in our shore plant, IT infrastructure and workforce development.

Finally, the Coast Guard has a dedicated workforce that performs challenging missions, frequently in harsh and unforgiving environments. We must ensure we provide this workforce the right doctrine, policies, training, support systems, and skills needed for future challenges. There are many opportunities outside Federal Service and as we are implementing the Blended Retirement System which provides additional portability options, we must continue to recruit and retain a talented, diverse and dedicated workforce. This is critical as the competition for this workforce grows everyday. We must continue to focus on inclusion and diversity so that we are not only more representative of the public we serve but also to ensure our workforce an environment in which they can succeed, one free of sexual assault, discrimination, harassment, bullying and other forms of intimidation.

B. POTENTIAL CONFLICTS OF INTEREST

1. Describe all financial arrangements, deferred compensation agreements, and other continuing dealings with business associates, clients, or customers. Please include information related to retirement accounts.

Please see my nominee PFDR.

2. Do you have any commitments or agreements, formal or informal, to maintain employment, affiliation, or practice with any business, association or other organization during your appointment? If so, please explain.

No.

3. Indicate any investments, obligations, liabilities, or other relationships which could involve potential conflicts of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

None, but if any should arise I would obtain advice from a Coast Guard ethics attorney and follow that advice.

4. Describe any business relationship, dealing, or financial transaction which you have had during the last ten years, whether for yourself, on behalf of a client, or acting as an agent, that could in any way constitute or result in a possible conflict of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

None, but if any should arise I would obtain advice from a Coast Guard ethics attorney and follow that advice.

5. Identify any other potential conflicts of interest, and explain how you will resolve each potential conflict of interest.

None, but if any should arise I would obtain advice from a Coast Guard ethics attorney and follow that advice.

6. Describe any activity during the past ten years, including the names of clients represented, in which you have been engaged for the purpose of directly or indirectly influencing the passage, defeat, or modification of any legislation or affecting the administration and execution of law or public policy.

During the past 10 years, I have serve in various Coast Guard positions of responsibility and have frequently hosted members of the Administration and Congress and contressional staff members conducting field visits to learn about Coast Guard operations.

C. LEGAL MATTERS

1. Have you ever been disciplined or cited for a breach of ethics, professional misconduct, or retaliation by, or been the subject of a complaint to, any court, administrative agency, the Office of Special Counsel, professional association, disciplinary committee, or other professional group? If yes:
 - a. Provide the name of agency, association, committee, or group;
 - b. Provide the date the citation, disciplinary action, complaint, or personnel action was issued or initiated;
 - c. Describe the citation, disciplinary action, complaint, or personnel action;
 - d. Provide the results of the citation, disciplinary action, complaint, or personnel action.

No.

2. Have you ever been investigated, arrested, charged, or held by any Federal, State, or other law enforcement authority of any Federal, State, county, or municipal entity, other than for a minor traffic offense? If so, please explain.

No, but in the 2009-2010 academic school year, our then 7th grade son missed approximately 50 days of school. This information was reported to the Florida Department of Children and Families (DCF). DCF investigated the matter, determined the absences were due to medical conditions and appropriate medical care was being provided and there were no areas of concern and closed the matter without further action.

3. Have you or any business or nonprofit of which you are or were an officer ever been involved as a party in an administrative agency proceeding, criminal proceeding, or civil litigation? If so, please explain.

No.

4. Have you ever been convicted (including pleas of guilty or *nolo contendere*) of any criminal violation other than a minor traffic offense? If so, please explain.

No.

5. Have you ever been accused, formally or informally, of sexual harassment or discrimination on the basis of sex, race, religion, or any other basis? If so, please explain.

No.

6. If you ever served as a general court-martial convening authority involving an offense involving sexual misconduct or assault, have you ever disapproved the findings of a court-martial related to the offense(s) or reduced the sentence adjudged by a court-martial, other than in connection with a pre-trial agreement?

I have not disapproved the findings in any sexual assault court-martial for which I was the general court-martial convening authority. I did reduce the sentence in one general court-martial, unrelated to any pretrial agreement. The accused was charged with sexual assault against three victims. After a week-long contested trial, the members (jury) acquitted the accused of some charges, and found him guilty of others. The sentence imposed by the members was a Bad Conduct Discharge, reduction in grade to E-1, 60 days restriction, and 90 days of hard labor without confinement. The reduction to E-1 was executed automatically after the trial. Under the Uniform Code of Military Justice, the other punishments could not be approved or executed until I, as convening authority, took final action on the case. I approved the Bad Conduct Discharge and disapproved the sentence of restriction and hard labor without confinement. The result was that the accused was placed immediately on appellate leave status pending execution of his Bad Conduct Discharge (which occurs after appellate review). I disapproved the restriction and the hard labor without confinement to avoid the risk to Coast Guard members that would have been occasioned by the accused's enforced residence in Coast Guard barracks as a result of the restriction and his presence in the workplace to perform hard labor. This also avoided his receiving pay for the additional time. I followed the recommendation of my Staff Judge Advocate (a senior captain) and after consulting with the victims who did not object.

7. Please advise the Committee of any additional information, favorable or unfavorable, which you feel should be disclosed in connection with your nomination.

None.

D. RELATIONSHIP WITH COMMITTEE

1. Will you ensure that your department/agency complies with deadlines for information set by congressional committees, and that your department/agency endeavors to timely comply with requests for information from individual Members of Congress, including requests from members in the minority?

Yes.

2. Will you ensure that your department/agency does whatever it can to protect congressional witnesses and whistle blowers from reprisal for their testimony and disclosures?

Yes.

3. Will you cooperate in providing the Committee with requested witnesses, including technical experts and career employees, with firsthand knowledge of matters of interest to the Committee?

Yes.

4. Are you willing to appear and testify before any duly constituted committee of the Congress on such occasions as you may be reasonably requested to do so?

Yes.

(Nominee is to include this signed affidavit along with answers to the above questions.)


F. AFFIDAVIT

VADM SCOTT BUSCHMAN being duly sworn, hereby states that he/she has read and signed the foregoing Statement on Biographical and Financial Information and that the information provided therein is, to the best of his/her knowledge, current, accurate, and complete.



Signature of Nominee

Subscribed and sworn before me this 23RD day of JANUARY, 20 20.



Notary Public





Vice Admiral Scott Buschman

Atlantic Area Commander



Vice Admiral Scott A. Buschman assumed the duties as the Atlantic Area Commander after serving as the Deputy Commander, Atlantic Area from July 2017 to May 2018. He serves as the operational commander for all Coast Guard missions from the Rocky Mountains to the Arabian Gulf, spanning across five Coast Guard Districts and 40 states. In addition to his duties at Atlantic Area, he serves as Commander, Coast Guard Defense Force East, which provides Coast Guard mission support to the Department of Defense and Combatant Commanders. He concurrently serves as Director, DHS Joint Task Force - East, responsible for achieving the objectives of the DHS Southern Border and Approaches Campaign Plan throughout his Joint Operating Area, which covers the Caribbean Ocean and Eastern Pacific Region and Central America.



Prior flag officer assignments include Commander of the Seventh Coast Guard District headquartered in Miami, Florida where he was responsible for all Coast Guard operations in the Southeast United States and the Caribbean Basin including Florida, Georgia, South Carolina, Puerto Rico and the U.S. Virgin Islands and Commander Force Readiness Command.

As a Cutterman, Vice Admiral Buschman served as a Deck Watch Officer aboard USCGC SHERMAN, Navigation Officer in Charge aboard USCGC ESCANABA, Boston, MA and Commanding Officer aboard USCGC VASHON. His other operational assignments include Deputy Commander, Coast Guard Group Key West and Commander, Coast Guard Sector Key West. Previous staff assignments include: Coast Guard's Deputy Assistant Commandant for Capability, Coast Guard Seventh District's Chief of Staff, Executive Assistant to the Deputy Commandant for Operations, Program Reviewer at Coast Guard Headquarters Office of Programs, Liaison Officer to the U.S. Department of State, Chief of Congressional Hearings Section, and Deputy Chief of the Office of Budget and Programs.

Vice Admiral Buschman holds a Bachelor of Science degree in Civil Engineering from the U.S. Coast Guard Academy; a Masters of Public Administration from The George Washington University; and a Masters of Business Administration from the Massachusetts Institute of Technology as part of the Sloan Fellows Program. He is originally from Peterborough, New Hampshire, and received his commission in 1984 after graduating from the United States Coast Guard Academy.

Vice Admiral Buschman's personal awards include five Legions of Merit, five Meritorious Service Medals, three Coast Guard Commendation medals, the Transportation 9/11 Medal the Coast Guard Achievement Medal, and the Commandant's Letter of Commendation as well as various service and unit awards.

Vice ADMIRAL Scott A. Buschman

Current Assignment

May, 2019 -- Present Commander, Coast Guard Atlantic Area
Dec, 2018 - -Present Director, DHS Joint Task Force East (JTF-E) (concurrent)

Assignment History

July, 2017 – May, 2017 Deputy Commander, Coast Guard Atlantic Area
May, 2015 – June, 2017 Commander, Seventh Coast Guard District, Director HSTF-SE
Apr, 2013 – Apr, 2015 Commander, Force Readiness Command
Oct, 2012- May, 2013 Executive Assistant, Deputy Commandant for Operations
Aug 2011 – Oct, 2012 Deputy Assistant Commandant for Capability
Jun, 2009 – Jul, 2011 Chief of Staff, Seventh Coast Guard District
Jul, 2006 – Jun, 2009 Commander, Coast Guard Sector Key West
Aug, 2005 – Jun, 2006 Special Assistant to the Commandant
Jul, 2003 – Jul, 2005 Deputy Chief, Office of Budget and Programs
Jun, 2002 – Jun, 2003 Massachusetts Institute of Technology, Duty Under Instruction
Jun, 1999 – May, 2002 Deputy Commander, Coast Guard Group Key West
May, 1996 – Jun, 1999 Program Reviewer, Office of Budget and Programs
Jan, 1995 – Jun, 1996 The George Washington University, Duty Under Instruction
Aug, 1992 – Dec, 1994 USCG Headquarters, Chief, Congressional Hearings Section
Jul, 1990 – Jul, 1992 USCGC VASHON, Roosevelt Roads, PR; Commanding Officer
Jul, 1988 – Jul, 1990 Coast Guard Liaison Officer to the Department of State
Jun, 1986 – Jun, 1988 USCGC ESCANABA, Boston, MA; Deck Watch Officer
Jul, 1984 – May, 1986 USCGC SHERMAN, Alameda, CA; Deck Watch Officer

Educational Summary

2002 – 2003 Massachusetts Institute of Technology, MBA
1995 – 1996 The George Washington University, MPA
1980 – 1984 United States Coast Guard Academy, B.S. Civil Engineering

Military Personal Awards and Significant National Recognition or Achievement

2019 The George Washington University Trachtenberg School of Public Policy
& Administration Distinguished Alumni Award
2018 Legion of Merit
2017 Legion of Merit
2015 Legion of Merit
2013 Legion of Merit
2011 Legion of Merit
2009 Legion of Merit
2006 Coast Guard Meritorious Service Medal
2005 Coast Guard Meritorious Service Medal
2005 Global War on Terrorism Medal
2002 Coast Guard Meritorious Service Medal
1999 Coast Guard Meritorious Service Medal

Updated: 12/31/19

1995 Coast Guard Commendation Medal
1992 Coast Guard Commendation Medal
1991 Coast Guard Commendation Medal
1988 Coast Guard Achievement Medal
1988 Commandant's Letter of Commendation Ribbon

Significant Current Professional Credentials or Recent Activities

2016 Led Coast Guard Response to Hurricane Matthew
2010, Acting Seventh District Commander During Coast Guard Response to
Haiti Earthquake